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On the rack Japanese carmakers



Of soap and scotch Can marketing skills be transferred?



Domain of the genes Breakthrough ta



Luxembourg

The EC's mighty micro-state Survey, Pages 27-30

BAe holds

regional

aircraft

talks with

Indonesia

BRITISH AEROSPACE is raising

Aerospace Correspondent

By Paul Betts.

FINANCIAL TIMES

THURSDAY OCTOBER 21-1993

Corporate investors to be admitted to Lloyd's

Lloyd's Names, the individuals whose assets have traditionally supported underwriting in the Lloyd's of London insurance market, voted in favour of plans to admit corporate investors, marking an fundamental change in the 300-year old insur-

Corporate capital is a cornerstone of a radical plan to overhaul Lloyd's, the world's largest insur-ance market, after record losses in the past three

Many Lloyds Names face financial ruin arising from their unlimited liability for the market's losses and have been forced to stop underwriting.

Threat to Canada helicopter deal: A UK-Italian consortium and Canadian defence chiefs are preparing a last effort to dissuade leaders of Canada's Liberal party from cancelling a C\$5.8bn (US\$4.3hn) helicopter order after Monday's general election, which the Liberals appear almost certain to win. Page 16

EC leaders to back Belgian for EME European Community leaders are likely to back Belgian Alexandre Lamfalussy next week as a compromise candidate to head the European Monetary Institute, forerunner of a European central bank. Page 16

Heitmann wants new role for Germany: Chancellor Helmut Kohl's controversial conservative candidate for the German state presideocy, Steffen Heitmann, has been telling German audieoces that the country's "disastrous special role" in the post-war era is over. Page 16; Editorial comment, Page 15; Stabillty returning to German ecocomy, Page 3; Kohl learns to say Nein to

Exclusive in Saturday's FT **Lord Howe**

What I think of Thatcher's memoirs



Serb parliament dissolved: Serbian president Slobodan Milosevic dissolved the Serbian parliament because of "political obstruction". Elections are planned for December 19.

Compaq Computer, US computer group. reported net incoma of \$106.77m for the third quarter, more than double last year's \$49.37m. Compaq is benefiting from its continued emphasis on cost control and product innovation. Page 17 US focuses on hard drugs: The US Clinton

administration outlined a new drug control policy that would aim to focus on hard-core drug use rather than casual use. Page 4 Christopher cautions EC over Gatt: Warren

Christopher, the US secretary of state, reminded western Europe that the US values economic co-operation as much as improving the security partnership. Page 4

US presses Japan on car market: Japan came under renewed US pressure to expand access for foreign-made cars and car parts. Page 6; Japanese carmakers on the rack. Page 15

Japanese education ministry went too far it legally changed parts of a school history textbook which covered Japanese aggression in Asia 31 years ago, the Tokyo high court ruled. Page 8

Herpes drug battle opens: Wellcome and SmithKline Beecham, the UK pharmaceuticals groups, opened the battle for the world's rapidlygrowing herpes and shingles treatment market. as they outlined their successors to Wellcome's best-selling product Zovirax, which generated sales last year of £586m.

Union des Assurances de Paris (UAP), France's largest insurance group, forecast recovery for the company after announcing results for the first six months showing net profits of FFr599m (\$103.6m). a 15 per cent rise year on year.

Smiths industries, the UK-based aerospace, medical systems and industrial prodocts group, saw share prices rise more than 10 per cent as profits from the medical systems side rose 40 per cent to £41.3m (\$61.5m). Annual pre-tax profits rose slightly from £102.2m to £104.6m. Page 17; Lex, Page 16

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Dasa to close sites, shed jobs

By Christopher Parkes in Frankfurt

DEUTSCHE AEROSPACE (Dasa). the aircraft, defence and satel-lites division of Daimler-Benz, is to shut six German sites, shed non-core activities and make further heavy cuts in its workforce by the end of 1996.

The loog-awaited restructuring will save the lossmaking company DM1.5hn (\$920m) a year, Mr Jürgen Schrempp, chairman, said yesterday. The aim, as before, was to return to profit in 1996.

Mr Schrempp said turnover this year would be DMI.2hn lower than the DMI6bn planned. New prders would be DM3hp helow expectations. The measures were a response

to "increasingly unfavourable earnlogs and sales prospects", and were intended to strengthen the company, he said.

Mr Schrempp, a dogged

By David White, Defence

Correspondent, in Traveminde,

PROSPECTS for the enlargement

of Nato yesterday receded when

the US tabled a "partnership for

peace" proposal, which instead foresees a series of agreements strengthening ties with eastern

The US proposal for individu-

ally oegotiated defence agree-ments between Nato and former members of the Warsaw Pact, will be discussed by Nato defence

ministers in Travemunde, Ger-

It is seen as an attempt to take

the steam out of discussions on a

future enlargement of the alli-

ance to include some of its for-

countries to join it would alien-

ate Russia and create divisions in

A Nato summit, due to address

the issue in January, is unlikely

to make any specific commitment

on enlargement heyond stating

that the alliance is not a "closed

shop", according to allied offi-

"At some stage, the enlarge-

ment of Nato is an option which

cannot be ruled out," Mr Mal-

colm Rifkind, British defence sec-

But he hinted that this would

be a oumber of years away. In

the meantime, it was important

to huild "substantive" military

The US proposal would mean

Nato lears that invitin

many, this morning

mer enemies.

eastern Europe.

retary, said.

Restructuring aims to save \$920m a year as earnings and sales prospects weaken

defender of the beleaguered Euro-fighter joint venture, has often complained of lack of support from Bonn. A new report oo the British, Italian, Spanish and German joint venture by the national audit office, and due to reach the defence ministry soon, again criticises the project for poor management and excessive

"But the question remains whether and to what extent those people who have ao essential influence on the economic and political environment are prepared to make their contribution to the continuance of the aerospace industry in Germany," he

Dasa's defence sales, which in 1991 accounted for 50 per cent of turnnver, generate nnly 27 per cent of revenues. Meanwhile, federal spending on military hard-ware of DM12bn a year in 1990, is scheduled to full to DM6bn next year as part of efforts to reduce the government deficit.

Two of the sites earmarked for closure are part of Dasa's Airhus commercial airliner business, the other four are all defence-related. Company executives said only 120 AirBuses would be huilt next year, compared with original plans to roll out 216.

Businesses scheduled for disposal are believed to ioclude Dor-

Dasa is to attempt to bolster its guided missiles arm through a joint venture with France. The company already has close links with Aerospatiale in the Eurocopter military and civilian helicopter project.

News of the cuts immediately stirred protests, notably from the government of Lower Soxnny, where Dasa's Lemwerder aircraft maintenance site, employing 1,136, is to close. Mr Peter Fisher, regional economics minister, said the government would not accept the shutdown, and reminded Daimler of the drawn-out protests which hampered the closure of its Olympia office equipment

Dasa workers' councils are also understood to be angry over alleged lack of consultation. The alleged lack of consultation. The jobs programme, which overlaps with earlier plans, involves cutting around 5,000 further places. The company had previously planned to reduce its payroll to 74,500 by the end of next year. The figure will now fall to around 69,700 by the end of 196. Rationalisation follows the

rapid expansion of Dasa, which has been highted by the ending of the cold war and the long-running international recession. The company was formed in early 1989 as part of Daimler chairman Edzard Reuter's aim to

cedes-Benz automotive husiness. Since then it has greatly extended its range through acquisition and joint ventures. Last year Dasa lost DM341m on sales

the stakes over its troublet efforts to form a regional aircraf-joint venture with Taiwan by conducting parallel negotiation with Indonesia. BAe confirmed yesterday it was haviog "an exploratory dia logue regarding regional aircraft with Indonesia", adding that the build a "technology group" on the foundations of basis of Merdiscussions involved turbopror commuter aircraft as well a

regional jets. BAe has a strong relationship with Indonesia's state aircraft industry. Indonesia bought £500m worth of BAe Hawk trainerfighter aircraft this year, the big-gest military export order BAe has clinched outside Saudi Arabia. There is also the possibility of Indooesia assembling Hawk aircraft were it to acquire further

military jets from BAe.

The disclosure is expected to streogtheo BAe's haod io its complex and loog drawn out negotiations with Taiwan this week which appear to be on the verge of collapse.

While still tentative, the Indonesian proposal would involve much broader co-operation, including BAe's Jetstream turboprop operations based at Prestwick, Scotland, as well as the RJ regional jet activities based at

Woodford, near Manchester. BAe has been seeking to forge international nartnerships for both its regional jet and turboprop aircraft activities as an integral part of its recovery strategy.

Both regional jets and turbo props have continued to lose money and BAe said last week it was cutting 630 jobs out of the 2.500 employed on the turboprop activities at Prestwick. The regional jet operations employ about 3,000 people in the UK. BAe has been losing patience

over what it sees as Taiwan's delaying tactics on the proposed joint venture which involves only its regional jet activities.

Mr John Cahill, BAe chairman, esterday began talks in Taiwan to try to salvage the deal. But the

Continued on Page 16 Minister champioos BAe deal,

Prospects recede for Nato enlargement

Binding tie: US defence secretary Les Aspin (right) with German counterpart Vniker Rühe and Nato secretary-general Manfred Wörner

ferent from countries such as the Czech Republic, Poland or Hun-

that each eligible country would oegotiate a hilateral agreement with Nato. This would not involve extending to eastern Europe Nato allies' pledge to come to each other's defence. "Nobody is talking about security guarantees at tha moment,"

one allied official said. The plan would include Russia hut its relationship would be difSimilar agreements would also

be open to ocutral or non-aligned countries, such as Sweden and Austria. They would involve differing degrees of co-operation, for instance in peace-keeping, mili-Mr Volker Rühe, the German defeoce minister, who has

actively promoted discussion of

NATO enlargement, made clear he was still pressing for an eventual extension of membership. But he was not calling for eligihle countries to be identified or for a time table for entry.

The US plan still has to be discussed with France, which is not represented at the informal two-day meeting here. However, France has also been anxious for Nato to play down the enlarge

British Foreign Office tries to bury a few Euro-myths

By Lionel Barber in Brussels

IT'S OFFICIAL There is un EC ban on curved cucumbers; there is no such thing as a standard Euro-lavatory; and reports that the EC intends to ban traditional British mince, fresh-farm turkeys and the sale of ripe pheasant are simply not true.

The British Foreign Office would also like the rest of the world to know that it is untrue that Mr Jacques Delors' head will appear on British notes and colos; that EC rules prohibit British oak from being used for Euro-furniture because it is too knotty; and that charity shops will not be able to sell secondhand toys.

These findings appear in a new British Foreign Office study published today which aims to lay to rest some of the wilder stories about Community-wide legislation, particularly that involving the Single European Act. The project is the inspiration of Mr Douglas Hurd, the British for grounded in fact. Hence, it is

eign secretary. Mr Hurd's pamphlet on "Euromyths and Euro-scares" is an attempt to better inform a British pohlic octoriously amblvalent about the Community. However, it is also a counter-

hlast against British Euro-sceptics who hijacked the recent conference of the ruling Conservative party. In a self-peuned introductioo, Mr Hord appeals for a British sense of fair play. The single market obviously

requires EC legislation, both to protect the British husiness selling ahroad and the British coosumer buying goods from else-where in the EC. "But we need to strike the right balance," he

The Foreign Office used

Britain's popular press as the

source for many of the Euro-

int Cap Mas _

FT Actuaties

true that EC rules will restrict British wine production, even though the UK is a minnow compared with France, Germany, Italy and Spaio. BC rules say that countries producing more than 2.5m litres of wine a year may not plant new vines. It is also fact that carrots are

directive no jam. This was agreed so that the Portuguese could cootinoe using carrots in the production of jam. Less black and white, perhaps, is the British view on the EC directive oo limiting the working week to 48 hours. Her Majesty's government's position remains that the law is "pointless, unwelcome and will be chal-

lenged in the European Court of

Justice" ooce it has been

listed as a fruit under a 1979 EC

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LONDON . PARIS . FRANKFURT . NEW YORK . TOKYO

Ireland and **Brussels** clash on aid

By David Gardner in Brussels

THE Irish government and the European Commission yesterday clashed over regional aid, in what officials on both sides fear could be a widening row spreading into next week's EC summit in Brussels.

Dublin fears it will not now get the I£7.8bn (£7.5bn) in structural aid it believes it was promised after marathon negotiations in Brussels in July, during which Ireland threatened to veto the EC'a Ecu157bn (£122bn) regional aid pro-

Irish officials say Mr Jacques Delors, the Commission president, is going back on the pledge he gave to Mr Dick Spring, Ireland's foreign minister, in the early hours of July 20 when Dublin lifted Its veto. Mr Delors responded angrily yesterday, telling RTE, Irish Television: "I always have the custom of fulfilling my prom-

ises; this is a lie." The Commission meets in special session this morning to decide on a proposal from Mr Bruce Millan, commissioner for regional policy, which would give Ireland only around Irish

A decision was delayed at yesterday's weekly meeting of the EC executive, when Ireland's commissioner, Mr Padraig Flynn, invoked a rarely used internal Commission regulation to demand a

Mr Flynn said yesterday that the lower payment was "not in accordance with the agreement between Ireland and the Com-

In the interim, the Irisb prime minister. Mr Albert Reynolds, has had several telephone conversations with Mr Delors, and Dublin was last night considering sending a high-level delegation to Brus-

One Irish source described the dispute as "the biggest political row in 20 years of (Irish) membership of the Com-munity" and forecast an people get disappointed."

"untidy" EC summit next

Ireland's share of the 1994-99 structural aid budget comes from the Ecu96.3bn devoted to backward regions of the Community, whose per capita income is below 75 per cent of the EC average.

The four poorest, or "cohesion" countries - Ireland, Spain, Portugal and Greece will get Ecu70bn of this, plus an additional Ecu15.5bn from the so-called Cohesion Fund. devoted to helping them catch up with the Community's environment and transport infrastructure standards.

in the three long rounds of ministerial horse-trading in July, however, the Commission pledged Ecu2bn more to so-called Objective 1 member states than it has to give, senior Brussels officials confirmed yesterday.

As well as Ireland, Greece, Portugal and Italy are unhappy with their allocations, while Germany and the UK, the EC's main paymasters, are certain to insist the regional aid ceiling agreed at the 1992 Edinburgh summit is not exceeded.

Under the 1989-93 structural aid budget, sparsely populated Ireland received between two and two-and-a-half times more funding per head than its three 'cohesion" partners. One senior Commission offi-

est figures now cited, Ireland is still "measurably in front of the other three." Mr Delors said, however, that what the Commission was discussing today was a "mini-

cial said that even on the low-

which could rise later.' The government of Mr Reynolds, however, now finds itself in a political bind, having written 1£8bn in EC funding into its I£20bn national develop-

Mr Millan remarked yesterday: "i daresay when you're

Stability returning to German economy

By Christopher Parkes in Frankfurt and Quantin Peel in Bonn

WEST GERMAN indicators suggest the economy is stabl-lising, the economics ministry said yesterday, as the growth of money supply edged closer to the Bundesbank's target range and money market interest rates fell slightly.

Both events indicated a more stable environment for the central bank to continue tions in short-term interest not bring further cuts in the rates, economists suggested.

The ministry's monthly report pointed to a "slightly less pessimistic" assessment by husinesses for the first time in the past year. This coincided with a marginal improvement in demand in the manufacturing sector, and a stabilisation in industry as a

Economists suggested that today's meeting of the Bundeskey discount rate, presently at 6.25 per cent.

The M3 measure of money supply grew at a seasonally adjusted annualised rate of 7 per cent last month, compared with 7.2 per cent in August and the bank's npper target limit of 6.5 per cent. However, total money supply rose moderately during the month after weakening in Angust, the bank added, and bank lending

its series of cautious reduc- bank's central council would had increased again after fail- to be extremely hesitant. ing in the previous month.

The Bundesbank yesterday resumed its fine-tuning of money market interest rates with a reduction from 6.7 per cent to 6.67 per cent in its securities repurchase rate, a move which had been widely discounted.

But, the latest ministry report warns that structural adjustment by German companies is likely to mean that economic recovery will continue It suggests that wage agree-

ments reached so far in the current pay round clearly reflect the precarious position. It also points to a further deterioration in unemployment.

In east Germany, the monthly economic statistics continue to show big variations, reflecting in part the sporadic nature of orders for exports from former clients in eastern Europe and the former Soviet Union. Both imports

and exports for Germany as a whole have shown a sharp decline over the past year.

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rises

In the first seven months of 1993, imports were down 17.2 per cent, and exports down 13.8 per cent.

Germany's visible trade halance for the period increased to DM25.3bn (£10.2bn), from DM14.6bn for the same period of 1992. Its deficit on the invisible account rose from DM10.7bn to DM21.9bn.

Kohl learns to say Nein to EC partners

A unified Germany wants more from Brussels in return for its role of paymaster, writes Lionel Barber

OR more than five the ERM curreccies reverted to years, there was an 30 per cent fluctuation manunwritten rule in EC budget negotiations: sit tight, if necessary through the night, and wait for Chancellor Helmut Kohl to cough up the

These days, the EC can no longer count on Mr Kohl's grand coeur. Weighed down by the costs of unification, German Company of the costs of unification of the costs of the costs of unification of unification of the costs of unification of u many is less willing to play the role of paymaster, less reticent about pushing its national interests, and more unpredictable in its behaviour within

the Community. Mr Jacques Delors, president of the European Commission, has sensed the mood swing. He has given a spate of interviews and speeches in Germany, warning Germans about tha risks of becoming wrapped up in post-unification problems and ignoring the wider interests of her European neighbours. German-watchers in Brussels believe that German assertiveness within the EC is the inevitable consequence of Its new size and power. "This

will require adjustments for

everybody," says one EC offi-

cial, "including France." Perhaps the most dramatic expression of the national mum, indicative number" interest was during the col-lapse of the European exchange rate mechanism last August. Bundesbank and finance ministry officials refused not only to succumb to ment plan for the next five French pressure to force the D-Mark out of the ERM; they also atruck a deal with the Dutch to maintain the old 4.5

Such assertiveness should not be interpreted as a shift in Germany's European policy. Despite signs that German public opinion is more lukewarm about the EC than for many years, Mr Kohl has refused to compromise on his enthusiasm for the Maastricht treaty and the desirability of

deeper European integration. On the other hand, Brussels officials have identified several issues which reflect the Bonn government's recent willingness to say Nein to its EC partners.

■ An insistence that German farmers be compensated for the revaluation of the D-Mark as a result of the suspension of the ERM. Bonn wants full operation of the so-called "switchover" mechanism, even though the future costs to the EC budget could be prohibitive. ■ A refusal to abide by EC lim-

its on the amount of land

which can be sown with cereals in eastern Germany. Germany argues that Brussels miscalculated the "base area" in 1992 by failing to include 180,000 ha devoted to maize. An informal non-aggression pact with the US covering potential telecommunications sanctions. Brussels argues that the pact challenged the principle of a unified EC trade pollcy: German officials say the row has been quietly buried. ■ German insistence that the Ekostahl steel plant in former per cent fluctuation margin East Germany should be con-with the guilder. The rest of sidered aligible for some state



Chancellor Kohl with Foreign Minister Klaus Kinkel. Brussels has noticed Mr Kohl's mood swing

believe this stubbornness could wreck efforts to reach a deal to reconstruct Europe's ailing

steel industry. A senior German official argues that Ekostahl is a test case. The EC should show more flexibility, recognising that arrangements for reductions of steel capacity in Italy and Spain are unlikely to be water-tight. The closure of Ekostahl would invita an anti-EC backlash throughout the east, he says. The EC is already planning to double its aid to east Germany next year from the current annual figure

of Eculbn (£770m). But some

subsidies. Brussels officials EC officials believe that more needs to be done. One senior official notes that East Germany failed to win the same generous "derogations" on agriculture which were accorded to Spain and Portugal during their entry negotiations. Yet as a former Communist country, East Germany's problems of transition were arguably more severe. "Remembar the second language was Russian, not English," he says.

One of the most sensitive questions regarding post-unification Cermany is its political weight within the EC. A recent paper by Mr Karl Lamers, foreign affairs spokesman of the ruling Christian Democrat Union, advocated strengthening the voting rights of the big powers in the EC.

Though the Lamers paper did not enjoy official status, it received support in some parts of the Bonn bureaucracy. The proposition that a country with 80m people should have greater voting strength in an enlarged Community has a certain logic, but it remains controversial for historical and political reasons.

The signs are that Bonn has modified its position on institutional reform, mainly because Mr Kohi has no desire to jeop-

ardise the enlargement negotiations with Finland, Norway, Sweden and Austria. At the same time, countries such as France recognise that the pure application of demographics would inevitably break voting parity with Germany.

However, its seems that Brussels and the member states will have to adjust their policies to accommodate Germany. Hence the willingness of France and the UK to cave in quietly to Mr Kohl's campaign to bring the European Monetary Institute to Germany, most likely Frankfurt. "It is the price for Germany giving up the Deutschemark," says one French official.

France is ready to support putting the European Monetary Institute, embryo of the European central bank, in Germany, according to Mr Alain Juppé, France's foreign minister, in an interview appearing in today's in the Rheinischer Merkur newapaper, writes David Buchan in Paris.

However, France is not pre-pared to endorse siting the EMI specifically in Frankfurt, as Chancellor Helmut Kohl insists should be decided at next week's EC summit. France fears that choosing Frankfurt might whip up concern in at home about German begemony, but seems increasingly to accept that this may be the only way of stirring German enthusiasm for eventual monetary union. Lyons, France's official candidate, was yester-day still hopeful of emerging as a compromise choice for the European bank. Editorial comment, Page 15



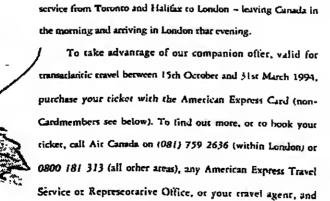
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Lord Howe reviews Exty Telebers in Ends Exclusively in Saturatay's Ex

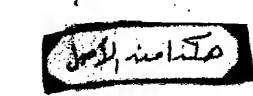
Geoffrey Howe's resignation speech in The House of Commons is generally acknowledged to have signalled the beginning of the end of Margaret Thatcher's

In her memoirs Lady Thatcher has been highly critical of the speech and Lord Howe's motives for making it.

Now Lord Howe responds to his former leader's criticisms.

You can read his review of her memoirs exclusively in this Saturday's edition of the Weekend FT.

Weekend FT.



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By Alice Rawsthorn in Paris

STRIKING Air France workers were warned yesterday by Mr Bernard Bosson, the French transport minister, that the government would use force "if necessary" to clear them from the runways at the two main Paris airports.

Both Charles de Gaulle and Orly airports were yesterday thrown into chaos for the second successive day because of the strike by employees, who are protesting against propos-als to cut 4,000 jobs and to reduce overtime pay at the loss-making national airline.

Barber

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Mr Bosson said after leaving a parliamentary session that the situation was "intolerable" and that the government would act on its threat to clear the runways forcibly "if it remains impossible for the air-

lines to operate". The strike also spread to airports elsewhere in France, with Nice and Marseilles being blocked for part of the day. Both Air France and Aéroports de Paris, which runs the Paris airports, said last night that they could give no indication as to the likely situation today.

Air France workers occupied

the runways at Orly, the main airport for domestic flights, for most of yesterday morning. The blockade was broken up by police during the afternoon. but the strikers returned in early evening.

Squads of riot police moved into Charles de Gaulle airport during the early hours of the morning to stop atrikers from occupying the runwaya and forming picket lines on access roads as they did on Tuesday.

Some international airlines, including Germany's Luft-hansa, managed to get flights out of Charles de Gaulle, However, hundreds of other international flights and almost all Air France flights were cancelled. Several carriers took passengers by coach to Brussels or Frankfurt, but hundreds of people were left stranded at airport hotels.

Mr Bernard Attali, chairman of Air France, called on the unions to start negotiating on a local basis. Central discussions between Air France and the unions were suspended last weekend. Mr Attali also affirmed that, despite the strike, he was still determined to press ahead with his cost-

Industry output rises strongly

By John Ridding in Paris

FRENCH industrial production rose strongly in July and August, increasing by 1.3 per cent over June, according to figures from Insee, the national statistics institute. Manufacturing output rose by 0.7 per cent during the period. Mr Edmond Alphandery,

economy minister, said the figures were encouraging and supported his forecasts of a stabilisation in economic activity in the current quarter and a return to growth in 1994.

Private sector economists ad Insee, however, expressed caution. Insee described the statistics as "fragile", adding that data for the summer period were less reliable than for other months. Industrial output in July and August, himped together because of the summer holidays, was still 2.9 per cent down on the sama

period last year. The numbers are higher than expected," said one Parisbased economist, who had forecast a rise of 0.3 per cent in July-August. "But there is a relatively important margin of error. They signal a stabilisation of the situation rather

than a recovery from reces-Several economists believe France could suffer a "double-dip" recession, with a contraction in the fourth quar-ter after recovery in the third.

The government itself remains cautious about the performance of the economy. Mr Nicolas Sarkozy, budget minister, said this week that gross domestic product was likely to contract by 1 per cent this year, instead of the 0.8 per cent declina forecast last month at the launch of next year's budget. He maintained the government's forecast of 1.4 per cent growth in GDP

French industrialists also expect recovery in 1994, but at a slower pace. A forecast by the CNPF employers' organisation, based on a large-scale survey of member companies estimates growth of 1 per cent in 1994. The industrialists in the survey said thay expected recovery would be slow.

The CPNF said that a reduction in short-term interest rates to between 5 and 6 per cent, from their current level of about 7 per cent, was possible and necessary for economic recovery next year.

Swedish economy to shrink by 2.8%

By Christopher Brown-Humes

THE SWEDISH economy will shrink by 2.8 per cent this year, its worst performance since the second world war, according to the government.

Its latest forecast is much more pessimistic than the one it gave in April, when it pre-dicted a fall of just 1.7 per cent. However, it believes 1993 will mark the low point, with GNP growth of 1.9 per cent expected in 1994 and 2.9 per cent in 1995.

Mrs Anne Wibble, finance minister, said: "The road back to sustained growth, full employment and healthy financing is a long one, but more and more signs of recovery can now be discerned". No growth in private con-

sumption is expected in 1994, and public consumption is forecast to fall 1.3 per cent.
Unemployment will rise to 8.4
per cent, excluding those on
training schemes, before falling to 7.9 per cent in 1995. To belp tackle the unem-

ployment crisis, the government yesterday announced plans to nearly balve employers' social security contributions for new staff. The measnre will apply to all companies with more employ-ees in 1994 than in September 1993, and is partly designed to combat explosive growth in

The government is relying on export-led recovery to get Sweden ont of a three-year economic trough, and to cut the budget deficit and state borrowing totals which, in relative terms, are among the highest in the western world. It expects the poblic finance deficit to fall from SKr208bn (\$26bn), or 14.5 per cent of GNP, in 1993 to SKr180bn, or

12 per cent of GNP, in 1995. New measures to belp achieve a targetted SKr81bn strengthening of the budget over five years include higher individual social sacurity charges and reduced medical subsidies.

Czech budget deficit to total \$640m

THE Czech Republic's budget for 1994 will show a deficit of Kcs18.3bn (\$640m), Mr Tomas Jezek, head of the National Property Fund which oversees privatisations, said yesterday, writes Patrick Blum from Prague. The deficit, which would be caused by debts incurred under the communist regime, would be covered by privatisation revenues, the Czech news agency reported.



Russia deploys troops to contain Georgia chaos

for Moscow's assistance.

ardnadze on Tuesday

Steve LeVine in Thisi

RUSSIAN military leaders yesterday moved to deploy troops to defend rail and sea links in Georgia as rebel forces of the ousted leader, Mr Zviad Gamsakhurdia, continued their advance towards the country's second city, Kutaisi, which is being defended by army units loyal to President Eduard Shevardnadze.

request from Mr Shevardnadze.

A statement from the Russian foraign ministry in Moscow said troops were being assigned to guard a strategic railway which runs from Georgla's Black Sea port of Poti to neighbouring Azerbatjan and Armenia, in accordance with a

railway has given him a partial stranglehold over Tbilisi terday on the outskirts of Kutaisi, which has been But a Russian presidential expecting a full-scale assault

spokesman in Moscow emphaby the rebels for the past three sised that Russia's intervendays, the Georgian ambassador tion was a peacekeeping action to Moscow issued another plea which did not constitute interference in Georgia's internal We need Russian belp - we affairs. Moscow expected units cannot defend these [transport would also be sent by Azerbailinks] ourselves," said Mr Valejan and Armenia. rian Advadze, echoing a last-ditch appeal by Mr Shev-

If the city of Kutaisi falls, it would be a serious blow to Mr Shevardnadze'a government. A senior Russian official in already severely weakened by the loss of the Abkhazia to Tbillsi yesterday said that 20 truck loads of Russian soldiers Abhkaz separatist forces last had been sent to defend the month, and the loss of much of railway from their base in western Georgia to the Geor-Batumi, western Georgia, and gian rebels, who have been had now taken control of part pushing in a two pronged of the line to Tbilisi. Mr Gamattack across the region. sakhurdia's control over the

NEWS IN BRIEF

Yeltsin acts on company debt

PRESIDENT Boris Yeltsin has signed a decree to force Russian enterprises to settle debts incurred between themselves, it was

announced yesterday, writes Leyla Boulton from Moscow.

The decree provides for the issue of promissory notes which would enable creditors to sell enterprises' debts to other companies if they remained unpaid. The holders of such debts could then try to recover them by starting bankruptcy proceedings against the indebted enterprise.

With inflation very high and enterprises prepared to debver goods to each other without payment, many have found it both possible and profitable to drag out payment indefinitely.

Slovakia coalition formed

Slovakia's governing party, the Movement for a Democratic Slovakia, is to form a coalition with the opposition Slovak National Party, writes Patrick Blum from Prague. The new coalition will command an absolute majority in the 150-seat parliament. Its formation delays the threat of an early election and will also allow the passage of a budget for next year.

EC entry opposed in Norway

Norway'a main opposition Centre party yesterday tabled a motion in parliament calling for withdrawal of the country's application for membership of the European Community, writes Karen Fossli from Oslo.

The proposal, made at the start of a two-day debate on the King's speech, initiated a stormy parliamentary session, with the Centre party promising to flex its muscles at every opportunity to demonstrate new-found political strength after overtaking the

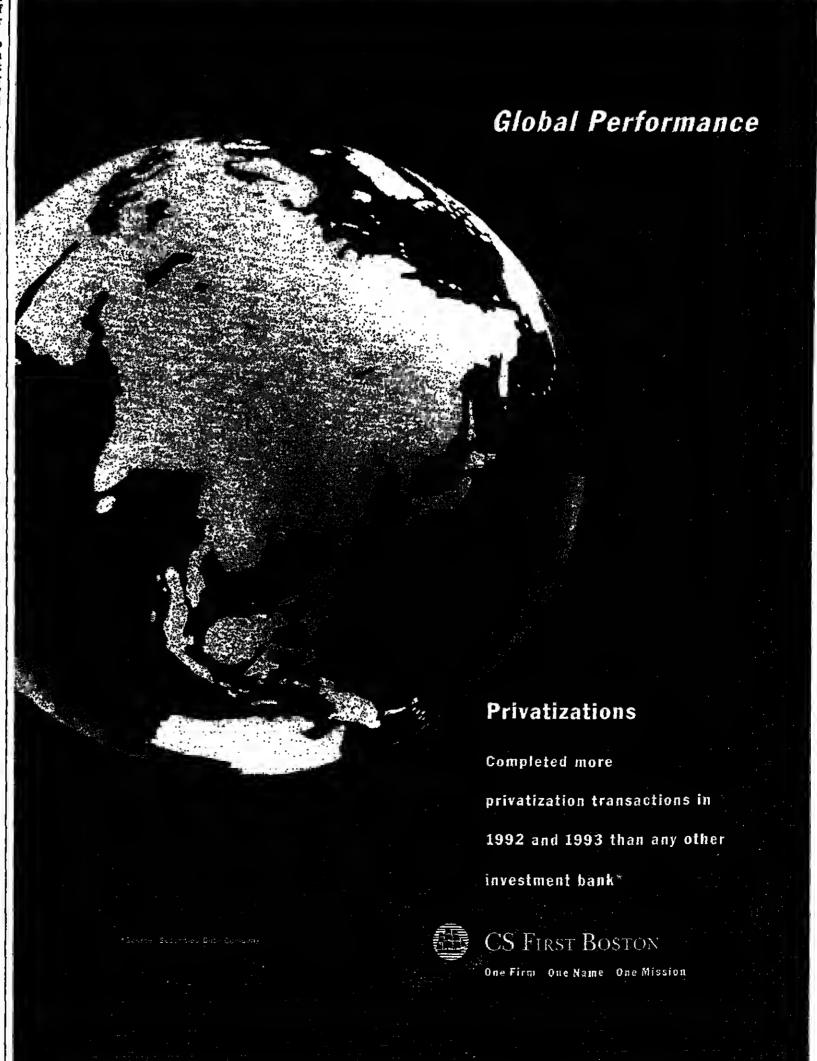
pro-EC Conservative party in the election.

Few political analysts believe the proposal will win majority backing of the Storting when it is put to a vote tonight. Recent opinion polls on EC membership show opposition running at an imprecedented 56-60 per cent against the move. The governing Labour party is split on the issue but says the electorate must be given the opportunity to vote on membership in a referendum, probably by 1996, if the country is to have a strong negotiating

US pledge on Bosnia troops

The US yesterday made clear to its allies it was still ready to send "substantial" forces for a peacekeeping operation in Bosnia if a settlement was reached, writes David White, Defence Correspondent. Mr Les Aspin, US defence secretary, also told other Nato defence ministers meeting in Travemunde that Washington was looking at ways of helping the bumanitarian aid effort in Bosnia in the absence of a peace agreement.

Ministers and Nato officials played down reports of a transatlantic rift following President Bill Clinton's weekend interview criticising the role of Britain and France.



Yeltsin's anti-corruption chief plans to step down

By Leyla Boulton in Moscow

THE head of President Boris Yeltsin's anti-corruption commission yesterday said he was quitting and warned Russia's leaders not to miss a rare chance to tackle corruption. Mr Andrei Makarov, a prom-

ment lawyer who plans to run for parliament, said he wanted to devote his time to politics. The recent appointment of Mr Andrei Kazannik as a nsw "honest and competent" prosecutor-general after the suppression of the parliamentary uprising had also removed the need for the extraordinary

commission, he said. But friends say the real rea-

is pessimistic about the prospects for fighting corruption, and believes there are too many high-placed officials hav-ing a vested interest in seeing his commission disbanded.

The commission was set up this summer after Mr Alexander Rutskoi, then vice-president, accused several ministers and close presidential aides of

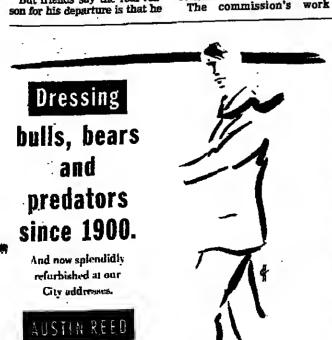
Mr Makarov rejected suggestions that his commission had settled political scores for Mr Yeltsin, saying that It had been created because the former prosecutor-general, Mr Valentin Stepankov, had been doing a one-sided job on behalf of Mr

Yeltsin's enemies. The commission's work

resulted in the sacking of Mr Victor Barannikov, security minister, and of Mr Andrel Dunayev, first deputy interior minister. Mr Barannikov was not among those accused by the vice-president, whom he later joined in the occupation

While clearing the names of Mr Vladimir Shumeiko and Mr Mikhail Poltoranin, two close presidential aides accused by Mr Rutakol, the commission also accused the vice-president himself of being "associated" with a Swiss bank account.

Before he leaves his post, Mr Makarov will submit proposals for a strategy to fight corruption relying heavily on eco-



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US aims to reduce hard-core drug use

By George Graham in Washington

THE Clinton administration yesterday unveiled a new drug control policy that it said would concentrate the government's efforts on reducing hard-core drug use, instead of curbing casual use.

Mr Lee Brown, director of the White House's office of national drug control policy, said hard-core users not only accounted for most of the con-

sumption of such drugs as ate judiciary committee yester-both sides of the debate. Sena-cocaine or heroine, but also day in presenting his new tor Orrin Hatch, a Utah Repubcaused most of the social disruption and violence linked to drugs. The policy would also aim. Mr Brown said, more at the treatment of drug use as a medical problem, and not just on law enforcement.

"We must be prepared to focus as never before on solutions to the problems of heavy drug use from both the criminal justice and public health perspectives," he told the Seninterim strategy.

Nevertheless, Mr Brown firmly rebuffed those who have called for the legalisation of some drugs as a better way of tackling the drug problem. "The administration is, with-

the legalisation, decriminalisation or medicalisation of illegal drugs," he said.
The new policies have already come under fire from

lican, accused Mr Clinton of a "tragic abdication of leadership" and "slipping inexorably into the old permissiveness." But Mr Kevin Zeese of the

Drug Policy Foundation, an institute advocating drugs reform, complained that the out any reservation, opposed to administration might talk about increasing the emphasis on treatment, but was still devoting most money to law

one advantage in funding. That is not change," Mr Zeese said.

The US has spent \$38.5bn on the "war on drugs" over the past four years but the drug use statistics suggest this money has done little either to control supplies of narcotics coming into the country or to curb demand among users.

The administration has found it hard to persuade Congress to shift money away from

"This so-called strategy still some older programmes and gives law enforcement a two to towards its new initiatives.

Mr Brown said the new programme would expand the US's capacity to treat drug addicts and compel convicted criminals to complete treatments, with spending concentrated on inner cities.

Efforts to deter first-time drug use would target innercity youths, children and pregnant women and would include under age alcohol abuse as part of the larger problem.



Christopher cautions EC over Gatt

By Jurek Martin in Washington

MR Warren Christopher, the secretary of state, reminded western Europe yesterday that the US attaches as much importance to economic co-operation as it does to improving

the security partnership. in a speech prior to leaving on a trip to Hungary, Russia, the Baltics and three other former Soviet republics he identified the European Community rather than Japan and Asia as presenting the greatest obstacle to a successful conclusion of the Uruguay Round of trade negotiations by the

He acknowledged that none of the

agriculture, would be easy but added: "To our friends in Europe, let ma restate that preserving common security across the Atlantic requires us to focus not only on Nato" but on the trade round, where the global econamic consequences of failure would

Europe seen as greatest obstacle to successful trade deal

be "very severe and dangerous". Mr Christopher, under attack at home for his stewardship of US for-eign policy in Somalia, Haiti and Bosnia, caused consternation in Europe at the weekend when he said Washlogton had for too long been too "Eurocentric" and that western Europe should realise it was no longer "the dominant area of the world". While clearly nettled by recant

state may also have been sending a call to the EC that he expected support from the continent to help sus-tain the US global role. At a dinner in Washington on Tuesday night, Mr Egon Klepsch, president of the European Parliament, agreed that Europe

needed to demonstrate such support.

Mr Christopher also warned China that it might be difficult to justify extension of most-favoured-nation trading status next summer unless Beijing improved its human rights record, trade practices and co-operation on nuclear non-proliferation.

Pressure from the US Congress was such, he said, that It was vital China demonstrated such progress in the necessary trade-offs, especially in European criticism, the secretary of coming months rather than next

spring, "so that there's not a huge build-up of pressure for us to lift the

MFN". However, attempts by Congress to impose more immediate controls over foreign policy appeared yesterday to be abating. The Senate easily defeated nne Republican amendment that would have prohibited US troops from serving under the command of other oations in UN peacekeeping operations. It also appeared that Senator Bob Dole's proposed limits on any military intervention in Haiti was no longer a threat. The Republican leader, who has admitted that if he were president he would oppose his own amendment, was trying yesterday to modify his proposal.

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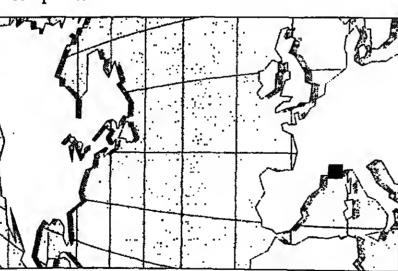
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Scandal opens the way for Brazil reform T IS already being called rupt individuals through the "Collor 2". What began as courts. wild allegations from a for-

mer government official have ignited Brazil's biggest corruption scandal since last year's resignation in disgrace of Pres-

ident Fernando Collor. The scandal broke when the magazine Vejal puhlished an interview with Mr José Carlos dos Santos, until last year a senior official in the government's hudget department. Mr Santos claimed 29 politicians incloding four senators, three state governors and five former and acting government minis-ters - were involved in the cor-

ruption scheme. This allegedly channelled fees" from construction companies to scheme memhers, many of whom sat on the con-gressional budget committee. in return for their approving building projects in the annual budget.

The allegations were seized on by Brazil's press, which has adopted a campsigning and moral tona since playing a leading role in Mr Collor's downfall. In Brasilia the ensuing furore led to two days of confusion in the government and threatened to disrupt a review aimed at simplifying and modernising tha constitu-

A special parliamentary inquiry, which started work yesterday, has 45 days to investigata the allegations. It can call any witnesses and gain access to private hank

"They will find some very nasty things. Probably about 10 of these names are under suspicion, of which two or three are big names," said one senator.

Mr Santos is an unusual witness. He is the main suspect in the investigation of his wife's murder and is under arrest for possession of forged US dollars and alleged drug offences. But, during his time in the hudget department from 1970, he was widely respected for his knowledge of budget procedure.

Proving that the scheme existed may be difficult. "But he knows exactly where the bodies are buried," said one

congressional aide. Claims of corruption in Brazil's Congress may raise few eyebrows. But apart from isocases, only a few such allega-tions have surfaced in public. "Everyone knew this was going on, except no one dared say it," said Mr Francisco Gros, a Rio de Janeiro-based banker.

The problem of political corruption is deep-rooted in Bra-zil. Because the party system is weak, individual politicians, often with strong links to sectors such as the construction industry, are expected to spend, or promise spending, in

order to win alection. The country's legal system is also seen as too ineffective and poorly staffed to pursue cor-

Congress has yet to show it can tackle its own weaknesses and admit any of its members are corrupt. "The fire is getting very close," Mr Gros said.

The scandal has broken at a crucial time for Brazil, which started a constitutional review two weeks ago. Political leaders say the inquiry can run in parallel with the review, but several congressmen admit privately that the review is threatened. "With so many problems, I don't think Congress will have the necessary will to proceed," one said.

This raises a problem for the government, which hoped the review would allow important. economic changes to Brazil's 1988 nationalist, utopian constitution, with its barriers to

Angus Foster on the possible spin-off from corruption allegations

foreign investment in key sec

But it also presents an opportunity. According to government officials, one constitutional weakness is that Coogress has too much power and the executive is often helpless to implement policy. With Congress weakened by the cor-ruption allegations, and worried about further tarnishing to its public image, some analysts say the government can take the initiative.

Mr Fernando Henrique Cardoso, finance minister, is due ... to meet President Itamar Franco today and seek permission to make use of this opportunity. Mr Cardoso hopes to announce a new phase in the country's privatisation programme, already delayed by several weeks, and combine if. with a package of fiscal measures.

He wants to try to eliminate this year's budget daficit of \$6bn (£3.9bn) and balance next year's budget, which otherwise could be \$25bn in deficit. A big budget deficit would prolong Brazil's inflation agony; annrun at nearly 2,000 per cent.

Mr Cardoso is thought to be seeking a new upper tax bracket of 35 per cent, a widening of the tax on financial transactions and quicker collection of taxes on tobacco and

alcohol This package is likely to raise only about \$6bn in 1994 and business groups in Brazil as well as the country's foreign creditors, will be looking for widespread spending cuts too. After listening to Mr Cardoso's promises of firm action since he took office in June, the groups are impatient for

Envoys call for broader Haitian government

US and United Nations envoys are pressing Mr Robert Malval, Haiti's pro-democracy prime minister, to include ministers loyal to the military in an expanded government, an aide to ousted President Jean-Bertrand Aristide said yester-day, Reuter reports from New

The aide said the US Ambas-sador to Haiti, Mr William Swing and UN special envoy Dante Caputo want Mr Malval to sign a communique saying he will "expand" his government if military leader Lt Gen Raoul Cedras and Port-au-Prince Police Chief Michel François sten down François step down. Their resignations are

called for in the peace accord signed by Gen Cedras and the damocratically alectad President Aristide on New York's Governors Island last

July 3.

The refusal of the two men to resign has led to a show-down between Haiti's military rulers and the UN with an oil and arms embargo reimposed and US and other warships patrolling waters off the Caribbean country.

The Aristide aide said that Mr Malval has so far not agreed to sign the communi-que, presented to him Tuesday at a meeting with the two envoys. Ha has informed Mr Aristide of the plan the city Aristide of the plan, the aide

The aida said Aristide sup-porters were worried that such a "compromise" would in effect

make the Governors Island accord largaly meaningless because including military sin-porters in key positions would prevent Mr Aristide from end-ing the military's hold on the

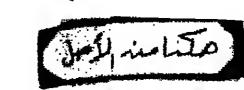
It was not specifically known what ministries pro-military allies would be given if Mr Malval "expanded" his govern-

But Mr Evans François, the police chief's brother who is an adviser to Gen Cedras, told the Los Angeles Times on Tuesday that the military wanted its allies in control of the ministries of defence, intarior, social welfare and information in a government of national rec-

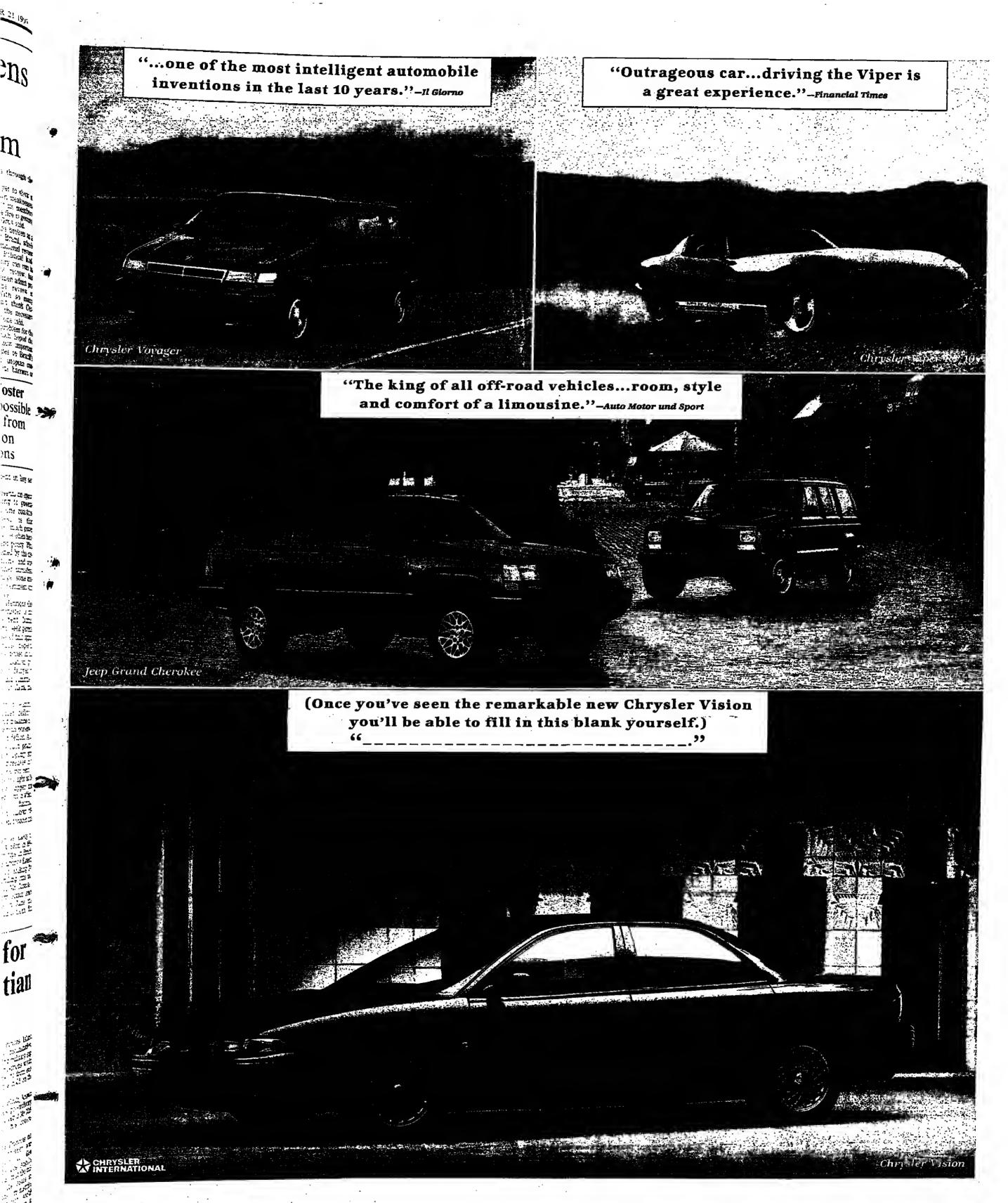
onciliation: "Malval is under intense pressure to sign the communithe Aristide aide

The aide said the communique that Mr Malval has been . asked to sign for the military to honour the Governors Island accord and for a law to be passed banning paramilitary groups from owning guns.

The aide said a key paragraph in the proposed communique would have Mr Maival say: "As far as I am concerned as head of government, if this general plan is implemented. I am prepared to further expand my government. I will be looking for individuals whose integrity and honesty is-







If you'd like some professional examples to guide you, they do exist. Le Figaro says that the Vision is "a 'tour de force' from Chrysler's designers." Auto Bild simply calls it "one of the best cars in the world."

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NEWS: WORLD TRADE

European court rules to prevent sales of bootleg recordings Phil Collins wins court case

industries Correspondent

PHIL Collins, the British rock performer, yesterday won the backing of the European Court of Justice in his attempt to prevent the sale in Germany of unanthorised recordings of his

The court in Luxembourg held that the non-discrimination provisions of the EC Treaty meant that Germany had to grant copyright protec-tion to all Community citizens and not just to its own nation-

The case arose from an

unauthorised recording of a Phil Collins concert in California in 1983. The recording was made on a cassette tape recorder. It was used to make bootleg vinyl records, cassette tapes and compact discs which were sold through legitimate retail outlets in Germany.

Phil Collins asked a Munich court to allow him to take action against the recording company, Imtrat Handelsge-sellschaft. German copyright

champions

Minister

BAe deal



Phil Collins: yesterday's decision is seen as a 'landmark ruling'

law would have allowed a German performer to prevent the distribution of unauthorised

The Munich court referred the case to the European Court for an adjudication on whether

EC law required the protection to be extended to other Community nationals as well. The Luxembourg court held that it

Warner Germany, Phil Collins's record company, said

yesterday's ruling should result in revenues from pirate recordings in the country being halved from their current level of DM200m. The company said DM85m of unauthorised sales come from bootleg recordings made at live performances. The remainder of the pirate market consists of unauthorised copies of legitimate albums, as well as parallel imports. Warner said it had decided

not to put pressure on retailers to stop selling the recordings until the European court rul-ing was announced. It said the decision ended a period of uncertainty for German music outlets and it expected that they would comply with it.

The International Federation

of the Phonographic Industry, which represents record com-panies worldwide, said the Col-lins decision was a "landmark

It added: "This effectively closes a gap in EC legal protec-tion. This gives artists the right to say if and how their

India's trade regime too complex, says Gatt report

By Daniel Green in Taipei

INDIA's bold economic reform MR John Cahill, chairman of programme which started in British Aerospace, will today meet representatives of Taiwan 1991 has already begun to pay off in improved competitive-Aerospace Corporation (TAC) ness at home and abroad, hut in an attempt to restart stalled its trade regime remains comtalks on a joint venture to huild regional jet aircraft. plex, distorted and difficult for traders to fathom, the General Mr Richard Needham, the Agreement on Tariffs and Trade says in a report pub-

UK trade minister, who is in Taiwan as part of an east lished yesterday The Indian government is Asian tour will also discuss the venture with Mr Yang Shih-chien, the vice-minister of ecourged to pursue lower and more uniform tariffs, scrap import licensing and tackle the "still significant" anti-export nomic affairs and the politician most closely associated with the proposed deal. Mr Needbias of trade policy. ham yesterday met Mr Hsu Li-The report says the 1991 Teh, the vice-premier, who reforms, in the waka of an ecorepeated his government's nomic crisis, reflect "a para-

backing of the deal. Failure of the venture would be a blow to Mr Cabill's plans to improve BAe's performance. The company has not made a full-year pre-tax profit since 1990. In addition, about 3,000 jobs in the UK would be put at

Taiwan wants the joint venture as part of an industrial policy to bring the island's industries into the civil aviation sector.

The previous round of talks broke up last month with both sides disagreeing on the long-term strategy of the venture, called Avro.

Both TAC and the government's representatives this week repeated that progress depended on a commitment that Avro would develop a new generatioo of regional jets, called the R.I-X.

BAe says more research is needed to discover whether this \$1.5bn (£1bn) programme

market forces" and mark a sharp departure from India's sumer goods, also comes in for previous almost closed trade

Maximum tariffs have been sliced from 355 per cent to 85 per cent in 1993 and will be lowered to 50 per cent by 1997. However, the maximum tariff continues to apply to about a quarter of tariff lines, with the result that the average tariff has fallen less dramatically to 71 per cent from 125 per cent in

Gatt says tariffs have become more dispersed and their structure remains complicated and non-transparent. India has "bound" (agreed not to raise) fewer than 1 per cent of its tariffs under Gatt.

India's system of discretionary import licensing, which still affects over one-third of sumer goods, also comes in for criticism from Gatt. • The European Community

has failed to include any reductions in its high duties on fish imports in its latest market access offer circulated this week to trading partners in the Uruguay Round of trade liberalisation talks. The omission, which on

some estimates covers over half the EC's peak tariffs (duties over 15 per cent), sits oddly with the EC's insistence that the leading traders should slash most peak tariffs hy half. Embarrassed EC negotiators,

said yesterday that Brussels was prepared to negotiate lower tariffs against satisfactory access arrangements to foreign fishing grounds where

Cairns group warns France

By David Buchan in Paris

digm shift away from economic

intervention towards greater

reliance on the interplay of

FRANCE will carry the blame if Gatt negotiations founder on its attempt to revise Europe's farm trade agreement with the US, according to Senator Peter Cook, Australia's trade minister and leader of the Cairns group of 14 food-exporting countries.

Mr Cook, together with Thai and Argentine ministers, had a meeting yesterday with Mr Gerard Longuet, France's trade and industry minister, in an attempt to put the Cairns group's views directly to Paris.

He declined to comment on the possibility of Cairns countries boycotting French produce if Paris was seen to have wrecked the Uruguay

But the minister warned that "any further dilution" of the EC-US farm trade accord - the so-called Blair House deal - "would be unacceptable" to the group. He said many in the

group had "only reluctantly" acquiesced in the Dunkel draft, which called for a 24 per cent cut six years, while Blair House had already watered this reduction down to 21 per

The Cairns group would only decide to accept Blair House as the basis for a Gatt settlement when it had seen what offers the leading Gatt participants had made to open their mar-

Dr Supachai Panitchpakdi, Thailand's deputy prime minister, stressed that developing countries needed compensation in extra earnings from agriculture if they were to open up their

Mr Felipe Sola, Argentina's agriculture minister, deplored the way the EC had over the past 20 years cut back on its food imports, while countries like Argentina had increased their purchases of EC farm products.

Anglo-US group in German coal deal

ill

Wo

By Judy Dempsey in Berlin

THE Treuhand privatisation agency has secured one of the largest investments in eastern Cermany after an Anglo-American energy consortium accepted the agency's final offer for the country's second largest brown coal field.

The commercial agreement which entails an investment of DM670m (£272.3m) for Mittel-deutsche Braunkohle, or Mibrag, was signed between the Trenhand and Britain's PowerGen, NRG of Minnea-polis and Morrison Knudsen of Idaho earlier this week. The consortium is now poised to hreak into eastern Germany's highly regulated energy indus-try after 18 months of negotia-

"There are no hiccups left. We can now wrap up the contract," said a consortium nego-tiator. "We have finally closed the commercial side of the agreement for Mibrag," said an : official from Morrison-Knud-

The consortium, which expacts to start mining operations in the Mibrag lig-nite fields in January, reached agreement despite last minute concerns from PowerGen about. whether energy consumption levels in eastern Germany would be sufficient to consume Mihrag's annual 15m-17m tonnes. At one stage, there were fears that PowerGen would pull out of the deal completely even though its two US partners, particularly NRG, were keen to conclude the

negotiations. Last week, the Anglo-Americans acquired a 40 per cent stake in a power generating plant at Schkopau, in Saxony-Anhalt which will be fuelled by Mibrag.

The DM670m investments, which will be spread over several years, will be targeted on one section of the giant Mibrag mining complex which the consortium will own. A Treuhand officials said that under the terms of the contract, the Anglo-Americans will initially guarantee 4,210 jobs. That figure will be reduced to 2,700 by 1995 and will then stabilise at 2,300 employees the following

We are not only pleased ... about the level of investments, ment," said the official. "Bnt we are also getting a terrific amount of management expertise in an industry which can, and will be, much more competitive," he added.

He conceded however that the kind of contracts agreed for Mibrag has set a crucial precedent for the privatisation of Lauhag, eastern Germany's other brown coal fields in the atate of Brandenburg. A consortium, led by Rheinbraun, the brown coal subsidiary of RWE, Germany's largest utility company, is negotiating to buy it from the Treuhand.

US renews calls for Japan to open car market

By Michiyo Nakamoto in Tokyo

JAPAN came under renewed

pressure from the US yesterday to expand access for for-eign-made cars and car parts by setting targets that would serve as a measure of progress in opening its markets.

In the first of a series of negotiations on the vehicle

trade, the US presented Japan with specific proposals. US and Japanese officials declined to specify what these were, hut there were suggestions the US proposals on measurable targets would not be acceptable to the Japanese.

A senior Japanese official said the US plans "go beyond the scope and ability of the government" and called for "excessive intervention by the government in private husiness". The Japanese government believed quantitative targets ran counter to the principle of a free market and could not promise that the targets would be met, the official

"In the end it is the consumer that makes the choice,"

Japan proposed that objective criteria to assess progress in market access could include marketing efforts by foreign parts suppliers, attempts made to build up after-service net-works and the overall competitiveness of the industry. Foreign carmakers' product development efforts to meet Japanese consumers' preferences and attempts to huild up dealerships and sales could also be assessed

The calls on Japan to set quantifiable targets were not restricted to US government officials. They were supported by representatives of the big three US carmakers in Japan for the Tokyo motor show. Mr Robert Lutz, president

and chief operating officer of Chrysler, described the Japa-nese market as having "vestiges of a fortress mentality, and emphasised his support for firm targets to reduce the chronic hilateral trade imbalance between the US and Japan, and to open up the Japanese market once and for all".

Mr Lutz pointed to restrictive regulations, a distribution system that required the use of expensive middlemen, and high real estate prices as key factors which had kept the Japanese market closed to foreign carmakers.

"We should not be presented with an obscene financial burdle just to be able to sell cars here," Mr Lutz said.

Despite years of talking, the situation had not improved significantly for foreign carmakers, which had only 2.2 per cent of the market, he noted.

Without improving the imbalance in cars and car parts, which accounted for more than two-thirds of the US trade deficit with Japan, "serious trade frictions between the US and Japan are all hut inevi-



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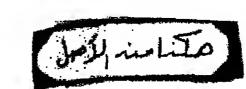
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Street Sale

INDIA'S exports rose 243 per cent to \$8.7hn in the five months to August, raising hopes the country's wide-ranging economic liberalisation is starting to produce results.

The sharp rise in the first five months of the 1993-94 financial year contrasts with a sluggisb 3.6 per cent rise in 1992-93, according to the government's monthly economic report published yesterday.

The strong export performance is halping to push India's foreign exchange reserves to record levels: at the end of September they stood at \$7.6bn compared with just over \$1hn in mid-1991 when the government of Mr P V Narasimha Rao, the prime minister, launched its restructuring programme amid a balance of pay-

The reserves are so high that India, which was bailed out in cut under the reform pro-1991 with loans from the International Monetary Fund has for the moment delayed entering into a new medium-term IMF borrowing programme.

Weak imports are contributing to the reserve position. Imports in the first five months of 1993-94 fell 3.7 per



The decline in imports reflects continuing weak demand in heavy industry, hit by a fall in sales to state-owned enterprises, which are suffer-ing because subsidies are being gramme. Meanwhile, with industrialists uncertain about the long-term effects of liberalisation, private sector demand is showing little sign of recovering. Industrial production in the first three months of the financial year rose 0.2 per cent.

Economists puzzled by the

Total exports (Son)

cent to \$8.9bn, leaving a trade deficit of just \$255m, against growth to generate more \$2.3bn for the same period last overall industrial growth helieve the reason may he that the industrial production statistics exaggerate the importance of large companies in heavy industry; much of the export growth has come from small companies in industries such as garment-making, jewellery and engineering compo-

> Indian forces fired tear gas and swung truncheons yesterday to disperse Moslem demonstrators supporting insurgents besieged inside Kashmir's holiest Islamic shrine, AP reports

Architect of reform hopes Bhutto will safeguard his work, Farhan Bokhari writes

protect their powerful tribal leader who was about to take

oath as a member. The guards were a stark tribal and feudal values in Pakistani politics and the economy, but never before have those values come under such intense pressure as in the past three months.

Because of an aggressive campaign of unpopular economic reforms which hava tried to clamp down on power-ful interests, many Pakistanis are hoping a turnaround will occur in their country's economic fate.
The architect of the reform

programme has been Mr Moeen Quresbi, the former prime minister, who stapped down on Tuesday after hand-ing over power to Ms Benazir Bhutto. For many Pakistanis looking at the future of their country, the key test for the new government is the extent to which the reforms will sur-

By any standard, Mr Qureshi's programme has been as unusual as his own background. His three decades of

as its influences. When he was appointed Prime Minister in July he brought a fresh insight

For the first time in Pakistan's history, the new government is left with virtually no patronage that could be used to attract new political allies or to tame

to many of the chronic problems which previous govern-ments failed to resolve because of reluctance to confront powerful interests.

During his brief tenure, Mr Qureshi moved fast to introduce unpopular measures such as taxing previously immune and politically powerful rich landowners.

He also began a large-scale campaign to recover outstand-ing bank loans and unpaid utilwork experience with the lty bills, changed the tax col-

EARDED men in traditional clothes and and the World Bank kept him away from his country as well assult rifles stood guard outside the parliament building in Islamabad this week, to government land at throwaway

> He also finalised a three-year tariff reform programme which aims to eliminate at least some of the smuggling activities. estimated to be worth at least Rupees 100bn (£2.1hn)a year.

> As a result, for the first time in Pakistan's history, the new government is left with virtually no patronage that could be used to attract new polltical allies or tame critics. "Tha most important reforms

> aim at good governance. I feel that this country has been run previously by governments that have had almost feudal characteristics. It'a not the fault of any particular government, it's the system that has evolved in that way, and public resources, public assets, have been used a means of political patronage," Mr Qureshi said in an interview.

"we've got to huild a healthy democratic system, then the people must expect that their rulers are in fact their servants rather than their authoritarian rulers," he

added. Mr Qureshi remains hopeful that his programme will acknowledgment has been the poses."

MOEEN QURESHI: bis programme has been as

anusual as bis background remain on course, largely because both Ms Bbutto and Mr Nawaz Sharif - the two front-runners in the electoral race - had assured him they agreed with the broad thrust of

the plans. In addition, continuing with the reform programme would allow future governments to benefit from larger revenues while laying the responsibility for unpopular measures on Mr

Qureshi's shoulders. The reforms have also been acclaimed by the IMF and the recent approval of a \$277m (£183.4m) standhy IMF loan. Mr Qureshi is confident the new government can also get up to \$1.2bn in extra iMF funding over the next three years if

a commitment is made to keep the reforms on track. Ms Bhutto's government has vet to come out clearly on its future economic policies . Some officials are concerned over her statements on the campaign trail that she would review the new agriculture

But it is not yet clear if such a policy reversal, which may well have been part of the electoral rhetoric, could be made in face of criticism from Pakistan's multilateral and bilateral aid donors.

Mr Qureshi hopes public opinion will play an important role in protecting his initia-

"I don't think that some of our fundamental reforms, par-ticularly in so far as good governance is concerned, can fall apart, because they are really based on awakening the conscience of the people." Mr Qureshi declares.

"I believe that the Pakistani public is much more conscious and much more sensitive now about the misuse of power and authority in government and World Bank. One sign of that ' about its use for political pur-

World Bank set to publicise

THE WORLD BANK is to make

term economic programme leading to possible deht relief remain suspended until the government hrings oil revenues and public spending

gramme (SAP) and a proposed strategy to offset the fluctuating value of oil exports, which

of accountability in government finances but was not published.

The 1993 budget sought to cut Nigeria's debt service, which is equivalent to 30 per cent of earnings, and to produce a budget deficit of around

However, the drop in the oil price has worsened the balance of payments and the budget deficit was estimated at \$1.5bm by the end of June.

Arrears on payments to the Paris Club of creditors have risen to about \$4bn and negotiations in April with the inter-national Monetary Fund over a medium-term programme

Mr Ernest Shonekan, the head of the new interim gov-ernment, has pledged a new era of accountable government

However, since he took office there has been no more disclo-sure of public finances than under the former president, General Ibrahim Babangida, who retirad at the end of

Nigeria is no nearer to a deal

Nigeria finances By Paul Adams in Abuja, reached 70 per cent due to

public for the first time a detailed analysis of Nigeria's government finances after the two-week visit of experts which began on Tuesday. But talks on the medium-

under control The team will present to Nigeria's interim government a structural adjustment pro-

account for more than 80 per cent of its foreign exchange. New rules at the bank will allow publication of these reports by December. A 1991 report by the World Bank'a Nigeria office exposed the lack

The SAP stalled half-way to a liberalisation of trade and industry but failed to boost non-oil exports, while the standard of living and the value of the naira plunged and inflation

diversion of government oil

\$1.4brl

and a purge on corruption.

with the official creditors than in January, when Mr Shone-kan led the military regime's hld to reschedule its \$27hn

China stresses 'strong desire' for HK accord

By Simon Holberton and Alexander Nicoli in Beijing

CHINA yesterday stated its strong desire to reach an agreement with Britain on Hong Kong, as negotiators met in talks on the colony's political

Mr Ln Ping, director of Chi-



Lu Ping: "We want an accord - It's good for Hong Kong as well as China and Britain"

nese government's Hong Kong and Macao Affairs Office, said in an interview with the Financial Times: "We very much want to have an agreement; it'a good for Hong Kong as well

as China and Britain China recognised that both sides would need to make concessions to reach an agreement. "In diplomatic talks compromise," he added. British and Hong Kong officials would not comment on

the latest round of negotiations which are due to end today. But they have seen little evidence of a change in the Chinese position indicating a desire to reach swift

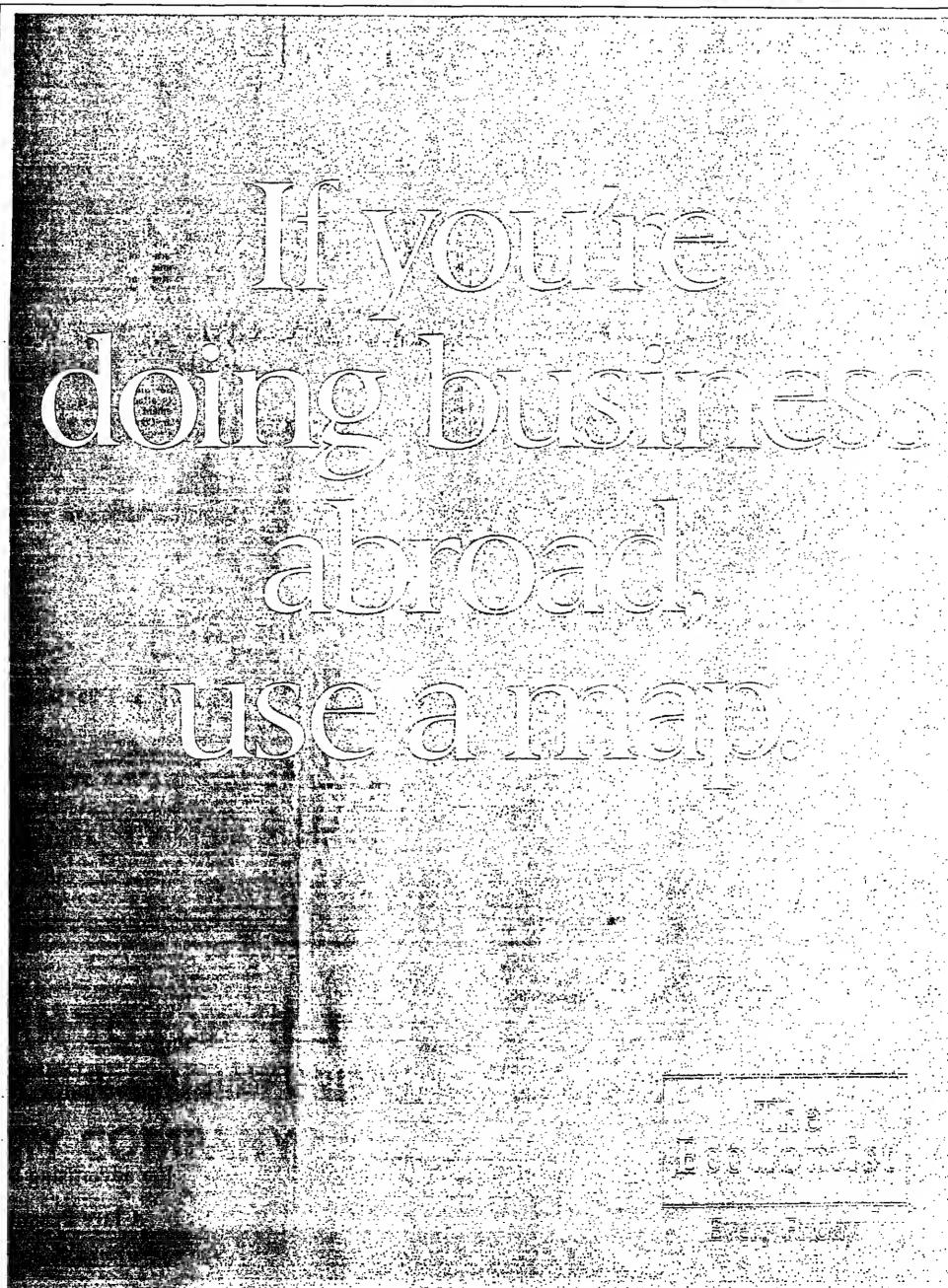
agreement.
Mr Lu said wide differences remained on both main areas of dispute: the so-called "functional constituencies" which make up a part of Hong Kong's 60-strong Legislative Council, and an "election committee" that will elect 10 members in

He attributed the lack of progress to a fundamental difference of approach. Britain wished to secure agreement on the "through train," a guarantee China would not dismantle pre-1997 political arrangements after its takeover in that year, before agreeing to the details

of the 1995 polls. China, on the other hand, wanted to settle the details of the election arrangements in 1994 and 1995 before agreeing

to the "through train." The reason we agreed to hold talks is precisely because we want to have a 'through train'," Mr Lu said. "We are fully for it but our desire is that we must first talk about the train itself. If we do not agree on that, the train cannot go through."

Mr Lu said China planned no changes in Hong Kong's basic the press, the rule of law and



Government Israelis, Palestinians split on economic policy loses Japan history case

By William Dawkins in Tokyo

THE JAPANESE education ministry went too far in exercising a controversial legal right to censor school history textbooks, the Tokyo bigb

court ruled yesterday.
The court awarded Y300,000 (£1,866) compensation to a professor at the former Tokyo University of Education, Mr Saburo lenaga, who had challenged government changes to parts of a history text he wrote

His book, a New Japanese History, had offended the education ministry with its blunt accounts of Japan's aggression in Asia. A series of legal hattles over the years by Mr lenaga, 80, have become a symbol of Japan's uncomfortable internal debate over its responsibilities in the second world war.

His campaign has been given wider relevance by the recent apologies by Mr Morihiro Hosokawa, the new prime minister, for Japan's war-time record. Mr Hosokawa's apologies have nationalist wing of the opposition Liberal Democratic Party. Japan's top legal authority.

presiding high court judge, yesterday upheld the ministry's right to censor history textbooks, but said it had acted unreasonably in demanding that Mr lenaga rewrite three out of eight passages cited in the case. An account of the 1937 Nanking massacre was among the passages that should not have been censored, he said. Mr Kawakami upheld the education ministry's right to change five other passages, on the grounds that it was "not recommendable" for a textbook to contain negative judgments about Japan "when such negative judgments are not estab-lished".

Japan's supreme court apparently put an end to Mr Ienaga's campaign only last March, when it ruled that the education ministry had the right to ask for changes or dis-qualify textbooks from school lists on "reasonable grounds".

Yesterday's ruling showed "some progress", said Mr Ienaga. However, he said he would take the case, his third, on to the supreme court,

Nomura investor sues executives

By Emiko Terazono in Tokyo

A SHAREHOLDER of Nomura Securities yesterday filed a suit against its executives for losses incurred in allegedly improper sales of its investment products. Corporate executives are facing a rush of lawsuits after changes to the Commercial Code eased costs for shareholder litigants.

Earlier, Sharebolders of Hazama construction company filed an action against its executives for Y99m (£620,000). Executives at Janome, a sewlng machine maker, are also being sued.

Mr Nohno Kameda ls demanding that 58 Nomura directors, including former executives, pay Y23.5bn in damages to the brokerage house. He claims they are responsible for the brokerage's compensation to investors of losses from US mortgage backed securities.

Nomnra posted Y22.5hn in special losses due to compensation payments made to investors claiming risks in bnying the products were not properly explained by Nomura sales staff. It is uncertain how far courts will back aharehold-

By Julian Ozanne in Jerusalem

DEEP divisions are emerging hetween Palestinians and Israelis over economic policy, the lifting of the Arab eco-nomic boycott of Israel and the trade regime which will exist between the two sides.

At the heart of the disagreement is an Israeli demand that the Palestinians harmonise their tax and customs regime with the high levels in force in Israel, which reflect Israel's protection policies and the government's need to raise substantial revenues to meet its public expenditure.

Israel is hoping for the creation of a customs union which would develop into an economic confederation between Israel, Jordan and the Palestinian entity. The Palestinians firmly reject the idea of a cus-

They also believe it is too

Israel and Palestinian negotiators resumed detailed talks on implementing a framework peace accord yesterday focusing on Israel's security demands and Palestinian calls for release of up to 12,000 political prisoners, Julian Ozanne writes.

At the same time, Mr Dennis Ross, US co-ordinator for Middle East peace talks arrived in Jerusalem from Jordan for talks with Mr Yitzhak Rabin, Israel's prime minister and Mr Shimon Peres, Israeli foreign minister.

Mr Ross is touring the region to help consolidate the accord, to prepare for an early November visit by Mr Warren Christopher, US secretary of state, and to try to broker progress on stalled talks between Israel and Syria. Before leaving Amman he said the US could support secret talks between Jerusalem and Damascus to break the deadlock.

Mr Rabin, however, said yesterday Syria had yet to offer a version of peace which he could trust and Syrian newspapers said Mr Ross' visit to Damasons today was unlikely to provide a breakthrough.

early to call for the suspension of the Arab boycott against Israel, which Jerusalem feels it should have in return for taking a big step towards peace. and say a more comprehensive regional agreement and details

of the Palestinian interim

period of self-government must be finalised first. The divisions were high

lighted yesterday at a joint press conference hy Mr Samir Abdallah, director of the Palestinian delegation to the multiters, and Mr Dan Proper. Presi-that unless there is a customs dent of the Israeli Manufacturers' Association.

The Palestinians feel that a customs union would drag them into protectionism and excessive taxation, making goods too expensive for Palestinians who have a per capita income less than 20 per cent of

Mr Abdallah said the Palestinians wanted the terms of trade between the occupied territories and Israel to be changed to free and open movement of goods and people, and more competition. The Palestinians opposed a customs union because of the different structure and priorities of the two economies, and wanted to develop freely their external trade relations. Israel, be added, would have to work hard to reduce its costs of production.

The Israelis have warned

union Israel would have to consider border controls to stop the movement and smuggling of cheap goods from the Pales-

tinian economy into Israel. "If you create different levels of customs and taxes you will be creating borders and controls where the difference will have to be paid and where Israel would have to stop the free flow of goods," Mr Proper said. One area affected by the dis-

pute is agriculture. Mr Proper said a three-year sliding scale of quantitative curbs on exports of Palestinian agricultural produce into Israel would have to be brought in, especially in eggs and poultry, livestock and some vegetables, to protect Israeli producers.

The European Community could help to provide open markets for Palestinian agricultural products during the three-year period while protec-

Mr Abdallah warned that Israeli curbs on Palestinian agricultural exports would provoke reciprocal protection : arrangements on industrial products.

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The Palestinians had decided to introduce the Jordanian dinar as legal tender in the Palestinian entity to insulate it. against the depreciation of the Israeli shekel and against Israeli inflation, currently 18 per cent.

They wanted to pursue a "liberal" monetary account, similar to the Ecu, as a way of issuing bonds to mobilise Palestinian financial resources. but believed it was too early to re-introduce the Palestinian currency as a means of

exchange. Mr Proper said that once economic issues were solved, a Middle East trading bloc of 200m people lay ahead.

Philippines sell-off continues

UN claims Mozambique poll accord

from the government, seven from Renamo

and three from other opposition parties.

An independent chairman would be cho-

A draft electoral law will be approved by

the cabinet before the end of this month

and by parliament before the end of

He said disputes delaying demobilisation

of the army, Renamo guerrillas and para-

military forces had also been resolved.

sen by the 20 commission members.

November, Mr Boutros Ghali said.

By Jose Galang in Manila

THE Philippines government is determined to pursue privatisation plans for Petron Corporation, the state-owned market leader in the petroleum refining and marketing buslness, despite opposition from a number of Congress mem-

Philippine National Oil Com-pany (PNOC), the state-owned energy group, has issued invitations for tenders for 40 per cent of Petron, which is among the most attractive assets the government has lined up for privatisation.

British Petroleum, Aramco of Saudi Arabia and Petronas have all shown an interest.

UNITED NATIONS secretary general

Boutros Boutros Ghali said yesterday he

had achieved a breakthrough in revitalis-

ing the flagging peace process in Mozambi-

que, Renter reports from Mapnto . Mr Boutros Chali said at the end of a

four-day visit that an accord had been reached on the composition of a commis-

sion to supervise elections in October next

The commission would have 10 members

Plans for privatisation date back to 1986 but little progress has been made on most of the main Items, although last year the auction of 67 per cent of Philippine Airlines was suc-Mr Romeo Bernardo, finance

under-secretary, said this week that the deadline for Petron hids has been set for December 15. The hurdle price for the announced only on the day the bids are to be opened. PNOC is looking for a "stra-

tegic partner" which, officials say, must be capable of putting "added value" in Petron in the form of technical expertise and access to petroleum sup-

Petron controls 40 per cent of government with an influencthe Philippine market for petroleum products, with sales reaching Pesos 40.7bn (£974m) last year, which made it the country's biggest corporation

But Petron's profits last year of nearly Pesos 1.47bn and total assets of some Pesos 15hn has led to strong criticism by some members of Congress who feel the government must maintain its control of such a strategic industry.

PNOC has explained it would maintain holdings at 40 per cent, after a planned 20 per cent public offering in early This, PNOC officials said,

should be enough to provide

ing presence in the industry. Investors who qualify for the bldding will be required to submit technical and financial proposals. They are also expected to commit themselves to a long-term arrangement with the Philippine government on

Petron is one of several assets the government wants to privatise within the next six months, an exercise expected to generate some Pesos 18bn. The others include: Manila Hotel, National Steel and Philippine Shipyard and Engineering Corporation (Philseco).

Plans are to sell off 30 per cent of Manila Hotel and 65 per cent of National Steel.

"A new calendar on the date of demobi-

Mr Boutros Ghali said a compromise bad

The commission to oversee liaison

between the government and Renamo-con-

trolled areas will be chaired jointly by the

government and Renamo, in rotation.

lisation will be approved before the end of

also been reached on the composition of three of the joint commissions dealing

with aspects of the peace process.

Commonwealth talks to stress human rights

By Michael Holman in

COMMONWEALTH leaders today open what is widely regarded as one of the most critical conferences in its modern history, if the association's survival is to be assured.

The need for a renewed commitment to human rights and gnod governance will be stressed by Chief Emeka Anyaoku in an address designed to give the 50-member organisa-tion greater purpose and credibility.

The official agenda for the five-day session, attended by 36 beads of government, covers global political and economic issues, Including the Gett talks.

Sonth Africa will continue to feature, with the Commonwealth planning a substantial programme of assistance ad of next April'a scheduled multi-party elections and to help monitor the poli itself. Mr Thabo Mbeki, a senior

National Congress executive, is expected to attend as an accredited observer. The delegates were also told

last night that Ms Benazir Bbntto, Pakistan's newlyelected prime minister, plans to attend the talks.

The opening has been overshadowed by the angry reaction of some Greek Cypriots to Queen Elizabeth and what is seen as partisan British diplomatic involvement in the dispute over the Turkish Cypriotcontrolled north of the island.

President Glascos Clerides of Cyprus yesterday played down the protests. Mr Donglas Hurd. UK foreign secretary, held talks with Mr Clerides and Mr Rauf Denktash, the Turkish-

Cypriot leader, British officials declined to elaborate on what they said were private talks, only saying they had been nseful. But Greek-Cypriot sensitivity was illustrated when a press spokesman for the government stressed that the meeting had member of the African been at Mr Hurd's initiative.

THE FUTURE OF PRIVATIZATION EUROPE

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will head a distinguished group of speakers, including:

Edmond Alphandéry Anthony Carlisle

Chief Executive, Dewe Rogerson Limited, London. Thomas J. Casey Partner, Skadden, Arps, State, Meagher & Flom, Washington, DC.

Wim Dik Chairman of the Board of Management and CEO, Royal PTT Nederland NV.

Vladimir Dlouhy Minister of Industry & Trade, Czech

David Holmes Director of Government & Industry Affairs, British Airways plc, London.

Edmond Israel Chairman of the Board of Directors, Luxembourg Stock Exchange, and President, Federation of European Stock Exchans

Tamás Iványi State Holding Company, Budapest. Bessel Kok Chief Executive, RTT-Belgacom,

Abel Matutes Commissioner for Transport & Energy Policy, European Comm

TRANSLATION

English/French Frencty/English simultaneous translation will be available throughout the conference.

CONFERENCE LOCATION Inter-Continental Hotel 3 rue de Casiglione, 75040 Paris Cedex 01 Telephone: (33 1) 44 77 11 11 Face (33 1) 44 77 14 60

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FOR THE SUBMISSION OF SEALED BINDING OFFERS FOR THE ACQUISITION OF MEVIOR'S SHARES

this week," he said.

HELD BY ELEVME S.A. SUMMARY INFORMATION ON MEVIOR S.A. MINING AND INDUSTRIAL MINERALS - MEVIOR S.A. LOCATION:

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> FINANCIAL DATA nn Balance sheet Dec. 31, 1992

ASSETS		
B. INSTALLATION COSTS	Ors.	60,512,881
C. FIXED ASSETS		
I. Intangible assets	•	56,613,972
If. Tangible assets	•	354,934,028
III. Participations	•	635,360
D. CURRENT ASSETS		
1. Inventory	•	65,995,324
II. Receivables	•	68,597,115
III. Marketable Securities	•	18,669,151
IV. Cash	•	12,201,799
E. INTERIM ACCOUNTS		1.138,956
TOTAL ASSETS		635,298,588
LIABILITIES AND EQUITY		
Share Capital	•	500,500,000
Investment Subsidies	•	237,197,648
Reservés	•	13,792,452
Retained earnings	•	(138,390,886)
Provisions	•	86,257
Short-term liabilities	•	17,473,285
Interim accounts	•	4.639.822
TOTAL LIABILITIES AND EQUITY		635,298,588

PROCEDURE

(As per Greek Law 2000/91) Potential buyers are invited to receive, after signing a confiden agreement with ELEVME S.A., the information Brochure described the second sec

MEVIOFTs acroves.

Interested parties shall submit a binding offer, in a sealed enveloped season of the latest country of a total of 500,500 shares). It is indispense the offer be accompanied by a guarantee letter issued by a Benk operating in Greece for the sum of 25,600,000 Dra which represent of the starting price of the public auction. The guarantee letter, which can be obtained from ELEVME S.A., shall be submitted end a sensetable and share marked "Guarantee" is they."

a separate envelope marked "Guarantee Letter".

The offers shall be submitted on Monday, 22nd November 1963 between a a.m. and 12 noon to the notary public of Langada (Thessaloniki prefecture), Stavouria Anastassopoulou, 33 Loutron St. 2nd by-road, 1st floor, Tel. +30-394-25568.

The offers shall be opened on the same day at 12.15 pm. The bidd may witness the opening of the offers. The starting price amounts to 650 Drs per share Le. a minimum total or 256,074,000 Ors (Decision of Court of Appeal of Thessaloniki No. 1187/1993).

Expenses for publishing this invitation will be bome by the highest bidder. The bidders should also automit a letter concerning:

Their intentions in respect of maintaining or not or incommer of job positions Any other proposals for further developing the company's activities such as new investments, increasing of exports etc.

To obtain the Information Brochure as well as additional data on MEVKOR, those interested can apply to the liquidators of ELEVME S.A., 18 Kifssles, Maroussi, TEL: (01) 6843520 and (01) 6843529, FAX: (01) 6843527.

Maroussi, October 15th, 1993 THE LIQUIDATORS

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1994 prize, worth not less than £3,000, is: CAN THE DEVELOPING WORLD BECOME RICHER WITHOUT THE DEVELOPED WORLD BECOMING UNEMPLOYED?

Applicants, aged over 35, of any nationality, should submit up 10.1000 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further. Please argue your case from the viewpoint of a particular country or industry.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 7 1994

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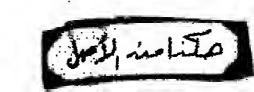
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The UK government'e troubled railways bill to privatise the network was dealt a fresh blow when the House of Lords, the upper chamber of parliament, backed a rebel Tory amendment by a 29 majority. Voting was 152 to 128 for a

change proposed by Conserva-tive former transport minister Lord Peyton tightening protection for rail pensioners.

This would force the trans

port secretary to get the written agreement of the pension trustees before significant changes were mada to the fund. Ministers will now have to decide whether to seek to reverse the move when the measure returns to the lower

Hull opens big fish market

Associated British Ports will today officially inaugurate England'e largest fresh fish auction market in Hull after a £300,000 investment programme to bring it up to new. stringent EC standards. The government has funded about 20 per cent. The market - a 60,000 sq ft group of covered sheds - already has a through-put of 50,000 tonnes of fish a year and its rise has been phenomenal in the fish and ports industry. Five years ago Hull handled only 8,000 tonnes of fish a year.

New Ulster plan floated

The UK's Institute for Public Policy Research, the left of centre think-tank has recommended that Britain and Ireland chould share sovereignty over Northern Ireland as a means of resolving the conflict there.

In a new report published yesterday called "Northern Ireland: Sharing Authority", the Institute also recommends the drafting of a new constitution for the province and that the Royal Ulster Constabulary (RUC) should be replaced by

new security force. The report asserts "Northern Ireland cannot be legitimate, stable and democratic if it is solely British or solely Irish".

Footballer auctions medals

Football honours won by for-mer England player Ray Kennedy were today sold at auction for £88,000. After commission, the 42-year-old ex-Liverpool and Arsenal star, who suffers from Parkinson'e Disease, will receive more than £73.000.

The highest price of £17,000 was paid for a plaque and gold medal awarded in 1971 when Arsenal won the first division championship and FA Cup. His 1977 European Cup Winners Medal went for £16.000.

Acas may levy charges

Acas, the independent advisory conciliation and arbitration service, announced it intends to impose charges on its clients from April I next year for conferences, seminars, self help "clinics" to help small businesses and some of its advisory publications. But in a statement it added

there were "no plans to charge for any other Acas activity as to do so would compromise Acas's impartial and independent approach". An Acas spokesman added that the charges were to cover costs and not to make a profit.

Chancellor faces tax plea from top retailers

UK COMPANY DIRECTORS and top retailers yesterday warned Mr Kenneth Clarke, the chancellor of the exchequer, that significant tax rises in next month's Budget could jeopardise the fragile consumer recovery, write Peter Norman. Peter Marsh and Philip Step-

The chancellor was given tha message in separate, privata meetings with 20 retail chiefs and Mr Peter Morgan, director general of the Institute of Directors after news of a bigger than expected rise in retail sales volumes last month.

Mr Clarke was told that confidence in industry was low and that many consumers were still wary of stepping up their personal spending.

at 3.156.3. However, in their discussions with Mr Clarke the retail executives urged the chancel-lor to treat the latest economic

to another record closing high,

with the FT-SE 100 index of

leading shares closing up 26.7

statistics with caution. organised by the British Retail

retail sales in September compared with August was higher than expected in the City of bury, Tesco, Kingfisher, Burton and Storehouse told Mr Clarke a further increase in It was halled by the Treasury VAT in the November 30 Budas "being consistent with get could lead to a dangerous recovery". It pushed up prices on the London stock exchange

fall in consumer confidence, They said that much of the recent increase in sales volumes had been won only at the expense of much reduced profit margins.

Mr Morgan told the chancel-

lor of the exchequer he understood the Treasury's interest in a fiscal tightening to bring down the £50bn borrowing However, a tax rise in the

Consortium, representatives November 30 Budget, coming least 1 percentage point from 6 from stores including J. Sains- on top of the fiscal tightening per cent and give more help to of nearly £7bn already pen-cilled in for next April, would threaten faltering signs of recovery.

Mr Clarke's Budget deliberations were made no easier when the British Chambers of Commerce said in its latest quarterly survey that the rate of overall economic recovery slackened during the summer, largely because of faltering export markets.

Bigger than expected rise in retail sales but other signals point to faltering recovery

Mr Christopher Stewart-Smith, the chambers' president, said there were good ecolor to cut bank base rates by at

per cent and give more help to exporters in general and small companies in particular.

The chancellor also had to

face renewed protests from some Conservative MPs at Westminster about the planned imposition of VAT on domestic fuel due to enter force in the next financial year as part of the effort to cut the £50bn Budget deficit. In a move which underlined

the political risks for the chancellor of the exchequer if he seeks to extend VAT any further, six Conservative MPs signed an all-party motion demanding much greater compensation for the elderly than envisaged by the government. The consensus amongst the servative rank-and-file MPs

is that any move to end VAT

zero rating for items like food and childrens clothing would risk a full scale rebellion which could easily overturn the government's 17-seat majority. Mr James May, director-general of the British retail consortium, who attended the lunch with Mr Clarke, said the recovery was "fragile and

patchy". It was "imperative" thet the treasury did not implement any extra VAT rises, especially

the Christmas sales.
Other people attending the lunch included Mr Keith Edelman. Storehouse chief executive, Mr John Hoerner, chief executive of Burton, Ms Rosemary Thorne, J. Sainsbury Reid, finance director of Tesco, Mr Nigel Whittaker, corporate affairs director of Kingfisher, and Mr David Melville, head of legal affairs at Argos. Mr John Smith, the opposi-

tion Labour party leader, sought to exploit the discontent over domestic fuel by urging potential Conservative rebals to join Labour in overturning the extension of the tax during the finance bill which will follow next month's

Farming industry right 'on the edge'

THE BRITISH FARMING industry stands "on the edge of a precipice" and could face the same fate as the miners unless it improves its public relations. landowners and farmers were warned at a conference yester-

amounted to over £2bn a year and were set to rise to £2.5hn by 1995, a level that was unsustainable when the industry accounted for less than 2 per cent of the working population, said Mr Peter Pemberton, partner in Bidwells, the chartered surveyors and farm business consultants.

Addressing a Country Landowners' Association conference in Suffolk, southern England, on the future of farming. Mr Pemberton said there would be "a barrage of criticism" when farmers received large cheques this autumn paying them compensation for cuts in price supports and for taking land out of production under the Commou Agricultural Policy reforms.

We are heavily subsidised politically unimportant and rightly or wrongly unpopular," he said, "It is important to understand what can happen when the country's goodwill and the government's support for an industry is lost. We can go the same way as the min-

Even if subsidies did not diseppear, they would become conditional on farmers protecting the countryside and possibly allowing public access to it, be said. Landowners had to drop their "siege mentality" and farmers had to stop antisocial practices.

"With the advent of setaside, there can be no excuse for ploughing up footpaths." Mr Ian MacNicol, a landowner with a 4,000-acre estate in North Norfolk said: "My own personal worry is that Europe and the European taxpayer cannot afford the present CAP policy and something has got to be done to bring down

Mr MacNicol said thet a study commissioned by the Dutch government predicted



BURNHAM BEECHES, an ancient wood which inspired parts of A Midsummer Night's Dream by Mendelssohn and Thomas Gray's famous Elegy, has been declared a National Nature Reserve. The Beeches, which border Dorneywood, the traditional country home of the chancellor of the er, is already a site of special scientific interest (SSD.

The Lord Mayor of London (left), Sir Francis McWilliams, is pictured with the Earl of Crambrook, chairman of English Nature, inside a 450-year-old pollarded beech tree. The Corporation of London owns the wood, which is to the west of the capital in the Home Countles'.

that the amount of land being farmed in the EC would drop from 130m hectares now to 80m or even 40m hectares. If this proved right, Mr MacNicol said, "many of us sitting in this room will not be farming at all, or getting any income from farming, as one moves through the first part of the

Mr John Kerr, who owns a 1,700-acre farm in Suffolk, said farmers had to cut all unneces sary costs to guarantee efficient production.

"We must ensure we're the low cost producers of Europe. It's not in our interests to see Coca Cola or Nestlé build new factories in France because they can buy their inputs more

cheaply there." he said. "We have levels of price support beyond belief. We have inheritance tax rules that are nearly heyond helief We have development and environmental grants that are beyond

"Let'a taka advantage of these to restructure our indus-

Watchdog outlines plan for unit trust deregulation

By Alison Smith

PROPOSALS FOR deregulating the £84bn unit trust industry were put forward in a consultation paper published yesterday by the Securities and investments Board, the chief regulator for financial services.

But the paper does not resolve the deep divisions within the industry about the future method of pricing unit trusts. Instead it says that "dual pricing" should remain in place for the moment, albeit in a slightly simplified form, while the debate about moving to a system of single pricing must continue.

Responses to the consultation paper are due by March next year, and the SIB hopes to bring forward draft regulations on some aspects of tha changes next year.

In dual pricing, potential investors see both an "offer" price, at which they could buy units, and a lower "bid" price at which they could sell. The difference between the two fig-

ures reflects charges and costs.

Many in the industry favour
manager, and Fidelity that the a single pricing system which is easier for investors to understand and which is commonly used outside the UK. There are a number of options for single pricing, and no one option has attracted overwhelming support among fund managers who favour the change.

Other suggestions in the paper include:

• liberalising the charging structures, so as to allow exit fees for all types of fund, and performance-related fees for geared lutures and options funds only;

approved securities and derivatives markets for unit trust purposes with a duty on managers to ensure that the markets where they invest meet certain criteria. The change would allow unit trusts to invest in a much wider range of emerging markets;

Thera was disappointment from some in the industry, notably Gartmore fund manag-

lack of a consensus had made it impossible to agree on single-pricing for unit trusts.

But SiB's proposal that sin-gle pricing should be used for the open-ended investment company (OEIC), which is common in other European Community member states and which is to be introduced in the UK, will increase the prospects that there will eventually be a move to single-pricing for unit trusts as well. In the meantime, the two systems

would run in parallel.

Pressure for loosening the • replacing SIB's list of regulation of the industry seems to have come meinly the UK of offahore funds, which have greater flexibility. The draft regulations to be issued by the SIB next year could also incorporate likely changes to the EC directive on undertakings for collective investment in transferable eccurities, which is being

Channel shopping 'costs' UK £260m

costing the government £260m year in lost excise duty and VAT on wines and spirits five times the amount forecast by the Treasury when the European single market was established in January. A survey by tha Wine and

Spirit Association suggests that every vehicle making the cross-Channel trip returns to the UK with an average 27 bottles of wine and two bottles of Just over a quarter of visi-tors to the continent do not

buy any wines or spirits; but of the rest, 93 per cent buy up to 10 bottles of spirits, and 64 per cent return with up to four cases of wine.

The WSA has presented the results of its survey to Sir John Cope, paymaster-general, as part of its arguments against any tax increase on drinks in the Budget.

chairman, said yesterday, that CROSS-CHANNEL shopping is industry estimates suggested that the Treasury was also losing another £100m a year from personal imports of beer.

"The only solution is to

reduce the UK'a level of excise on alcoholic beverages so significantly that cross-border shopping is no longer viable." Apart from the loss of tax revenue, the increase in personal duty-paid imports was hitting drinks retailers throughout the country, he said. The WSA also pressed Sir John for a reduction in the 65 per cent excise surcharge on sparkling wines, sales of which the past three years.

Mr Windsor said the Trea-sury had assured the WSA that any budget changes in excise mented until January 1 next year to avoid pricing confusion in the pre-Christmas trading

More subsidies are thought

to be under consideration for

other plis, although none involve sales to the electricity

Mr Eggar faced calls from

some of the government's sup-

porters for the government to

take a more active role in pre

generators.

GPT wins UK cable contract

By Andrew Adonis

GPT, the UK-based telecomms manufacturing joint venture between GEC and Siemens, has won a contract worth in the region of £10m to supply exchanges to Southwestarn Bell for its UK cable telephone

The order, for up to 10 System X digital telephone exchanges, gives GPT a leading position as a supplier to the fast-growing UK cable TV and telephone industry.

Sonthwestern Bell, the regional US operator, is buildbations in alliance with Cox Cable Communications.

It is the third largest cable TV and telephone operator in tbe UK, behind Nynex and Telewest. The company's seven franchises cover about 1.2m homes. At April I it had connected about 55,000 homes. Most of the cable operators

are installing their own switching equipment, to give them better terms for interconnection with BT and Mercury, who carry their long dis-tance traffic, and to increase their operational flexibility.
Northern Telecom, the Cana

dian telecoms manufacturer, is the other leading supplier of switching equipment. GPT, a 60/40 joint venture

between GEC and Siemens. manufactures its exchange equipment in Liverpool, where Although still in the early

stages of bnilding their networks, the cable companies now have more than 200,000 subscribers, making them serious challengers to BT.

New pit closures likely to cut coal industry in half

BRITISH COAL yesterday set in motion a final set of pit closures before privatisation in an exercise likely to cut an already diminished industry by

at least a half. The corporation's announce ment of talks with unions on pit "results and prospects" came as the government fur-ther angered opposition parties and miners by saying it would repeal next month an 85-year act restricting underground working hours.

energy minister, provided some comfort for the 20,000 remaining underground miners and managers by extending existing enhanced redundancy terms of payments up to £37,000, until next April 30.

In addition, British Coal said it would conduct talks under the Modified Colliery Review Procedure, which can delay closure implementations for up nine months. Closures announced last year were ruled illegal by the High Court after British Coal

workforce would be reduced to

sition parties but only a muted protest from the Conservative backbench MPs who last year halted the original closure pro-Mr Robin Cook, shadow trade and industry secretary, said that by next April the

10,000 compared to 40,000 a But his charges that the government had "rigged the market" against coal and was now

ment brought a scathing House of Commons attack from oppo-

> mines to close. the last year. Mr Arthur Scargill, president of the National Union of Mine-

avoiding a repetitioo of last October's public and political to evoke anything more than an air of disgruntled resignain his Commons speech, Mr Eggar said the government had approved a subsidy to British British Coal would not say

vesterday which pits are ear-Coal, the first under a policy marked for closure, or how many are involved. Howaver document scheme announce industry analysts expect at last March, to sell coal to least half of the surviving 30 Alcan, an aluminium producer. a plant in northern England. The plant was previously Some 21 have been closed in thought to be among the most vulnerable of the 19 core pits

never officially threatened workers, said the government "by stealth" in the hope of

The subsidy is for 1.2m tonnes, half the pit's annual

venting closures but stres repeatedly that those decisions would be taken by British Coal

Vulnerable pits include all 12 reprieved last March and at least four of the 19 previously considered British Coal's core.

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MANAGEMENT: MARKETING AND ADVERTISING

hen Crispin Davis last week resigned from United Distillers, Guinness' spirits division, after only 15 months as managing director, his departure was widely cited as proof of what most consumers already knew: that Scotch whisky and soap suds do not go together.

Guinness says Davis left because of a personality clash. Competitors say the hard-nosed marketing methods Davis learned in his previous career at Procter & Gamhle, the world's biggest detergents manufacturer, did not fit a business which lives by premium pricing and exclu-

Whatever finally triggered his resignation, it raises a broader question. How easily can marketing skills be transferred between different businesses at a time when they are more widely in demand than ever before?

As competition intensifies, companies in sectors as diverse as banking, telecommunications, pharmaceuticals and public transport are finding - sometimes for the first time - that learning to woo and win consumers is essential for survival.

Peter Breen, managing partner of Heidrick & Struggles, an international executive search company, says marketing experience is now a pre-requisite for most top-level management posts. "Whatever the job title, marketing is a common denominator," he says.

Those who have taken their marketing expertise into new fields stress that it is not a universal discipline which can be effortlessly transplanted. Above all, it only delivers results when combined with a clear understanding of what makes individual companies tick.

"There are certain fundamentals which can be transferred," says John Robb, chief executive of the pharmaceuticals group Wellcome, who cut his teeth in consumer prod-ucts marketing. "But even if you are moving within the same industry, you still have to learn about the company you're moving to. You have to adjust to the new style.'

For outsiders that can be a stiff challenge. Mike Sommers, recently named managing director of MGM Cinemas after three years as marketing director of the TSB banking group, vividly recalls the shock of moving to retailing from the consumer goods industry o decade ago.

"For the first mooth I would sit in meetings and not understand a word anyone said, f felt like a kid who wants to play on a roundabout, and nobody will slow down to let him on," he says.

He and others argue that the transition can be particularly tough for executives schooled in big consumer products manufacturers sucb as P&G and Mars, That may appear paradoxical, because such compa" I USED TO MARKET CHICKENS BUT I STILL KEEP MY HAND IN."



Of soap and Scotch

Guy de Jonquières and Diane Summers ask if marketing skills are transferable

marketing "universities". Rowever, sceptics say that their

success has depended beavily on rigorous adherence to doing the same things steadily better - an approach that can breed inflexibil-Ity and make it hard for alumni to adapt to new corporate cultures.

There is a big dilemma when you take somehody who has worked in a company with strong life-support systems and very clear rules for everything," says Slr James Blyth, chief executive of Boots, whose previous employers include Mars, General Foods and

When marketing executives from big consumer manufacturers switch

nies have been widely regarded as successfully to other companies, he says it is often because they got out early or were naturally talented, rather than because of any particular skills they brought with them.

Colin Fisher, managing director of SRU, a management consultancy with clients including Unilever and Marks and Spencer, goes further. He says many big consumer groups prosper mainly because they attract the brightest graduates, not because their marketing methods are intrinsically superior.

"A lot of consumer products people emphasise the means rather tban the ends," says Sommers. They forget it's all about consumers and become obsessed with advertising and packaging. Moving

to businesses which are based on distribution or sell mainly to men can be a big wrench for them."

But successful marketing is more than a set of techniques. It is a state of mind which informs corporate priorities. Specialists say that the toughest task of all is to instil it in husinesses which have previously paid little attention to customer service and consumer satisfaction

Eurotunnel, for instance, has only just switched its attention from boring holes in the ground to seeking passengers. It has recently recruited executives from consumer companies including Lever Brothers and

One of their first achievements has been to talk the board out of plans to run an advertising campaign celebrating Eurotunnel's engineering achievements, and to emphasise instead the services it

Mercury Communications, part of Cable and Wireless, has also hired marketing talent from the con-sumer products industry. Roy Doughty, director of marketing. sales and customer service for One-2-One, Mercury's new mobile telephone service, previously worked for Duracell, the battery maker.

"I believe we're launching a brand in the way a consumer products company would do," he says; although he admits that the technical complexity of telecommunications systems means that much longer lead times are required.

Although Mercury Communications has been widely applauded for imaginative advertising, some spe-cialists say that marketing has yet to lay down deep roots in its engineering-dominated culture. "Merneering-dominated culture. "Mer-cury only looks good because it is competing with BT, which doesn't even have a marketing director on its board," says one. Kevin Gavaghan, former retailing executive responsible for launching

electronic banking services such as First Direct, Orchard and Vector at Midland Bank, says that the first priority for people recruited to a company to improve marketing is to ensure that they have support

from the top. "You have to be invited in hy a sponsor who knows exactly what he is buying," he says. Gavaghan says he received such backing when he joined Midland, but left because the bank's commitment to marketing dwindled after a change of senior

But for Sir James Blyth, the golden rule for peripatetic market-ing executives is to be absolutely sure what they are letting them-selves in for. "If you have moved companies a couple of times, you learn to pick out those areas where your experience is valuable. Bnt you'd better listen very carefully to people in your new company about exactly why it is different."

The Italian group is set to reposition itself in the replacement tyre market, writes John Griffiths

Pirelli splits its image in Europe

irelli, the Italian tyres and cables group, has launched a new brand strategy as part of an effort to increase its share of the European replacement tyre

The move comes in the face of what Carlo Banchieri, deputy chairman of the tyre operation's management board, calls the most difficult conditions in his 30-year

experience of the industry. The key change for Pirelli is the introduction of what Banchieri describes as "second- and third-tier" brands to complement the main Pirelli brand. These will be aimed at owners of Europe's population of cars older than three years, looking for a cheaper

The replacement sector is substantially larger than that for original equipment tyres supplied to car and truck makers. It is also the main source of

profitability - or in some cases restricting losses - for the industry at a time when Pirelli and other tyre makers are being forced to digest sharp price cuts demanded by vehicle producers.

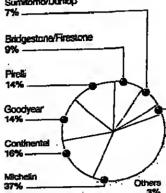
According to Banchieri, catering to the replacement market with subsidiary brands will make It easier to retain the premium pricing and image of the Pirelli brand name. Preserving that image has become increasingly difficult in the replacement market.

Pirelli already owns and produces some secondary branded tyres, notably Courier in the UK and Ceat in ftaly, but they are mainly national brands. The eropp's strategic sales and marketing focus have been overwhelmingly on the Pirelli

To compete in the cheaper replacement sectors, the company's practice has been to keep in production some Pirelli-branded tyres launched as long as 10 years ago. These are likely already to have been superseded by technically superior products, but they are relatively cheap to produce.

One problem with this approach is that the "old" tyres have to

West European tyre market Sumitomo/Dunkop



be sold at a discount to more recent offerings, and discounting is detrimental to Pirelli's image. For this reason though the discounts have not been sufficient to give what Banchieri regards

as an adequate market share. By developing a pan-European secondary brands strategy, Pirelli is doing no more than recognising that European replacement tyre markets are starting to move towards the North American

In the latter there is not only a profusion of tyre makers' second- or third-tier brands sucb as Goodyear's Kelly Springfield; large retailing groups and even the big oil companies sell vast quantities of tyres under their own brand names

For example, the world's single biggest retailer of tyres is superstore chain Sears, Roebuck, which sells some 10m a year. A lot of Pirelli tyres are sold through Sears, supplied by its

US Armstrong Tire subsidiary. Far from pioneering second or third-tier brands in Europe, Pirelli is to some extent following the path already taken hy rivals such as Michelin with its Kleber brand and Continental with Uniroyal Semperit. More than 20 per cent of Michelin's sales are of "house" brands. Of German rival Continental's 100-strong product range, only a little more than a half are branded

Continental.

Banchieri acknowledges that the initiative will probably be confined to the cheaper end of the market. "I cannot imagine a Porsche with second-level tyres," be says. But owners of, for example, five- or six-year-old Sir S Hard

Redies P

BMWs are targets.
Pirelli hopes to increase its share of the European replacement tyre market to around 13½ per cent, from just over 10 per cent.

Conversely, says Banchieri, it has been ready to cede some unprofitable business in the original equipment sector. Banchieri says it is also likely to settle at around 13.5 per cent, against 16 per ceut a couple of

Between clasbes with former employer General Motors, Jose Ignacio López de Arriortúa has just helped Pirelli most of the way there.

Unwilling to go along with price-cuts demanded by Volkswagen's mercurial and flamboyant Spanish production and purchasing director, Pirelli has lost its original equipment business with Volkswagen, although ironically it is still supplying its Spanish snbsidiary Seat. That means a further 0.3-0.4 percentage points loss of original equipment market share.

In another departure from past practice, Pirelli is to cut the time-scale for introducing the complete size range for new generations of tyres from two years to 3-4 months.

Traditionally, Pirelli and other manufacturers bave synchronised the launch of a tyre with the car for which it was developed, and only in the size range applicable to that car. Other sizes would be phased in over two years. "This was acceptable at a time

when life cycles of the product were long - maybe seven or eight years. But it was not best practice." says Bancbleri. The Pirelli name will be applied

only to state-of-the-art products. Existing older ones will be phased At least two new Pirelli branded

tyres will be introduced each year

for the next few years.



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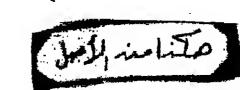
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PEOPLE

Sir Simon retires; Hardie takes over

The furmer gardening as managing director, W.H. Smith retail, by Peter Bamford, currently president and chief executive officer of Wee Three past 12 years as chairfor the past 12 years as chair-man of W.H. Smith, Sir Simon Hornby (far right) said yester-day that he would be retiring from the helm of one of the UK's best-known high street names, making way for Jeremy Hardie (right), deputy chair-

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man since September 1992. Hornby's retirement at the age of 59 with effect from January 30 1994 will coincide with other executive level changes at Smith's. Sir Malcolm Field will become group chief execu-tive; David Roharts witt become managing director responsible for distribution and group support services; and Peter Troughton is to become managing director, UK retailing. He will be succeeded

Record Shops, a US-based sub-

Hardie, 55, has been a director of John Swire and Sons since 1982. His business career includes stints as chairman of the National Provident Institution and of Alexanders Discount. He is a director of National Mortgage Bank, Wil-liam Cook and Murray Law-rence Holdings. He first joined the board of W.H. Smith in

His background is solidly rooted in the academic life; fol-lowing a B.Phil in Economics at Nuffield College, Oxford, he held a variety of academic posts, was fellow and tutor in Economics at Keble College.



Oxford, and has written a number of books on economics. Hardie was a member of the Mergers and Monopolies Commission between 1976-83, and the commission's deputy chairman during his last three years there. He then took a stab at a political career, contesting Norwich South for the SDP in 1983, and again for the SDP/ Alliance in 1987, though with-

Hornby's tinks with W.H. Smith go back to 1958, when he



first joined the company. Despite giving up writing on gardening for the Tatler in 1987 - his column lasted four years - he maintains strong interests in horticultural affairs and is on the council of the Royal

Despite his retirement from Smith's, he is not relinquishing his interests in the world of business; he remains, for example, a non-executive director of Pearson, owner of the Finan-cial Times.

Bodies politic

The government has chosen an expert on Antarctica to be the first chairman of the new ENERGY ADVISORY PANEL of independent experts which will advise on the way energy markets may develop in the

Martin Holdgate, the former chairman of the Renewable Energy Advisory Group, is cur-rently director general of the Swlss-based International Union for Conservation of Nature and Natural Resources, whose membership embraces countries, national agencies and non-governmental organi-

Educated at Arnold School in Blackpoot and at Queens College, Cambridge, Holdgate lectured at Manchester University and Durham College before turning his attention to Antarctica, where he served as senior biologist with the British Antarctic Survey in the

early 1960s. Ha latar served with tha Department of Environment as chief scientist before moving to the Department of Transport as chief scientific adviser.

His experience in Anterctica served him well as chairman of the Commonwealth Expert Group on Climate Change in

Simon Askins has joined the UK INDUSTRIAL GROUP as its southern regional director. He moves from the CBL where

he has been working as southern regional director

since late 1990. The UK Industrial Group was launched one year ago with the aim of lobbying central government to adopt a more interventionist attitude towards industry. More than 70 companies have so far joined the association.

■ Ian Kelsall, who is to retire at the end of this month after 28 years as director of CBI Wales, is to become part-time director of Merthyr Tydfil Business Centre. The centre's aim is to help to create and support jobs as part of the regeneration of the south Wales town, Kelsall will continue at the CBI on a half-time consultancy basis until his successor has been

appointed. Rodney Yates, non-executive chairman of Olliff and Partners, and James Morton, senior partner of Price Waterhouse, have been appointed lay members of the GENERAL MEDICAL COUNCIL.

Sir John Blelloch, retired permanent secretary of the Northern Ireland Office, has been elected to the committee of The AUTOMOBILE ASSOCIATION. Tony Hales, chief executive

of Allied Lyons and current vice-chairman, has been appointed chairman of the CBI's national manufacturing council in succession to Sir Alistair Frame.

Lamb leaves RAM

Richard Lamb, a Latin American fund manager at Rothschild Asset Management, is joining the flood of emerging market new recruits beading for Morgan Grenfell.

However, Lamb, 36, is join-ing the fund management side of the business rather than the brokerage operations. He will head a team of three covering Latin America's emerging stock markets. Morgan Greofell Asset Management Ltd has sbout too fund managers worldwide with about £37bn of money under management, out of which about \$1bn is in the emerging markets including about \$200-300m in Latin American equities.

At RAM, Lamb was responsible for managing its Chite Fund and Five Arrows Fund. MGAML says it is keen to strengthen its Latin American investment team, and is also hoping to raise its profile in Latin America by managing funds for local institutions and

Morgan Grenfell's Debt Arbitrage and Trading operations recently lured about 20 emerging markets equity traders, analysts and sales staff from James Capel because it intends to complement its existing debt trading operations by expanding in the emerging equity markets business.

Finance moves

Kenneth MacLennan has been appointed director, Europe, of STANDARD CHARTERED Asia Pacific Merchant Bank Group, based in London.

Achut Bommakanti has been appointed senior general manager for Europe, South Asia, Middle East of ANZ Bank and md of ANZ CRINDLAYS BANK based in London oo the retirement of Bevyn Ranford. Angus MacPherson is promoted to become a director of SAMUEL MONTAGU and

is joining Trinkaus Samual Montagu in Düsseldorf as a ■ Mark Lund, formerly a consultant, has been appointed md of HENDERSON International in succession to Cotin Day who remains chairman of Henderson Pension Fund Management. David Kidd has been appointed chief investment

officer and deputy md of Cantrade Investment Management, part of UBS; he moves from Capital House Investment Management, part Nick Levene, formerly manager of Tullet & Tokyo's OTC equity division, has been appointed director of Martin

Bierbaum Equity Derivatives, part of TRIO HOLDINGS. ■ Roland Kitson and Stephen Garrahy have been appointed directors of JOHN GOVETT UNIT MANAGEMENT.

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Japan keeps its shirts in shape

shirt with a memory is the latest technological breakthrough to ease the lives of Japan's hard-pressed

Introduced earlier this year by two medinm-sized textile groups, Tomiya Apparel and Choya Corporation, memory shirts are designed to bold their original pristine shape after washing, so doing away with the daily ironing.

While the rest of the clothing industry is in a downturn, memory shirts are beating their sales targets in Tokyo department stores. the traditional testing ground for generations of new technology

They are thought to be popular amoog salarymen who are forced to spend the night in a city-centre hotel after long evenings at the office or drinking beer with colleagues - both events which tend to create crumpled shirts.

The trick is a chemical which memorises structures and pulls back to its original shape at room temperature. This means the memory sbirts also shrink less than their ordinary counterparts.

The chemical can either be baked onto the fabric - the Choya method uses a technique developed by Nissblnbo Industries, a Japanese textiles group - or sprayed on in gas suspension, the method used hy Tomiya, based on a technology developed by American Textile

So far the memory shirts have gone down well, despite the fact that they cost around 20 per cent more than normal, forgetful shirts. Tomiya reports that it had to boost its ontont by 30 per cent last month to cope with demand

Isetan, a leading Tokyo department store, has set aside a quarter of its shirt sales space for memory shirts, which it sells for Y6.900 (£43) in white - as favoured by most Tokyo office workers - or Y7,900 in patterned designs.

They can he purchased more chesply at supermarkets such as ltn-Yokado, which was so impressed with its initial trials - at between Y3,900 and Y4,900 - that it plans to stock them throughout its chain by mid-November.

Ichard Roberts and Phillip Sharp belped take the nonsense out of gene research - literally. Without their work, for which they have just jointly been awarded the Nobel prize in medicine, much of today's biotechnological developments would not have been possible.

The award highlighted the importance of biotechnology in medical research by giving formal recognition to a discovery in gene structure that has yielded new product devel-opments in the hiotechnology sector and promises to lead to many more.

The achievement of British-born Roberts and Sharp, an American, was to overturn the idea that genes were arranged on DNA strands in a continuous chain. Instead, they found that genes have distinct "domains" or gene sequences, sepa-rated by what have been called nonsense DNA or introns.

They made the discovery simultaneously hut independently in 1977 hy using electron microscopes. It is credited with speeding up the biotechnology revolution and paving the way for gene therapy, a nascent field in which genes are used as

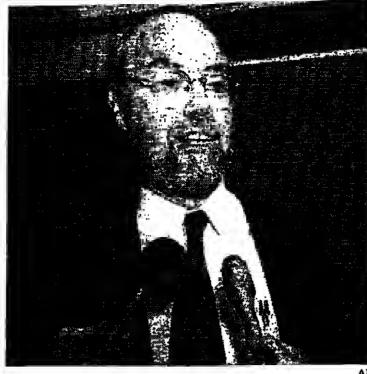
drugs. Genes are arranged along strands of DNA, which contain the blueprints for the creation of life. To reproduce itself. DNA unzips into RNA messenger strands, carbon copies of the DNA. The RNA then invades protein molecules and imprints them with the genetic codes for development.

The laureates' hreakthrough showed that the messenger RNA edits out the introns between the gene sequences in form a clear genetic code that can be read hy proteins, the huilding blocks of life. The discovery was applied immediately to the fabrication of certain

hormones, for instance the human growth bormone used to treat dwarfism. "It hecame clear after this discovery that if you were going to express a gene for a bor-mone, you'd first have to remove the nonsense sequences," says Sharp. The discovery also yielded clues for research into cancer and certain hereditary diseases which occur from mistakes during the DNA copying and editing process.

"After the study, scientists were able to study genes in the cancerous or mutant state and compare it to the normal state," says Roberts, a researcher at New England Biolabs. Before the discovery, we did not know what the normal state looked like." Sharp and Roberts did their work in 1977, but some of the possible applications of the discovery are only now being fully explored.

"It's not just that we realised genes were divided into sequences," says Joseph Davie, vice-president of research at Biogen, the biotechnology group. "We realised they had Will Dawkins separate domains for a reason,



Phillip Sharp, joint winner of the 1993 Nobel prize in medicine Domain of the genes

Victoria Griffith looks at a breakthrough in biotechnology

which was that they had different functions. One of the important things to come out of this is that we realised we did not have to create copies of molecules just as they were found in nature. We could split up their functions and rearrange them to create our own, new molecules by combining part of one gene and part of another."

and cardiovascular diseases. "One area we've had success in," says Sharp, one of the founders of Biogen and now a professor at the Massachusetts Institute of Technology, "is in making new antibodies by combining mouse antibodies with human antibodies. This allows some of the mouse antibodies to be

"The 'gene knockout' technique, by which you eliminate certain genes in mice, is now used widely to create mutations which are then used in research. That would not have been possible without the Nobel work"

This technology is still in its early stages, but some biotechnology groups say they are having success. Seattle-based Immunex is developing a bone marrow stimulant which brings two gene domains together in a single molecule. And Biogen says it is also working with "designer molecules" to target can-

used by humans." Since 1977, scientists have been advancing their knowledge of how genes work. "The reason it's taken so long since the original discovery for companies to start getting into mixing is because first we had to know what individual gene domains actually do," says Davie. "Now we

can hecome more sophisticated in mixing them up.

New sophistication in gene splicing has improved research methods. The 'gene knockout' technique, by which you eliminate certain genes in mice, is now used widely to create mutations which are then used in research," says Laurence Lasky, staff scientist at Genentech. That would not have been possible without the Nobel work."

The discovery was also fundamental to advances in the complex field of gene therapy. "Unless you understand how a gene is expressed, there is no hope for gene therapy," says Dr Sharp.

According to Hubert Shoemaker, chairman of Centocor, the work was also important because it stressed that when the gene message gets re-processed, it may get mixed up. We need to take into account the stability of the genes we create in the field," he explains.

Sharp and Roberts stress that their work was just one step in a revolution of new ideas which have exploded over the last two decades.

Several important discoveries followed on the heels of the Nobel laureates' initial work. After the notion of gene domains was established, for instance, scientists began to consider the possibility of using RNA as an enzyme.

"We began to see that RNA molecules have a function besides the transferring of information," says Shoemaker. "They can also function as enzymes and we may see a whole new series of drugs based on RNA as enzymes.

Researchers also began to consider using adhesive RNA strands as inhihitors. "We have now adopted the concept that there is a single domain on the gene which is responsible for binding," says Lasky. Normally, we think of pep-tides and other substances as bind-ers, but RNA portions may also be used. If they bind to a specific site, the activity of that molecule may be inhibited. This could be used as a drug for a number of diseases including Aids."

Another key development is the discovery that introns serve as moderators in the expression of the gene sequence. "By including introns in the expression of a system, we can get a much more effec-tive protein," says Patricia Tekamp-Olson, director of research at Chi-

"It's very likely that they will be increasingly used as enhancers for recombinant proteins. Another theory is that they may provide information which makes the gene tissue specific. For instance, we may be able to use introns to target specific tissues within the body while ignoring others. That would be a

Eyeing up the computer screen

Tom Foremski on plans to link the human nervous system to PCs

ove your eyes across the computer screen and the cursor follows faithfully. Choose a command by simply looking at the menn selection and blinking, and the

computer responds. This might describe the most natural computer user interface of all, allowing eye movement to control computers and thus going beyond the present nbiquitous compoter mouse and graphics icon systems which are based on technologies first

lescribed in the mid-1960s. If tiny BioControl Systems in California's Silicon Valley has its way, people will soon control computers hy moving their eyes and "thinking" commands.

BioControl says it has developed a technology that links the human nervous system to a computer. Its BioMuse system can be programmed to interpret the user's hiosignals - tiny electrical signals produced by the human body's nervous

These can then be used to control a computer or anything controlled by one. Surgical equipment, for example, could be controlled by a surgeon's eye movements, allowing for delicate

work to be performed. But what if the surgeon is distracted by something and looks elsewhere? Not to worry, says Anthony Lloyd, executive vice-president of BioControl

Systems. "The surgeon could simply clench his jaw. That would be the signal that would disengage the system, allowing the surgeon to move his eyes without danger of doing something unwanted. A lightweight headband is

worn, much like a sweatband. This contains a row of gel-based sensors which pick np and amplify signals from the nervous system and send them through a wireless connection to the BioMuse box. The BioMuse contains a powerful. eight-channel, digital signal processor which interprets the niosignals and maps them to whatever result the application

In one demonstration, the BioMuse is programmed to

interpret the hiosignals associated with moving the eyes to control a musical synthesiser. The user produces musical sounds by closing and opening the eyes. and moving them from side to

The BioMuse can also interpret brain wave activities and be programmed to respond to different brain wave states. raising the intriguing possibility that users could "think" commands. This is the focus of a research project at the University of Illinois which is using BloMuse technology to allow users in try to produce words on a computer screen by simply thinking them.

BioMuse will also respond to nuscle activity, allowing severely disabled persons to control their wheelchairs or other equipment through tiny muscle movements picked up by sensors mounted in a leg-band or arm-band.

With forearm-based sensors, the BioMuse system could allow hand gestures to control a computer. This conjures up the intriguing possibility of frustrated computer users telling their computers exactly what to do with a simple hand gesture.

Twenty organisations, including the US navy, US medical research laboratories and universities, have paid \$10,000 (£7,142) for research and development licences to use the BioMuse technology in various applications. There is also considerable interest from European organisations, some of which bave bought licences. These include Volvo Research in Sweden, Pigreco, an Italian animation company, and the

"There is a buge number of potential applications for this technology," says Lloyd. "The next step is reducing the BioMuse box to the size of a chip that can be mass produced.

University of Barcelona.

Lloyd adds that a large Silicon Valley-based chip manufacturer is interested in producing the BloMuse chip.

By shrinking the box's circuitry on to a chip, the BioMuse technology could be made cheap enough for a wide number of mass market applications.



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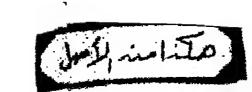
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IBOTOCAL



Cinema/Nigel Andrews

Family values distorted

values recently. Across the land, wild untamed Conservatives have inveighed against single parents and their drain on the nation's money and morals. The media have taken up tha theme; clerics have cried "Yes!" or "No!"; and civilisation has stood on tiptoe, awaiting the verdict. Now here is a film on the subject. But Andrew Birkin's

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The Cement Garden, based on ian McEwan's novel, addresses the theme of family values (at least the Tory-hallowed version) much as a wrecking ball might address a cathedral. There is dying Mum (Sinead Cusack), soon to be buried by her children in the cellar. There is Dad (Hans Zischler), taken off by a heart attack while eccentrically cementing over the garden ("It'll be that mnch tidier"). And there is teenaged son Jack (Andrew Robertson) who grows out of his narcissist pleasure in mirrors to enjoy a fullblooded heterosexual liaison with his sister (Charlotte Gainsbourg). Did we mention the younger siblings, Sue and cross-dressing Tom? Just as well.

Slouching towards Britain to

be born, this film has already won a brace of festival prizes including Best Director at Berlin. Birkin comes to it after one stylish, star-crossed previous feature Burning Secret. (The star who crossed it was Faye "Ready for my fiftieth close-up" Dunaway). Here he has compromised not a jot. The movie is a picture of Hell that keeps shimmering, like those trompe l'oeil double-image postcards, into a glimpse of Hesvan. The images range from billous sunsets to interiors as grey and grungy as last month's cheese. The dialogue has a gnomic, comic gaucherie enhanced by its sense of semiforeign players. (This is a German-French-English co-production.) And the film's loopy serenity, against many odds, becomes a joy.

Even the in-your-face nepotism of the casting, with Bir-kin's son and nieca (Mile seems right in this tale of cabin fever domesticity spiral-

he evening could not have had a more

unpromising start,

Ynry Grigorovich's Ballet of the Bolshoi Theatre, a

troupe of young dancers chosen from schools and compa-

nies across Russia, was

un-raked so that even from my

rose - after a false start - and

King Lurex XIV. The pro-

gramma book (coloured pic-

tures: no details as to casting:

price £4) alleged that this was

a "suite" from The Sleeping

first act garland waltz, most of

the wedding scene (with a cou-

ple of vicious musical cuts: the

score is taped), and a stage

flimsily decorated, not least by

pudding-faces in tinsel crowns,

measy expressions, and cos-

tumes which I think I recog-

courty. What we saw was the

there we were at the court of

Te have heard ling into incest. For the reason much about fam-the children conceal Mum's the children conceal Mum's corpse in cement is that they hope to stay togsther and avoid orphanages. But the fam-ily that stays together may end up doing a lot of other things

together. Like any McEwan story, The Cement Garden has a cinegenic eeriness alive with surreal incidentals. Birkin places the family's house, a concrete box in British Banhaus style, in a weed-and-ruhble wastsland that might have been designed by T.S. Eliot. Here the characters come and go, talking of emotional vertigo. And tha sense of existential cadenza – not so much a programme for revolt, more a slow dive into hedonism as a sweet and leastresitance way of life - is conveyed by the laid-back, per-

fectly judged performances.

Indeed the marvel of The Cement Garden is its pokerfaced detachment. Birkin asks no questions, gives no answers, tells no lies. He is a fly on the wall - one of several - in a household where human nature and human order, deprived of parental censure, is returning to basics. Strip away civilisation as we know it, suggests the movie, and boys will be boys, girls will be girls and each, more than likely, will end up trying to be the other.

Anthony Minghella's Mr Wonderful is more upbeat about family values. Like the Tories the movie curses the unmarried state, but as much for money reasons as for moral ones. Alimony stung blue-col-lar worker Matt Dillon cannot get out of the financial hole he is in. (Cue symbolic shots of him in a hole in the road working for New York's electricity company Con Edison). He wants to join his mates in a money-making enterprise: rebuilding a derelict bowling alley. But look! His pockets are empty and ex-wife Annabella Sciorra will never let him off the maintenance book while she remains unmarried.

Lightbulb idea! What if Dillon finds a "Mr Wonderful" for her? Then he can live happily ever after with his girlfriend (Mary-Louise Parker), plus his of money.

After Minghella's Truly,



Charlotte Gainsbourg and Andrew Robertson in 'The Cement Garden'

Madly, Deeply, this film is truly, msddeningly shallow, Taking over an original script by Amy Schor and Vicki Polon, the British playwright-filmmaker has first endorsed its sentimental excesses and then allowed composer Michael Gora to pour musical syrup over it (warbling, wall-to-wall jazz). Worse still, whenever Dillon, Sciorra and Parker look like establishing a base-camp adequacy with their roles, Minghella brings on support ing star William Hurt, who strides past them with goggles

and pitons towards the peak. Hurt is superb as Sciorra's current boyfriend: a sad-sack college professor who knows that his older, married status sentences him to an unspecified hour of doom. Listen to the lifetime of caustic despair in his pronunciation of the word "Gus!" (Dillon). Watch his face grimace with irony as he comments on Dillon's 1Q. "He's not exactly plagued with ideas, is he?" For of course Sciorra's real Mr Wonderful - we can see it coming from the other side of New York State - is none other than her ex-Mr Wonderful, Mr Dillon. Cue contrived reunion, climactic tears and even mors of that war-

review I wrote was of a 1969 film called Marlowe. It starred does much sise of interest. on two guest voices - Michael

bling jazz music.

THE CEMENT GARDEN (18)Andrew Birkin

MR WONDERFUL (12) Anthony Minghella DRAGON - THE BRUCE LEE STORY (15)

Rob Cohen ONCE UPON A FOREST (U) Charles Grosvenor

HOMEWARD BOUND Duwayue Dunham

MANUFACTURING CONSENT Peter Wintonick and Mark Achbar

James Garner as Chandler's gumshoe, but neither I nor anyone else back then noticed Garner. The film was stolen in a small role by a yowling, kicking, seemingly stark-mad Oriental called Bruce Lee. Here was a young sctor born to defy gravity, smash furniture and imitate the searing cries of an impaled banshee.

This debut movie does not

Faithful to Lee's wife's official Crawford's as old Cornalius biography, it stomps blandly on from one career crossroads to the next as our hero, played hy the unrelated Jason Scott Lee, climbs from Hong Kong poverty to Hollywood glory. The fight scenes are frequent and daft. The romantic scenes are frequent and dull. And when Robert Wagner wanders into the plot wearing an indus-

senses the entire movie sinking slowly into oblivion. Lee deserves a good film. His legend is among the weirdest of modern times: even his gift for early mortality (he died at 32) heing handed on dynastically to his actor son Brandon. shot dead this year by mysteri-ous accident on a film set. But Dragon is not a biopic, more a large glossy PR brochure

trial-strength suntan and gold

medallion - sign-language for

"bigshot film producer" - one

Once Upon A Forest is about a hedgebog, mole and mouse who trek across a forest poisoned by a chemical spill to find medicinal herbs for a dying badger. It is - you guessed - an animated feature. But "animated" hardly seems the mot juste for this latest ecolecture from the industry that brought us FernGully: The Last Lee Story. But then neither acterised, dully scored, it relies

punched with sprocket-holes.

Badger and Ben Vereen as a hot-gospelling marsh bird - to kick it into life for two brief song-and-dance numbers. Better is Homeward Bound:

The Incredible Journey. Here the guest voices are Don Ameche, Michael J Fox and Sally Fox, dubbing real not car-toon animals. Two dogs and a cat, sundered from their human owners, set out home across hundreds of miles of danger-infested Sierra Nevada.

For dumb animals, they deal in a lot of smart dialogue. "I hate fast food" cracks the Fox dog as a breakfast-earmarked rabbit hightails out of his reach. But then 30 years have gone by since Disney first filmed this story, based on Sheila Burnford's novel. We now have an entire generation of streetwise, short-attentionspan brats who if the animals do not talk will probably rush straight from the cinema and

back to their Nintendo games. What would Professor Noam Chomsky, prophet of our communications era and America's favourite thorn-in-the-side radical, make of it all? Find out in Manufacturing Consent. I found this 2%-hour docu-portrait riveting even though I disagree with nearly all Chomsky's views. The film has been on TV, but not this uncut, unexpurgated and wholly unboring length.

Theatre

Pacific Overtures

reputation as one of homes for musicals; and this staging of Stephen Sondheim's 1976 musical Pacific Overtures shows you wby. The large company, with 16 performers playing several roles each, performs on a high level, Paul Kerryson's staging is deft and eloquent, and Charles Cusick-Smith's designs are striking. Pacific Overtures (best

known in this country from an English National Opera staging) portrays the events of when, after 250 years of isolation, the Japanese first established contact with Western society. The central irony is that the tale is told as if from the Japanese point of view, and illustrated with key features of Japanese theatre: onnegats, wherehy female roles are played by men; kabuki, whose bold maquillage and coiffures are employed, even for the American characters; and hunraku, whereby certain silent figures in black attire behave like puppeteers. There are many shrewd musico-dramatic strokes.Perhaps the most telling is the one

in which three British sailors climb over a wall and accost a young Japanese woman. The trio they sing at her is gentle, plaintive, and its overlap of three separate voices is exquisite. Such delicacy! But what they are attempting is rape, and she (played by a man) sits there in the middle of her trap, trembling in terror all the while. Elsewhere, the story Sondheim tells is multi-faceted, with scenes of comedy, love, grief, and conflict.

The Leicester staging is virtually flawless. Russell Dixon takes the central role of narrator and Shogun with command. Amid the excellent supporting cast, thres are outstanding Scott Davies as Kayama (a minor official catapulted into the forefront of international negotiations), Michael Heath as the Shogun's knowing mother ("Chrysanthe-

he Leicester Hay- mum tea"), and Peter Edbrook market has acquired a as a madam training her "girls" to receive the invading Americans. The only flaws are that "Pretty lady" should be more mellifluous, and the big dances lack variety.

And yet, and yet... The more Sondheim you know, the less there is. I acknowledge his finesse and his urbanity. But oh, how all those smart little cycles of clever worldweariness weigh one down. So many rhymes are insistently milked So many lines are just four, six, or eight syllables long. So many phrases are strings of evenly weighted syllables until the last is prolonged. Southeim is often praised for

steering his idiom clear of the rock musical. True, Sondheim's urbanity is a cut above the crudities of Les Mis or Phantom. But what are you to make of a modern musical composer who not only does not rock but also cannot even swing? He seems both glib and repressed. Pacific Overtures has plenty of japonaiserie plus minimalism of a generally exotic type; but these features are only skin deep. Au fond, Sondheim's musical style is just an ever so refined version of old vaudeville formulae. The overall effect is sophisticated,

trite, and, above all, anaemic. Sometimes, listening to Pacific Overtures, I thought "This is his best musical." would not, however, care to work out which is his worst. Or to calculate what little difference there is between the two. Bygone innocence is forever counterposed by present dissatisfaction. Nostalgia and cynicism rule. The modernisation (Americanisation) of world culture that afflicts Japan here is the same as afflicts art in Sondheim's characters lack force and scale. Beneath all that polish lies a depressing meagreness of spirit.

Alastair Macaulay

At the Haymarket Theatre,

Ballet/Clement Crisp

Grigorovich's young dancers

nise from Grigorovich's Swan Lake, who must deck the edges of the action and pretend to be emharking upon a brief regional tour. The Corn Exchange Hall in Cambridge is regal or courtly in their Mary Pickford wigs reach-me-down robes. privileged placing, feet were often invisible. The curtain

I would venture that in no other theatre art are performances of the staple repertory so brightly and unwarrantedly optimistic as in ballet. Incomnetents trin about, guilling a public into supposing they are seeing Swan Lake, or similar hires for the unwary, in productions of miserable ineptitude. These grand ballets are opera house fare, demanding dancers of the most serious accomplishment, and stagings respectful and imaginative. Anything else is an insult to the work, to the audience, and to the art of ballet itself.

say, unlikely. Yury Grigorovich, whom I admire tremendously for what be has achieved during three decades as master of the Bolshoi Ballet - through periods of political and artistic stagnation and uncertainty he has kept the company vital - loves and bonours the classics, as we know from his productions. His young troupe does not possess artists able as yet to make sense of Beauty's massive demands, in technique or style.

The Aurora (Elena Kniazkova) was a soubrette; the Binebird was a spin-dle-shanked youth who looked as if he should have been in bed hours before - in a few years time he may indeed become a Bluebird, but at the

ture. The other dancars marked time (if corps de ballet) or dashed off their solos as if eager to get them over with. Only the Lilac Fairy (Natalia Bashkatova) suggested something radiant and apt for the hallet

By the interval I wondered if flight were not the most honourable critical response. Duty prevailed. I stayed, and I was glad I stayed. The second part of the evening brought divertissements from the traditional repertory which made sense of Grigorovich's idea of a "young" ballet, and of the subtext of the evening, which is the Russian heritage of classi-

the main, rewarding. The repertory was predictable - Black Swan: Don Quizote of course. but offered one gem in The Naiad and the Fishermon which is a not wholly suspect survivor from the 1850s. It was made by Jules Perrot in St. Petersburg. How it has survived (and how much has survived) can be debated: but its steps, like its Pugni music, are pretty and credible without being egregiously quaint, as six girls and two boys surround a principal couple with bright, buoyant dances. I liked Maria Mosina and Andrey Evdokimov as they sparkled through it, just as I admired cal training and performance.
The dancers suddenly looked like dancers, at ease with their to which she brought mature

art. Interpretations were, in

understanding and a sense of theatre. Some of the bravura tricks fell apart. This did not matter: she gave us a true and distinguished interpretation.

Ths young also romped through the tango from The Golden Age - kittens playing at being naughty tigers - and a couple of other numbers. More enthusiasm than polish at times, and some dubious playing to the public, but performances were life-size. So much of the ballet we see in Britain looks polite, pinched, scaled down to fit into notions about the niceness of classical dancing as an activity for little girls. Yury Grigorovich's young show us that it is an art to which you must give yourself without reserve, and with

The Grigorovich Ballet can been seen in Eastbourne on October 20; then in Jersey on October 22, 23, and in Cork on October 28,29,30,

Mr and Mrs Nobody

model of John Major's diary in *Private Eye*.

Here is s conventionally decent man recording complacent way while not wholly understanding what is going on around him.

Shaming admission: I had not read The Diary of a Nobody until I was doing my home-work for this play. Everything thet has been said in praise of the book, which began as a series of diaries in the late 19th century Punch, is absolutely right. The book is brilliant.

The trouble with Mr and Mrs Nobodu, the stage adaptation by Keith Waterhouse, is that it is Mrs Pooter's Diary as well as Mr's. As Waterhouse freely admits, he was at least as intrigued by Carrie Pooter as by her husband, Charles. So he devised the wife's diary to go along side the original "with the two journals fighting it out, so to speak, as they provide often conflicting accounts of the same event".

This is a fatal mistake. Private Eye has shown that you must choose one partner or the other. With Harold Wilson you chose Mary; with Margaret Thatcher It was obviously Denis, and with the Majors it is John. The result is a one-eyed

view of the world, but amusing, ironical and often perceptive, just like Pooter.

The Waterhouse version is not new. It has a six month Avenue in 1986, starring Judi Dench and Michael Williams. The 1993 revival stars no less than Patricia Routledge and Clive Swift. And the lovely Richmond Theatre was packed with expectation.

Seldom has one heard so few laughs in a show designed to amuse. Not much pathos in the Pooter life either. The few good scenes are concentrated on songs around the piano: they could come from anywhere.

Times, fashions change. Mr and Mrs Nobody may have worked in 1986. What Ms Routisdge and Clive Swift are doing in a piece like this directed by Matthew Francis of the excellent Greenwich Theatre, and produced by Duncan C Weldon who has an eye for the West End, in the year 1993 is heyond comprehension. So many talents; so few rewards. The production ought to be stopped in its tracks before there is a real disaster.

Malcolm Rutherford Richmond Theatre until Saturday. (081) 940 0220



ATHENS

Megaron Concert Hall Tomorrow, Sat: pianist Dmltri Sgouros and Borodin Quartet play music by Brahms, Chausson and Stravinsky. Mon: ERT National Symphony Orchestra. Oct 29: Viktoria Muliova violin recital (01-728 2333/01-722 5511)

■ BOLOGNA

Teatro Communale Tomorrow and Sat: Christian Thielemann conducts Beethoven's Stath Symphony and rehms' Fourth. Next week Thielemann conducts Stravinsky and Richard Strauss. The opera season opens on Nov 27 with Puccini's Trittico (Biglietteria, Ente Autonomo Teatro Communale di Bologna, Largo Respighi 1, 40126 Bologna. No telephone bookings. For information, call 051-529999)

■ BARCELONA

Palau de la Musica Tonight: Kiri

te Kanawa song recital. Sat: Pinchas Zukerman, accompanied by Marc Natikrug, plays violin sonatas by Mozart, Beethoven and Mendelssohn. Nov 1: Myung-Whun Chung conducts Orchestra of La Scala Milan (301 6943) Gran Teatre del Liceu Next Wed: first night of Giordano's Fedora, with a cast led by Mirella Freni and José Carreras. Further performances Oct 30, Nov 3, 7, 10, 13 (tel 412 3532 fax 412 1198)

■ FLORENCE

Teatro Communala Tomorrow. Sat, Sun afternoon: Georges Prêtre conducts Webern's im Sommerwind and Mahier's Das Lied von der Erde, with Anne Gleveng and Gosta Winbergh. Next week's concerts are conducted by John Nelson, Nov 1: Daniel Baranbolm plano recital (055-277 9236)

■ LONDON

Machinal: Fiona Shaw stars in Sophie Treadwell'a 1928 classic of the American avant-garde, about a woman who tries to break free from the pressures of a mechanistic world. Directed by Stephen Daldry In the Lyttetton (National 071-928

 David Hare Trilogy: a three-part examination of major British institutions, presented in the Olivier Theatre by a single company of actors directed by Richard Eyre. The Absence of War, Murmuring Judges and Racing Demon can be seen individually - or all on the

same day on Oct 23, 30, Nov 13 and 20 (National 071-928 2252)

Wallenstein: Tim Albery has condensed Schiller's trilogy for this RSC production in The Pit (Barbican 071-638 8891)

 Exact Change: European premiere of David Epstein's new comedy about a trio of New Jersey restaurateurs who become embroiled in theft, kidnapping and dentistry. Opens on Mon (Lyric Hammersmith 081-741 2311] OPERA/DANCE

Covert Garden Tha main event this week is the premiere by the Royal Ballet on Sat of new choreographies by Matthew Hart (music by Brian Elias) and William Tuckett (music by Ravel), In a mixed bill with a new production of William Forsythe'a Herman Schmerman (with Sylvie Guillem) and a revival of Kenneth MacMillan's Different Drummer (repeated Oct 26, 27, Nov 10, 16, 24). MacMillan's production of Romeo and Juliet is revived on Oct 29 with Viviana Durante and Irek Mukhamedov. The Royal Opera's recentory consists of a revival of John Cox's production of Yevgeny Onegin conducted by Mark Ermier (with Dmitri Hvorostovsky and Catherine Malfitano), Mozart'a Mitridate (with Jochen Kowalski, Luba Orgonasova and Ann Murray) and a new production of Meistersinger conducted by Bernard Haitlink and staged by Graham Vick, with John Tomlinson, Thomas Allen, Gösta Winbergh, Deon van der Walt, Nancy Gustafson and Anne Howelts (071-240 1066) Coliseum English National Opera's

repertory consists of Graham Vick'a

production of The Rape of Lucretia (with Jean Rigby, last performance tonight), Jonathan Miller's production of It barbiere di Siviglie (with Alan Opie as Figaro) and a new production of La boheme, conducted by Noel Davies and staged by Steven Pimlott (final performance next Wed). Vick's production of Le nozze di Figaro is revived next Thursday (071-836

CONCERTS South Bank Centre Toniont: Leonard Slation conducts Philharmonia Orchestra in works by Haydn, Weber, Liszt and Tchaikovsky, with piano soloist Alfred Brendel. Tomorrow: Barry Wordsworth conducts LPO in Elgar, Delius, John Rutter and Tchaikovsky. Tomorrow (QEH): Ivan Fischer conducts Orchestra of the Age of Enlightenment in works by Krommer, Kozeluch and Benda. Sat: Ute Lemper, Sun: Peter Maxwell Davies conducts RPO in Hoist, Maxwell Davies and Vauchan Williams, with violin soloist György Pauk Sun (QEH): Alban Berg and planist Rudolf Buchbinder play chamber music by Dvorak and Janacek. Tues: Jiri Belohlavek conducts LPO in Dvorak and Janacek. Tues (QEH): Hagen Quartet. Wed: Michael Schoenwandt conducts Philharmonia Orchestra in Dvorak and Brahms, with piano soloist Alfred Brendel (whose next concert is on Nov 4). November 1: Vienna Philharmonic Orchestra. November 3: Maurizio Pollini (071-928 8800) Barbican Tonight: Siberlan National Folk Dance Ensemble. Tomorrow: David Atherton conducts London

Sinfonietta in works by Stravinsky, Strauss and Robin Holloway, Mon: London Soloists Chamber Orchestra plays Beethoven programme, with soloists including Jill Gomez. Tues: Stephania Gonley directs ECO in Vivaldi, Corelli and Dvorak, with recorder soloist Michala Petri. Wed: London Oriana Choir in Handel's Messiah (071-638 8891)

MADRID

Aldo Ceccato conducts Spanish National Orchestra tomorrow, Sa and Sun at Auditorio Nacional de Musica, music by Bach, Stravinsky and Tchalkovsky. Next Tues: Gundula Janowitz song recital (01-337 0100). Next Wed at Teatro Lirico La Zarzuela: Martha Graham Cence Company gives first of five performances, opening a two-month dance season (01-429 8225)

PRAGUE Andrew Litton conducts Czech Philharmonic Orchestra tonight and tomorrow at Dvorak Hall in works by Richard Strauss and Tchałkovsky. Sat: Jean-Philippe Collard plano recital. Next Tues: Vladimir Valek conducts Czech Radio Symphony Orchestra in works by Schumann and Petr Eben (02-288 0111/02-232 2501) For pre-booking and information about other events, contact city centre ticket agencies (Stuna, Wenceslas Square 28 in tha passage, tel 02-261602, or Bohemia. Na Prikope 16, tel 02-228738, or Melantrich, Wenceslas Square 38

in the passage, tel 02-228714) and theatre box offices. Tickets can be ordered from abroad through Bohemia Ticket International, Salvatorska 6, 11000 Prague 1 (fax 02-231 2271)

■ ROME

Daniele Gatti conducts Verdi's Requiem tonight, Sat and Sun at tha Accademia Nazionale di Santa Cecilia, with soloists Aprile Millo, Florence Quivar, Sergel Larin and Roberto Scandiuzzi. Oct 30, 31, Nov 1, 2: Giulini conducts Franck and Debussy (06-678 0742)

■ STRATFORD

Two new Royal Shakespeare Company productions open over the coming week. Elgar's Rondo, David Pownall's new play about the inner doubts of the greatest English symphonist, is directed by Di Trevis, with Alec McCowen in the title role, Now in previews in the Swan Theatre, opens next Tues. The second new production is Shakespeare's glittering comedy Love's Labour Lost, directed by lan Judge in the Royal Shakespeare Theatre. Previews from tonight, opens next Wed (0789-295623)

■ VENICE

The next opera production at the Fenice is Der Rosenkavalier, opening on Oct 31 with a cast led by Felicity Lott, Anne Sophie von Otter, Artur Korn and Barbara Bonney (041-521

ARTS GUIDE Monday: Berlin, New York Tuesday: Austria, Belglum, Netherlends, Switzerland, Chicago, Washington. Wednesday: France, Ger-many, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV (All times are Central Euro-MONDAY TO THURSDAY Super Channel: European Business Today 0730; 2230 Monday Super Channel: West of Moscow 1230. Super Channel: Financial Times Reports 0630

Wednesday Super Channal: Financial Reports 2130 Thursday Sky News: Financial Times Reporta 2030; 0130 Friday Super Channel: European Business Today 0730; 2230 Sky News: Financial Times Reports 0530 Saturday Super Channet: Financial Times Reports

Sky Newa: West of Moscow 1190; 2230 Sunday Super Channel: West of Moscow 1830 Super Channel: Financial Times Reports 1900 Sky News: West of Mascow 0230; 0530 Sky News: Financial Times Reports 1330: 2030

0930

A bite at an American giant



International Business Machioee has been crippled hy arrogance, stupidity and "gridlock culture", writes Paul

Carroll. The computer giant, long revered as a model of American enterprise, has been brought to its knees by managers so intent upon outmanoeuvring each other that they lost touch with the realities of the marketplace, he maintains.

In Big Blues, the Unmaking of IBM. Carroll portrays IBM at its worst, skimming over its achievements and emphasising its supposed mistakes. He ridicules individual IBM executives and dismisses them collectively: fBM is, he writes, 'like a music-publishing com-

pany run hy deaf people" The hook is so one-sided that, as one independent industry observer says: "The reader is left with the impression that the only good IBMer is a dead IBMer...the rest are either bad or ugly or stupid."

Carroll's perspective has been shaped heavily by IBM's critics. He cites in his scknowledgments "senior people at Microsoft", IBM's rival in the personal computer software market, as well as former IBM employees, many of them emblttered at losing their jobs. IBM refused to co-operate with Garroll.

Thus, Big Blues provides, for example, accounts of meetings between Bill Gates, Microsoft chairman and chief executive. and IBM executives. The IBM executives are portrayed as clumsy, whereas Gates, seemingly, can do little wrong.
Not that IBM does not

deserve criticism. Even within the company, few would now deny that its cumhersome management structure has hampered its ability to adapt to changing market conditions. Unfortunately, however, the author never properly explains the underlying causes of IBM's falling revenues, losses and

high debt charges. The roots of IBM's problems lie in the developments in computer technology that have slashed computer prices and lowered makers' margins.

BIG BLUES - THE UNMAKING OF IBM By Paul Carroll Crown Publishers Inc., 375 pages, \$24

The PC was initially a boon for IBM, boosting its revenues and profits to record levels by the mid-1980s. However, as lowcost PCs began to account for an increasingly large portion of most companies' spending on Information technology, growth in the more profitable mainframe sector - IBM's core business - slowed.

PCs seldom directly replace mainframes, but by performing tasks that might otherwise have required mainframe upgrades, they, in effect, limit growth in the mainframe market, intensifying competition and putting pressure on prices. The average price of an IBM mainframe has declined by more than 40 per cent over the past 12 months, according to industry observers. This, more than any other factor, accounts for the company's decline in

operating earnings.
Garroll, however, concentrates on IBM's relatively lacklustre performance in the PC market - and plays down the problems of adjusting to the decline in mainframe profits. of the (IBM) PC and the rise and fall of IBM that went along with it"

IBM's biggest failing has been to "squander Its opportunities to turn the PC, or anything else, into a husiness that would wax as mainframes waned", he writes. If IBM had held on to a larger share of the PC market, its PC operations could be more profitable, com-pensating for declining mainframe profits, he implies.

This might have heen achieved, Carroll asserts, if IBM had only had the prescience not to allow Microsoft to license the DOS PC operating system program to other PG makers. This mistake, he reckons, has cost IBM more than \$15hn a year in revenues hy giving hundreds of companies an opportunity to sell "clones" of its PCs that can run the same software.

But the flaw in his argument is to assume that if Microsoft's MS-DOS had not become an

to he "home-msde".
But if there is one sure feature of the recent faltering in the British recovery, it is that it has been made abroad. The key factors are the continued decline in the European economies, which constitute Britain's principal export industry-wide software stan-dard, IBM would have heen markets, and the slow and hesitant nature of any recovery able to dominate the market that may be taking place elseand reap the rewards. Many where in the world. No clever manipulation of would argue that the growth of the PC sector is in large part

due to the availability of thou-

sands of applications programs

that can run on PCs from

many different manufacturers.

Apple Computer, the one PC

maker that has stuck with its

own software - the strategy

that Carroll would have had

IBM follow - trails IBM in

Still, this argument provides

Carroll with sn excuse to

devots much of his hook to

describing how a "bunch of

kids" from Microsoft outwitted

the managers of Big Blue. When the Microsoft-IBM rela-

tionship hegan in 1980, he

points out, "IBM had 340,000

employees, \$27bn of assets,

\$26bn of sales and \$3.6bn of profits, while Microsoft began

the relationship with 32 people

and little else. IBM still found

Only in brief reference to tha

feelings of former IBM presi-

dent Jack Kuehler, does Car-

roll allude to the possibility

that Microsoft might owe

much of its success to its part-

nership with IBM. Gates and

IBM finally parted company last month when their agree-

ment to work together on PC

Neither is Carroll inclined to

dwell on the fact that IBM's PC

husiness is now winning mar-

ket share from its competitors.

IBM PC unit sales are esti-

mated by industry observers to

bave risen hy more than 30 per

Yet even if IBM were to tri-

ple its PG sales, the problem

would remain: its worldwide

operations were built to make

and sell computers that

returned s gross profit margin

that is no longer attainable. To

remain viable it must cut jobs.

Big Blues throws light on the

inner workings of one of the

most complex corporate insti-

tutions in the world. It also contains an important lesson

for all corporate managers; to

remain focused on external

competitors and oot allow

internal politics to consume

software expired.

cent this year.

terms of market share.

ome recessions are said

domestic budgetary or monetary policy will allow Britain to contract out of events in Europe or the wider world, whatever the Euro-sceptics may wish. Meanwhile a simple programms for European revival has been presented by none other than the international financier, George Soros. His success in speculating against sterling in the face of a wide-open opportunity should not elevate him to the status of prophet; nor should it cause his policy proposals to be sniffily hrushed aside. They deserve a hearing on their merits.

His first suggestion is that the French authorities should take advantage of the disap-pearance of the narrow ERM band to reduce short-term interest rates now by about 3 percentage points. This should preferably be done in conjunction with other members of the

The Bundesbank proposed wider **ERM** margins several months before the crisis

ERM and with a negotiated extension to two years of the French debt to the Bundes-bank, arising out of this summer's support operations. A reduction in French inter-

est rates has been proposed frequently enough. But a newer element is provided by the secood Soros suggestion that the resulting appreciation of the D.Mark, and the consequent weakening of the German economy, would hasten the reduction in German interest rates. The net result would be European recovery, in which Germany would eventusly join, and in the end s pattern of exchange rates not far different from that prevailing this summer before the collapse of

the narrow ERM band. It is however the financier's third proposal that differentiates his package from the common run. This is that after Louise Kehoe about two years some countries would be able to move to

ECONOMIC VIEWPOINT

How to cope with the slowdown

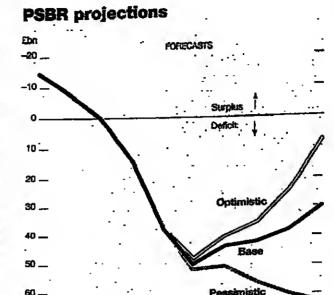
By Samuel Brittan

a common currency directly, without reinstituting the narrow bands. Thus the present vicious circle of European disintegration could he turned round into a virtuous one.

What is not generally known is that the early stages, at least, of something close to the Soros package very nearly got under way earlier this year. For at the meetings of the EG Committee of Central Bank Governors, called to consider the "fault lines" in the ERM after Britain's departure, the Bundesbank proposed a temporary widening of the ERM margins. Because the proposals were given the thumbs down by partner countries, Bundesbank representatives never got as far as proposing a specific range. But what they had in mind was something like a 6 to 10 per cent margin on either side of the central parity. This would have been enough to give France and other countries much more room for manoeuvre on interest rates, with out destroying the mediumterm credibility of the ERM.

It was because of the rejection of this proposal that the EC Central Bankers' Gommittee, in common with the Monetary Committee, issued s thin report, suggesting no more than minimum changes in the ERM and implying that every thing would have been all right if the UK had joined at an appropriate exchange rate and

kept to the rules of the game. German representatives had another go during the fateful weekend meeting of July 31 and August 1, called in response to the tidal wave of speculation that had hit the French franc. As is known, they proposed a temporary floating of the D-Mark, while allowing the rest of the ERM to continue. The Netherlands announced that it would stay with the D-Mark and Belgium threatened to do the same after objecting to the German proposal. What is not so well known is that almost every other ERM member, including countries such as Denmark



and Ireland, threatened to stick with the D-Mark. In that case the French franc would have been left to depreciate alone, precisely the result that the French prime minister, Edouard Balladur, was determined to avoid because of his no-devaluatioo pledge.

1988/89 88/90 90/91 91/92 92/93

A tax suggestion

eanwhile the British chancellor has to consider what V _ to do in the face of a large budget deficit, which he cannot rely on righting itself, and in the face of a fragile UK recovery. The first con-sideration points to financial tightening and the second to loosening, or at least doing nothing.

Two remarkably similar attempts have been made to square this circle, one by the Institute for Fiscal Studies in its Green Budget prepared in collaboration with Goldman Sachs. The other has been made hy the Panel of Independeot Forecasters established by the Treasury.

94/95

95/96 96/97 97/98

In the recent past, fiscal policy has been less potent than expected and monetary policy more potent. But that does not justify writing off fiscal policy altogether. The Green Budget authors do not support hysterical talk about an immediate fiscal crisis. Nor, to be more practical, does the 11/2 percentage point reduction in gilt-edged yields so far this

year suggest such a crisis.

Nevertheless if the debt ratio is to stabilise at just over 50 per cent of GNP, which it is likely to reach by the late 1990s, then the Green Budget estimates that the PSBR will have to come down from its present 8 per cent of GNP to around 24 per cent. (This ssumes that inflation is also 2½ per cent.) A similar target estimate is reached if the object is to stabilise the net assets of the public sector.

The Green Budget authors suggest that a cumulative taxincreasing package of £6bn

should be phased in over the period up to 1996-97, but that only, say, fibn of tax increases should be announced for next year. They also recommend that there should be even more interest rate cuts if fiscal tight

ening restrains the economy. Several reservations must be registered. First, interest rates cannot be determined irrespective of what is happening in other countries. The British have already had the one off depreciation recommended for France by Soros. Second, Norman Lamont already used to the maximum the Augustinian strategy of "fiscal virtue but not yet", to the hane of fifther per annum of tax increases in the pipeline for the next two years. Further doses would deepen consumer pessimism.

Third, the anthors try too hard to be shadow political strategists for the Tories Grespective of their personal polit. ical views). Hence their rehic. tance to leave tax decisions for later Budgets nearer an election. Their main job should however, he to lay out appro-priate economic policies before going on to discuss how politics may distort policies.
Fourth, the authors too quickly dismiss the question of spending reforms. Here again the authors try too hard to be politically realistic. But even if worthwhile reforms cannot take effect in this parliament, early legislation would cast a shadow beforehand.

In fact, a modest amendmen to the Green Budget proposals would transform them into common sense. The Green Budget argues for phasing out mortgage interest relief and restricting the value of the main personal allowance to the 20 per cent income tax starting rate. Such changes have the advantage of not increasing. the most conspicuous margina tax rates and - unlike VAT widening - of not having a . knock-on effect on the RPL

If these changes are desirable for their own sake, why not announce a definite time table for them? But instead presenting them as net tax increases, the chancellor should leave open - and not just in the small print - the possibility of offsetting tax reductions if the economic situation either permits or demands such cuts. Of course, UK mainstream economists turn pale at the mention of tax cuts, even as part of a neutral package. Another flavonr should be given to the debate.

* Prospect for European Disintegration. Soros Foundation, 7th Avenue, New York, NY 10196

NEW BUSINESS

(ALL UNDER ONE ROOF)

Come and discover what makes Oman such a good partner for business ventures at the Made in Oman Exhibition 26th - 30th October 1993.

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should he clearly typed and not hand written. Please set fax for finest resolution

EC research leads to | Corporate capital creates practical spin-offs

From Dr Peter Dawig.
Sir, 1 Would like to agree

with Professor Whitty's letter (October 20) and point out that not only have the Alvey. Esprit, Race and other programmes had valuable results, they have been of benefit to at least a part of the FT's constituency: the financial commu-

nity.

Many in the community are becoming aware of the implications for the markets of parallel processing (much technology for which was generated through the above programmes) and are investigating it. Indeed, almost three years ago the FT carried a piece on the application of par-allel computing in the financial markets: a system installed at JP Morgan in London (Tech-nology, November 2 1990). The computer system underlying it was a commercially available product derived from the

Esprit programme. Since the time of that article, parallel processing has developed somewhat, not least with the entry of leading players

Sir, Your article headed

"Brunai default on debts alleged" (October 20) fails to

highlight the fact that this

matter concerning just £4,000 is within days of being settled.

While there can be no ade-

quate excuse for some of the

delays which have occurred, it

is not true to say that our

From Mr Jaini Abdullah.

Tandem. The areas of application have also become more diverse, with s growing number in general commerce.

This centre is an example of that. While it devotes s large part of its effort towards the problems of the financial com-munity, it is also working in areas as various as planning and scheduling, marketing, management information systems, architecture and engineering. These projects, which are being carried out in close co-operation with industry, have practical, husiness-oriented goals. Nonetheless, many may ultimately rely for their technological underplnnings, whether hardware or software. on products derived, directly or indirectly, from the results of the above programmes. Peter Dzwig.

The London Parallel Applications Centre, Queen Mary and Westfield Mile End Road, London El 4NS

promissory notes on behalf of

students are "worthless". We

are unaware of any "other dehts in the United Kingdom"

High Commission of Brunei

which remain unsettled.

Jaini Abdullah.

19 Belgrave Square.

London SW1X 8PG

first secretary.

Brunei debts about to be settled

adverse impact on Names

From Mr Alan J Leboff.
Sir, in spite of my childreo and I having lost a fortune at Lloyd's, and ignoring the pleas of the chairmen of a number of action groups, we suhmitted our proxies in favour of the chairman at Wednesday's meeting (and therefore in support of the introduction of corporate capital) on the basis of the many communications we have received assuring us that corporate capital is essential for the health and future of Lloyd's and that It will in no way adversely affect the interests of existing Names.

On Wednesday morning, I received hy post from my underwriting agents a fuller explanation for the substantial and unanticipated additional cash call they made last week, saying "The cash calls...stem from the decision of Lloyd's to discontinue cross lending hy Syndicates within the Lloyd's American Trust Fund. in anticipation of the arrival of Corporate Capital in 1994."

If asking me to pay yet more money now "in anticipation of corporate capital in 1994 is not being affected adversely, what would be? You may be sure that had Lloyd's made the choice plain "vote for corporate capital and it will cost you", we would have voted against. How do we get across to those in power there is a limit to the money Names can find and that should be their first priority, not the shape in which Lloyd's will enter the 21st century? Alan J Leboff.

South Park Crescent, Gerrards Cross, Buckinghamshire SL9 8HJ

Why regulation often fails

From Mr P H Twyman.
Sir, No doubt inadvertently, the letter from Mrs Gelia Hampton, editor of Business Law Brief (October 16), neatly illustrates the irrelevance of many regulations and the desirability of cutting red tape. She says that many people are unaware of the risks of using the same knife to cut raw and cooked meats and that

the regulations aim to stop an outhreak of food poisoning. However, if people are ignorant, no amount of regulation will solve the problem.

A much better opproach would be a public information

campaign which would probably render much of the excessive environmental health legislation completely.

Unfortunately, the automativ reaction of many people to a problem is to devise a regulation which, it is hoped, will deal with the problem. Until tha govarnment devises systems to overcome this auto matic tendency, its deregula. tion initiative is bound to fall ehort of its objectives. P H Twyman, Political Strategy. 11 Finson Road

Cynicism could obscure important debate on internal controls

From Mr Michael Chamberlain. Sir, The unjustified cynicism of Mr George Lapsley and Mr G M Simon (Letters, October 8 and 15 respectively) about the reasons underlying the recent publication of draft guidance on internal control threatens to obscure what promises to be an important debate in the

Financial Times. First, the working group on internal control is oot "the working party of the institute". It comprises individuals put forward by the 'hundred group of finance directors' and the English and Scottish Institutes of Ghartered Accountants.

Only two of its six members are in practice, the others are directors.

The views expressed are those of the working group and do not, at this stage of the consultation process, represent the considered viewe of any other

Second, the working group was set up at the request of the Cadhury Committee itself which had highlighted the importance of a framework of effective accountability; the committee had also recognised that considerable work was required not only to develop a set of criteria for assessing the

effectiveness of internal control systems, but also to provide guidance on the form in which directors should

As noted in your Leader "Tightening up internal control", October 5), such matters produce a "catnip" effect on accountants who have traditionally found themselves made responsible for these

matters Third, the draft offers guidance to the directors of listed companies and does not seek to impose additional audit

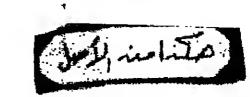
requirements Fourth, the draft is consulta-

tive. Comments received hy the deadline of Fehruary 28 1994, including we hope from Messrs Lapsley and Simon, will be considered by the group and will be either incorporated on noted in its final response to

the Cadbury Committee. It will be up to the Cadbury Committee to decide how the response should be used. Michael Chamberlain, president,

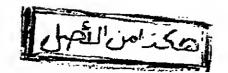
Institute of Chartered Account tants. Chartered Accountants' Hall. Moorgale Place,





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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday October 21 1993

A less easy partnership

place in 1990 after extensive negotiations between Bonn and its Nato and EC allies on the foreign policy implications of a larger Germany. On the economic aspects of bringing together Germany's disparate parts, for instance over the terms of the D-Mark's entry to the east in July 1990, there was little or no consultation. This may have appeared a plausible course at the time, but it now looks e miscalculation. Bonn's policy errors during the past three years have increased the already considerable economic problems of integrating east Germany, as well as the

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length of time they will persist.
For Germany's EC partners, this
has two sets of consequences. First, unification induced inflationary pressures, by forcing the Bundesbank to maintain high short-term interest rates that were then transmitted abroad, have contributed significantly to the European recession and to 1992-93

currency unrest. Second, the need to finance large fiscal transfers to support east German living standards has become a factor behind wider strains in Germany's relationship with the rest of the EC. Because of the size of the east-west German economic gap, these payments currently equivalent to 5 per cent of German gross domestic product - are likely to persist at least until the end of the decade. The Community thus stands merely at the beginning of its task of adjusting to the emergence of a Germany which has become bigger, poorer and more polarised.

German scepticism

One particular difficulty centres on the scepticism of the German public about the wisdom of exchanging the D-Mark for e single currency. Doubts are growing whether Germany itself will be able to fulfil the stability-oriented criteria designed to determine which countries could participate in economic and monetary union. Mr Otmar Issing, a leading mem-ber of the Bundesbank directorate, last week gave the first official

GERMAN REUNIFICATION took ity of EC budget policies that depend on German willingness to remain by far the main contributor to Community funds. Germany's net payments to the EC last year - Ecushn - were three times those of the next highest donor, Britain. Yet, as a result of unification. Germany has slipped from second to seventh place in EC members' CDP per head.

EC structural fund payments to east Germany, now among the Community's poorest regions, are expected at least to donble next year to more than Ecu2bn. More will probably have to be done to correct a growing belief in German public opinioo - most acute in east Germany - that Commonity membership brings Germany more disadvantages than benefits.

Community compliance Extra funds for east Germany are, however, unlikely to be forthcoming unless Germany maintains high standards of compli-ance with Community legislation. One disturbing signal at the end of last week was the Bonn government's defiance of EC limits on land which can be sown with cereals in eastern Germany.

In the past, German agriculture ministers have negotiated special arrangements - consistent with Community law - to offset cuts in EC payments to farmers with national subsidies. The attempt to put the special predicament of east German farmers above the requirements of reforming the Common Agricultural Policy is, however, a more serious matter. It undermines attempts to persuade the Paris government to agree curbs in agriculture support that are crucial for the talks on the General Agreement on Tariffs and

Additionally, the spectacle of the Community's chief erstwhile proponent of fiscal discipline inciting its farmers to break EC law may strengthen the suspicion that, in its dealings with the Community, Bonn is practising a form of double language.

A strong community requires a self-confident Germany capable of

warning that overall German public sector debt could "at least temporarily" breach the 60 per cent Emn target laid down in the Masstricht treaty.

Setting the EC agenda. To master its post-unity difficulties, Germany will need solidarity from its partners. This solidarity may be found wanting unless Germany Thare must be longer-term lives up to its previous reputation

Right lines for rail privatisation

THE parliamentary arguments should provide an incentive to over the privatisation of British reduce costs and make the best Rail look set to run until the very end of the legislative process. Not until the royal assent has been given to the bill can the govern-ment be certain of the final shape of its plans. Yet the broad outlines of the strategy for privatising Britain's railways are now clear.

At the heart of the approach is the separation of the railway infrastructure from the running of trains. A new company, Railtrack, will own the rail network - track, signalling and most of the stations. Passenger trains will be run by 25 operating companies, each paying charges for using tha track BR's freight operations, to be divided into three companies and privatised, will also pay for track use. A rail regulator will ensure free competition, monitor safety arrangements and preserve network benefits such as through ticketing and railcards.

.This structure brings many benefits, including the creation of sep-arate businesses focused on particular functions. Railtrack, for example, can concentrate on the ail infrastructure which has so often been neglected under state ownership. BR's maintenance operations are to be privatised as 14 competing companies which will bid for contracts. Significant efficiency savings on the infrastructure operation should follow, as elsewhere in the public sector where contracting-out has heen

Attractive investment

Sir Bob Horton, chairman of Railtrack, has already expressed a desire to involve private finance in modernising the network. He is also keen to escape from the public sector, with Treasury restrictions on borrowing becoming ever tighter in the current fiscal climate. Like other regulated utiliies, such as the national grid, Railtrack is expected to prove an attractive investment for the market. It should be e candidate for early privatisation.

Passenger train operations will gradually be put out to tender, normally for five or seven-year franchises. Profitable franchises will go to the highest bidder; unprofitable ones to the bidder requiring the lowest subsidy. Here, too, competitive bidding use of Treasury subsidies.

If there is a criticism to be made about these plans, it is that they are too timid. Rather than privatising BR, the government is con-tracting out the management of its operations, and for relatively short periods. Most operators will be reluctant to invest in oew rolling stock, for example, since its working life is much longer than the planned franchises. The government has created three new leasing companies to own BR'e rolling stock and invest in new equipment. But the quickest way to bring new capital investment in rolling stock would be franchises long enough for operators to write off their investment.

Longer franchises

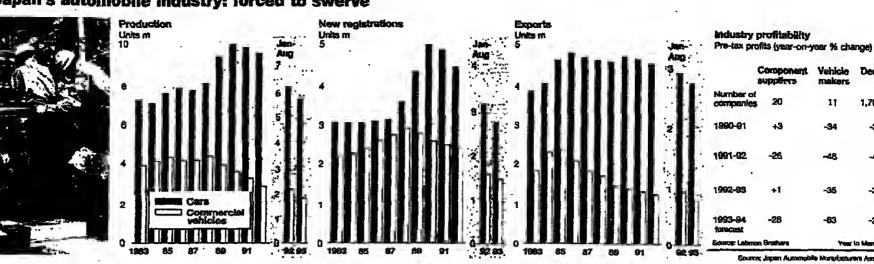
On balance, however, the gradu-alist approach is to be welcomed. By phasing in franchising initially for shorter periods, experimenta-tion can take place. Once teething troubles have been dealt with, there is nothing in the structure of BR privatisation to prevent lon-

ger franchises. What would not be welcome is the demand of opponents of rail privatisation - including some government backbenchers - to allow BR to compete for fran-chises. This could lead to BR winning many - if not most - of the franchises, cross-subsidising its bids to fend off competition, it would also deter management buy-outs, since managers would be understandably unwilling to

compete with their own employer. If BR is allowed to bid, it will not be the end of privatisation vigorous regulation could ensure that BR finds it hard to abuse its dominant market position. And the structure is sufficiently robust to allow further legislative change at e later stage when the fears of those who oppose privatisation can be shown to be illusory. But with management teams already planning their bids in the first round of franchises, it would be damaging if the only group of peo-ple discouraged from bidding were the managers who have the greatest experience in running the rail-

This is the second of two editorials on rall privatisation. The first appeared an October 15





apanese carmakers are on the rack and the screws are still being tightened. After decades of virtually unbroken growth, vehicle production and sales in Japan are falling for an imprecedented third year in

Whila their US and European rivals are only too used to the cycles of feast and famine in world auto markets, the Japanese companies are having to learn to cope for the first time with a prolooged recession, and they are ill-prepared. During the overheated years of the bubble economy at the end of the 1980s, the Japanese over-indulged with an excess of new models and features. Ironically, the masters of lean production have put on weight. and they are learning that a forced diet is neither easy nor painless.

Tomorrow Japan officially opens the doors of the biennial Tokyo motor show. Behind the scenes, the mood has changed significantly from the self-confident celebrations of 1991 and 1989, when the formidable array of new concept and production cars unveiled by Japanese producers threatened to engulf rivals from the US and Europe, prompting one visitor to call the

1989 show "Apocalypse, Wow!". Most of Japan's 11 vehicle makers are currently operating at a loss or, at best, around break-even in their car and commercial vehicle operations, says Mr Koji Endo, a leading automotive analyst et Lehman Brothers, the investment bank, in Tokyo. The only producers that are still avoiding the spreading stain of red ink are Mitsubishi Motors and Suzuki. Honda is spared only by the strength of its motor-cycle and parts businesses - Its car operations are also in loss, he says. Even Toyota, by far the strongest

Japanese carmaker, is expected to fall into an operating loss for the first time in its history, in the six months to December, although its strong financial earnings will probably protect it from a net loss. Japan, the apparently unstoppable juggernaut of the world auto

industry, has been forced off the

For three decades Japanese production rose, from fewer than 500,000 vehicles in 1960 to 13.5m in 1990. The industry has survived pre-vious world recessions with barely e blip. If the protected domestic

market weakened, the heat was turned up in export markets. But this time, Japanese vehicle makers are facing a challenge of a different order. The length of the downturn in the domestic market is without equal. The old remedy of exporting their way out of trouble is not available, with many foreign markets also weak or deep in reces-

Their competitiveness abroad has been battered by a savage appreciation in the value of the yen - of about 20 per cent against the US dollar this year alone. The era of cheap finance raised on Japan's stock and bond markets in the 1980s, which fuelled earlier growth, is past, but profit and loss accounts are now sagging under the hang-over of depreciation from over-ambitious capital investments decided in the bubble economy

The industry is suffering from serious overcapacity and a growing

Japan's auto industry is ill-prepared for such tough times, writes **Kevin Done**

Juggernaut veers out of fast lane

surplus of labour. It is staring at the since 1985 - a trend that had been unpalatable task of closing plants and shedding jobs. "The Japanese auticipated, as Japanese vehicle makers built up a firm foreign production base, with output abroad jumping from 600,000 vehicles in restructuring," says Mr Yoshikazu Kawana, an executive managing director of Nissan, Japan's second largest carmaker and one of the world's top five, which is now facing its second successive year of

"We have always lived in a time of growth," he explains. "Now we are having to build a business structure without depending on an expansion in volume, without depending on growth. This concept has not been thought of in the past by Japanese industry."

Japanese carmakers apparently can see no end to the current decline. "For the last three years market forecasters have been saying it would get better in six monthe," says Mr Nobuhiko Kawamoto chief executive of Honda Rut new car sales fell by 13 per cent in the past two years, and domestic registrations dropped a further 5.8 per cent, year-on-year, in the first nine months of 1993.

There is little help to be gained from foreign markets - apart from in south-east Asia - in the face of the twin barriers of recession and trade conflicts. Vehicle export volumes have been in steady decline

1936 to almost 1.9m in 1992. In the second half of the 1980s the drop in exports was more than offset by the surge in domestic demand, but the Japanese motor industry miscalculated. The home market was not expected to go into free fall, and now the export safety valve is

urope has seen new car sales fall 16 per cent in the first nine months this year, and the European Community has forced a drastic cut in Japanese shipments to the EC under the present system of "voluntary" monitoring of Japanese direct vehicle

In North America demand may be emarging in fragile fashion from recession, but unlike in previous decades there are no easy pickings. The US domestic industry is rejuvenated. After a string of beavy losses, the big three producers, Chrysler, Ford and General Motors, earned net profits of \$2.3bn in the second quarter of this year alone.

The appreciation of the yen is forcing Japanese car producers to raise prices much more rapidly than

their US rivals, undermining their competitiveness. They are losing market share - from 25.7 per cent of the US car and light truck market in 1991 to 23.3 per cent in the first nine months this year. Symbolically, at the end of 1992, the Ford Taurus displaced the Honda Accord

as best-selling car in the US.

The task of adjusting to the appreciation of the yen is not new, but the industry has been taken by surprise at the rapidity of the rise this year. Toyota calculates that its profits fall by close to Y10hn (982.5m) for every Y1 rise against the US dollar. "The problem is not the level of the yen appreciation but the speed," says Mr Terukazu Inoue, Toyota managing director for product planning.

Nissan faces one of the most serious restructuring challenges. It is suffering heavy losses and high overcapacity in Japan, just as it is in the process of moving further tranches of production abroad.

Mr Kawana of Nissan says, however, that all producers will have to taka tha same actions sooner or later to reduce costs, lengthen model lifa cycles, lower employment, and close some plants. Other steps would involve: use of more commoo compo-

nents in different model ranges. At Honda 60 per cent (by value) of the components of one of its most recent new models, the Domani, are taken from other existing ranges; model variaots. At Nissan ooe model was offered with 87 different varieties of steering wheel alone. It

only needs 10, says Mr Kawana; increasing co-operation between vehicle makers. Loss-making Isuzu has abandoned making saloon cars. Instead, in Japan it will purchase cars from Honda for sale under its own badge. In return Honda is huy-ing four-wheel drive leisure/utility hicles from Isuzu for sale under the Honda badge. Nissan and Mazda are swapping some light commercial vehicles

Many of today's problems stem from the Japanese motor industry's original belief in its own propaganda about its lean production and development systems. "We tried to meet too many customer needs, we started developing too many models in too small volumes," says Mr Kawana. "Now we must eliminate waste in the product development process and slim down."

Nissan calculates that it has an overcapacity of 400,000-500,000 vehicles a year in Japan. It announced that it would be forced to close one of its most famous plants. Zama near Tokyo, in 1995. Closures were previously unheard of. "The auto industry had always enjoyed growth," says Mr Kawana.
"To realise the industry had come to such a turning point was a shock ... That was just the start." In three years from 1993 to 1995 Nissan is cutting its workforce in Japan by 5,000 to 48,000. Honda is also cutting 10 per cent of its assembly line workers over five years; it has halved output on one assembly line; similar action could follow on a second; and it is transferring surplus car workers to its bealthier motorcycle operations.

Companies are carrying surplus labour because of Japan's system until now - of life-time employ-ment. "It is becoming an obstacle hindering the slimming down los the industry]. This is becoming a crisis now," says Mr Kawana.

If the currency problems persist, Honda will have to shift more production abroad in the long term, admits Mr Kawamoto of Honda, but we also have to secure employ ment here. It is a sensitive matter... The situation is still unpredictable, but we must prepare. In the longer term we have to reduce production in Japan. We are losing our power to sell from Japan."

Established management approaches are being overturned. The need to cut costs has forced the setting of "simple, clear, speedy targets", says Mr Kawamoto. "We are having to do this from the top down. It is very different from the traditional hottom-op Japanese systems."

Japanese carmakers are working feverishly towards meeting the targets they have set themselves. Their rivals in America and Europe. which have suffered the onslaught from Japan for so long, will gloat at their peril over Japan's present woes. Japanese carmakers' underly-ing productivity has still not been matched elsewhere, and the machine should emerge leaner and fitter from the present trials. It is making the task of restructuring the European motor industry even

more awesome.

Trimmed to the bone

Michiyo Nakamoto on carmakers' efforts to curb costs

eams of Toyota engineers have recently been visiting the company's components suppliers in Japan more frequently than usual. Their visits are part of a bold attempt to reduce manufacturing costs by at least Y100bn (£825m) for the second year

The "value analysis" initiative is being pursued energetically by Toyota and its Japanese competitors: they are scrutinising the costs of car manufacturing down to the smallest detail in the search for savings. A similar exercise called "value engineering" is also under way for new models that are still in the design stage.

Companies are looking for savings over a short time scale. It normally takes several years to cut costs by 20 per cent to meet the 20 per cent rise in the yen, and we have to do that in a year, says Mr Takashi Hamaguchi, deputy general manager

of purchasing at Nissan.
"Suggestions on how to reduce costs have been made by everyone. There was even a suggestion to do away with the vanity mirror," says Mr Goro Itoh, general manager of the cost planning department at Toyota.

Other suggestions which have been adopted are already bringing savines: By moving an electric wire harness that runs beneath the floor

of one model to the side and bending it slightly, Nissan was able to redoce the overall size of the bracket that bolds the barness down, thereby reducing costs by Y20 for each car. Toyota reduced the curve in

the windscreen of its best-selling Corolla model with a saving of Y600 a car. It also stopped covering the "side members" - holes at the bottom of the car body that are designed to reduce overall weight - with rubber covers

each costing Y4. Such detailed examination of where cost cuts can be made has resulted in Toyota introducing some 1,600 changes on the Japanese version of its Carina family car. Many ideas have come of which have been asked by Toyots to review their production

"The main cost reductions will come from our suppliers, which make up 80 per cent of our costs, says Mr Nobuhiko Kawamoto, Honda chief executive.

In an effort to contain the Honda has been talking to its components auppliers earlier in the design process. The exercise has clearly paid off: Honda was able to cut the capital spending needed for developing its recently launched new generation Honda Accord by 50 per cent compared with its original estimates.

OBSERVER

High-wire double act?

It has been a good week for North American executives who supposedly lost out in the John Akers/Lou Gerstner succession at IBM. First John Sculley, one of those tipped for the top at Big Blue earlier this year, jumped from Apple Computer to Spectrum. Though others think it a loss-making minnow, he claims not to have been so excited by

anything in a decade. Now Paul Stern, an ex-IBM man who seemingly made himself available for the job at his former stable by resigning as chief executive of Northern Telecom two days after Akers went, has nitched up at Forstmann Little & Co. A leading management buy-out specialist, the outfit seems to be in vogue with high-wire telecoms types refocusing their careers.
Welcomed aboard as a special

limited partner, be joins Daniel Akerson, 44, who made it straight to general partner in August when be resigned as MCI's president after less than a year on the job. A 54-year-old Czech-born American, who has never denied

an "obsession" with getting to the top, Stern left the Canadian telephone equipment supplier miffed that his fellow directors had gone over his head in eppointing Jean Monty as president. Akerson, meanwhile, maintained he had been lured by the opportunity to lead General Instrument, controlled by Forstmann since 1989, into the world of interactive media. Others reckoned that had seen his path to the top blocked by Bert Roberts, MCI's 51-year-old chief. Let's hope Forstmann's \$2bn war chest is big enough for both men to make their mark without

Cosy compound

stepping on each other's toes.

Who said there's no such thing as e true corporate merger, only takeovers in disguise? Two years after New York banks Chemical and Manufacturers Hanover agreed a union of equals (even if the Manny Hanny name went), this week'e senior management reshuffle continues to reflect an unusual degree of cosiness.

Walter Shipley, who headed Chemical before the merger, steps up from president to become chairman and chief executive at the end of the year on the retirement of John McGillicuddy (previous boss of Manufacturers Hanover). Preserving the symmetry the new president is former Manny Hanny retail banking head. 52-year-old Edward Miller.

Miller was chosen over William Harrison, 50, a former Chemical man and now bead of corporate and institutional banking, But do not assume Miller automatically becomes top dog one day. Shipley,



ploughshares then slap VAT

who deems himself a "young 57", warns that it is too early to talk of succession, Also, Harrison's position in the triumvirate is deftly cemented by his inclusion in the inner-most cabinet, known as the Office of the Chairman.

Sage advice

■ The CBI's Andrew Sentance will now definitely be off by the end of the year to join fellow UK Treasury economic adviser David Currie at the London Business School. So the Treasury is hoping that Sentance will do the decent

thing and stand down from its panel of wise men - two people from the same stable would make things a trifle unbalanced.

economic adviser, is stuck for inspiration in his search for a replacement, he might care to consider the distaff side of the profession. With economists from the consultancy world unrepresented on the panel. Penelope Rowlatt of National Economic Research Associates and Bridget Rosewell of Business Strategies should be on any shortlist, as should Marion Bell of the Royal Bank of Scotland. The latter, who spent two years recently on secondment to Great George

bow the whole shop works. Ruth Lea of Mitsubishi Bank could be another candidate though she might, unjustly, be ruled out for being too

Street, even has some insight into

argumentative. Selecting e woman would certainly mesh with the Treasury's campaign to stop the panel being referred to as the seven wise men.

Realms of gold

■ "Were it not for gold and women, there would be no damnation." Elizabethan dramatist Cyril Tourneur might have had e point about gold.

Timothy Green, a former editor of the Illustrated London News, who this week reissues his book,

The World of Gold, reckons that a good many souls have been lost in the cause of gold smuggling.

But smuggling is not what it was: once, at least half the world's gold If Alan Budd, the Treasury's chief output ended up in smugglers' hands. But Green says they are now being driven out of business by many important markets - such as India - liberalising trade to the point where smuggling is becoming pointless.

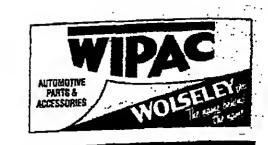
The nostalgic, though, can still find smugglers who talk of "e jacket" - rather than ounces - of gold, a reference to a stout canvas jacket, with pockets deep ecough to fit 100 bars, or 375 ounces. More practically, today's smuggler usually resorts to internal rather than external concealment; the ideal "biscuit", or bar, now requiring softly curving corners.

Glad hand

 Having toppled off a pair of Vivienne Westwood's shoes in Paris, British supermodel Naomi Campbell was taking no chances with her platform appearance at the British Fashion Awards on Tuesday night.

This time she strode on to the catwalk hand in hand with Brian Pitman, chief executive of Lloyds Bank, which sponsors the awards. Pitman told envious colleagues afterwards that Campbell grasped his hand to steady herself backstage, and then kept hold.

And they say banking is dull



German postwar era 'at an end'

Quentin Peel on rightwing presidential candidate Steffen Heitmann

controversial conservative candidate for the German etate presidency, Mr Steffen Heitmann, is a passionate hellever that Germany's "special role" in the postwar world is finished.

"I believe the postwar era has come to an end," he told the parliamentary caucus of his Christian Democratic Union on Tuesday night. "Germany had a upon it after 1945. As far as I am concerned, that time is past."

Quite what he means hy the

phrase is unclear. Mr Heitmann, who was formally nominated for the presidency last night hy the CDU and its Bavarian sister party the Christian Social Union, won resounding applause this week from party colleagues in the Bundestag, the lower house of parliament. Yet it arouses deep foreboding in the world at large. and in particular from people like Mr Ignatz Bubis, leader of the Jewish community in Germany.

Chancellor Kohl and a clear majority of his CDU have closed ranks behind Mr Heitmann, hitherto a rather retiring justice minlster in Saxony, to insist he



Steffen Heitmann: Germany 'had a disastrous role forced upon it'

should take over the German presidency from Mr Richard von Weizsäcker next year.
At an extraordinary meeting of

the parliamentary group this week, his supporters booed and whistled at the respected president of the Bundestag, Mrs Rita any normal member of the Sussmuth, when she questioned United Nations, sending Its Sussmuth, when she questioned his conservative views on the role of women in German society. It was clear that the widespread criticism of the chancellor's choice, in the German media, from the opposition Social Democrats and the minority Free Democratic party in the ruling coalition, has caused the party to dig

in for the defence. Yet what is most remarkable about Mr Heitmann is how unremarkable be is. As he says himself of his role in East Germany before the revolution: "I was never much of a hero." He is rather quiet, rather grey and rather insecure. This was his biggest public appearance so far.

Nonetheless, be spelt out an eight-point programme for the party which won enthusiastic backing. Top of the list was his determination to use the presidency to reinforce east-west integration. Second was his insistence that Germany's special role was over.

"Germany should become a normal people among normal peoples," he said. Germany should also be able to behave like

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troops on peacekeeping missions.

He does, however, still make an

exception for former Yugoslavia,

where the wartime memories are

He speaks out for European integration and reconciliation

with east as well as west, for new

moral values in society, a

reduced role of the state, more

emphasis on marriage and the

family, a belief in national cul-

ture, protection of the environ-

ment and aid to the third world.

within the mainstream of good

Christian Democratic thinking in

Germany. But he lacks the

sophistication to present it for

public consumption.

Mr Heitmann had a tough

childbood in Dresden after the

war. His father died in a Russian

camp in 1945. His mother died of

The election for the next state

president is not until May. But

all the main polltical parties are

now locked into the struggle with

party political candidates.

tuberculosis when he was 12.

Most of his points are well

too recent.

THE LEX COLUMN

Goodwill towards Smiths

Some engineering companies may hleat about poor markets, but Smiths Industries has quietly focused on get-ting its costs in line with its prospects. Nor has consistent performance been bought at the price of future develop-ment. Smiths' research and development expenditure is at an all-time high. Strong operational gearing means the company is well placed to profit when the aerospace npturn finally arrives, while its lack of financial gearing and growing medical busi-ness mean that the wait should not be

too painful. Yet one aspect of accounting does place a potential constraint in the path of the management's development programme. The high-tech medical businesses it has acquired have justified the ratings paid for them, but the £416m goodwill write-offs of recent years have left the company with only 267m of shareholders' funds on the

That is a poor reflection of the imderlying strength of Smiths busi-ness. Worse, such accounting conven-tions serve companies poorly if managements feel inhibited about justified expansion or shareholders misunderstand the situation and the company's rating is damaged. Vested Interests have thus far resisted change in the conventions. Perhaps the Accounting Standards Board should now recom-mend that goodwill is retained on company balance sheets and steadily written off through the profit and loss account. That would also form a useful discipline against overpaying for acquisitions. Investors have had to put up with goodwill write offs and share issues hiding the sins of poor compamies. How much more serious if the rules start to damage the prospects of good companies too.

The history of Aegis is that sadly familiar tale of a one-time media glamour stock which made some people associated with it seriously wealthy without doing much to enrich outside shareholders. Following its proposed refinancing, existing shareholders will see their current 57 per cent interest in the company diluted to 13 per cent. Preference shareholders, too, are similarly disadvantaged. The directors chiefly responsible for creating the tot-tering edifice hy use of highly-rated paper and deferred considerations have, of course, already departed with

substantial pay-offs. There is no question that Aegis was

FT-SE Index: 3156.3 (+26.7) Smiths industries Share price relative to the FT-A All-Share Index 100

hadly hit by French legislative changes which bave shredded the margins of Carat. This made it impossible for Aegis to generate sufficient earnings to sustain its precarious capital structure. With £180m of convertible shares and bank debt to service annually, and some £55m of deferred payments to complete over the next few years, the company desperately needed some form of refinancing. But Aegis's attempts to make a virtue out of the fact that its shareholders will receive better terms than those offered by WPP and Saatchi & Saatchi at the time of their restructurings is hardly comforting. It is rather like arguing it is better to be crushed by a small

avalanche than a hlg one. Still, not everyone will do so badly out of the deal. Carat's vendors will receive the bulk of the deferred consideration owed to them. But it is Omnicom which could emerge as the ultimate beneficiary. Having helped to underwrite the open offer, it will be perfectly positioned to acquire the rest of Aegis in a few years time - just as the European advertising market returns to health.

Gartmore

Banque Indosuez could hardly bave chosen a more auspicious moment to offer 25 per cent of Gartmore. The heady level of world stock markets is inflating the value of funds under management across the industry. For a pension fund manager like Gartmore, that feeds through directly into higher fees. Due to its enviable investment record. Gartmore is also winning new business hand over fist. An especially good investment performance

last year will keep the three-year investment record in good shape, even if it now suffers a run of bad luck.

Since Cartmore is only the fourth largest pension fund manager in the UK - and less than one third the size of MAM measured by funds under management - there is room for further growth without the costs associated with a big push in unit trusts or an overseas acquisition. The Goode committee's proposals on pension law reform were not onerous enough to cause a stampede away from definedbenefit pension schemes, so demand for fund managers' services looks secure. If Gartmore can keep its costs under control and maintain a decent investment record, its earnings out-

look is rosy. The worry is that gearing to the level of equity markets cuts both ways. If share prices started to trickle hack, it would require a prodigious new husiness effort to maintain funds under management and fee income. A stock market shake-out would send the sector reeling. Not even a fund manager which called the top for its clients would he immune from

Lloyd's insurance

It would be a relief if brinkmanship over the future of Lloyd's came to an end with vesterday's vote in favour of the introduction of corporate capital. The threat of litigation from disaffected Names still has to be resolved. But that is not a mortal threat if a steady supply of corporate capital can now be secured.

Still, agents acting for the proposed Lloyd's investment trusts might find themselves diverted from the task of analysing and negotiating with underwriting syndicates. Another round of legal action against market professionals would do little for Lloyd's attempt to rebuild its image among international investors. Both sides have an interest in reaching a settlement.

Yet it is difficult to see where cash to meet claims for restitution might come from. Providers of corporate capital are unwilling to foot the bill. The proposal that Lloyd's should raise a loan to fund a settlement is unlikely to win support, since interest pay-ments would dilute underwriting returns in future years. Reserves within Lloyd's itself are insufficient to satisfy Names. With corporate capital in the bag, though, Lloyd's management has the stronger hand.

Mirton Stor Land

Companies in the

Threat to Canadian helicopter deal

By Bernard Simon in Toronto

A UK-FTALIAN consortium and Canadian defence chiefs are preparing a last-ditch effort to dissuade leaders of Canada's Liberal party from cancelling a C\$5.8bn (US\$4.3bn) helicopter order after Monday's general election.

The Liberals look almost certain to win the election, according to opinion polls. Mr Jean Cbretien, the Liberal leader, has promised during the campaign that an incoming Liberal government's first acts would include cancelling the order for the 50 EH-101 belicopters, which was placed in mid-1992 by the present Progressive Conservative govern-

helicopter are EH Industries, a joint venture between the UK's Westland Group and Agusta of Italy, and Paramax, a Canadian company controlled by Unisys, the US electronics group. EH In-dustries will supply the basic aircraft, while on-board systems will

be provided by Paramax. The Liberals and other opposition parties have attacked the helicopter order as an extravagance at a time of fiscal austerity. They also question the need in the post-cold war era for an aircraft designed largely for antisubmarine work.

The deal's supporters counter that the Canadian forces urgently need to replace their ageing fleet of Sea King and Lahrador heli-copters. In addition, the EH-101

order will hring substantial henefits to the Canadian economy. including an estimated 13,000 jobs and sizeable export orders. Contracts worth C\$225m have already been placed with 14 domestic companies.

Mr John Major, the UK prime minister, raised the helicopter order with Ms Kim Camphell, Canada's prime minister, at the Group of Seven summit in Tokyo in July. But Ms Campbell announced at the start of the election campaign that she would cut the order from 50 to 43 air-

The UK is expected to renew its expressions of concern once the new government takes office. With a view to domestic political

tien doesn't make any precipitous announcement at least until he has had a chance to be hriefed the department", one source

of post-election lohhying is likely

to fall on the shoulders of local contractors and the Canadian

defence department. Senior military officers "will

want to make sure that Mr Chré-

They are expected to try to per-suade him to include the helicop-ter deal in a wide-ranging defence policy review. EH Industries and Paramax have already sent information packages to all candidates stand-ing in the election. They have encouraged sub-contractors to point out to local candidates the

costs of cancelling the project.

EC leaders likely to back Belgian banker as EMI's first president

By Andrew Hill and Lionel Barber

EUROPEAN Community leaders are likely to back Mr Alexandre Lamfalussy next week as a compromise candidate to head the European Monetary Institute, forerunner of a European central

Mr Lamfalussy was nominated for the post by EC central bank governors yesterday, in a move which increases the likelihood of a deal at next week's Brussels summit on the sensitive question. of where to site the European central bank. Frankfurt is the leading contender.

But his selection, if confirmed, may disappoint enthusiasts for European monetary union who

Europe today

A depression near south-west Norway will

affect north-west Europe. A frontal system

associated with the depression will cross the British Isles with cloud and rain. In the waka of the front, cold and unstable air will spread over

the UK bringing showers which will be mixed with sleet and half over the Highlands later.

Over parts of central Europe, high pressure will still produce tranquil though cool conditions with abundant sunshine. However, a frontal

zone over the Alps extending to tha Black Sea will cause mainly overcast skies with some showers, especially in the Alps. Southern Europe will be mostly sunny and warm, but

Spain and the Balearic Isles will have

High pressure will build again over northern UK and will extend its influence toward the

Baltic States. As a result, parts of north and north-west Europe will have a lot of sunshine. Along the north side of tha high, milder and more moist air will arrive in Scandinavia. resulting in significantly higher temperatures. Southern Europe, especially Italy and southern France, will have a lot of rain as a result of

scatttered clouds.

Five-day forecast

were looking for a political heavyweight to give added impetus to the process of economic

and monetary integration. The EMI will prepare for full European economic and monetary union by 1999, strengthening the co-ordination of EC members monetary policies and supervising all aspects of the develop-

ment of a single currency.

Mr Lamfalussy, a Belgian, is

currently general manager of the Bank for International Settlements, which is owned by 33 central banks. He would hold the office of EMI president for three years initially, heginning on January 1 1994, when the next stage of Emu is due to start. He would not necessarily become president of a European central bank.

HIGH

The governors' recommendation was announced in a letter from Mr Wim Duisenberg, head of the Dutch central bank and chairman of the EC central bank governors' committee, to Mr Jean-Luc Dehaene, the Belgian prime minister, who will chair next week's summit. Mr Duisenberg was himself a prime candi-

date for EMI president, but his

insistence on retaining the governorship of the Dutch central bank may have ruled him out. EC leaders will consider the Lamfalussy nomination along with hids by other member states for the location of the EMI and the central hank, as well as lesser institutions, including the European environment and medicines

FT WORLD WEATHER

BAe talks

Continued from Page 1

let the year-long negotiations with Taiwan drag on further and is expected to take a decision at a

board meeting oo October 29. Taiwan is seeking to scrap its original agreements with BAe and renegotiate the entire deal. BAe is also resisting Taiwanese demands for transfers of leading edge technologies and a commitment to invest in a £1hn programme to develop a new regional jet aircraft.

By contrast to Taiwan's fledgling aerospace industry, Indonesia has built up an indigenous aerospace sector through international collaboration.

It already manufactures a turboprop military transport aircraft with civil applications with Casa of Spain which has been exported to Saudi Arabia and South Korea.

6 45

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September, 1993

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CITHE FINANCIAL TIMES LIMITED 1993

Thursday October 21 1993

Great Value! No Wonder

INSIDE

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Burger King reviews advertising account

Burger King, the fast-food restaurant chain, is reviewing its main US advertising account, handled by the New York office of D'Arcy Masius Benton & Bowles since 1989. Burger King, a subsidiary of Grand Metropolitan, has a total advertising budget

Thomson-CSF warns on profits Thomson-CSF, the French state-controlled defence electronics group, announced a halving in net profits for the first six months and warned that full-year profits would be below those achieved in 1992.

Page 18

Planning a Ferruzzi compromise Foreign bank creditors of the Ferruzzi-Montedison empire must propose a compromise rescua for-muta acceptable to all parties concerned, if not the administrators will be obliged to initiate bankruptcy

Chinese issue in Hong Kong Maanshan iron and Steel has become the largest

Chinese state company to issue shares in Hong Kong, following tha launch of its HK\$3.93bn (US\$508m) share offer. Page 21

KOP transfers unit

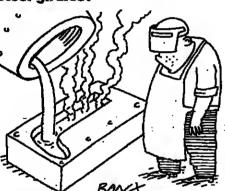
Kansalfis-Osake-Pankki, Finland's leading commercial bank, plans to transfer most of its investment banking operations to a new associated company to be half owned by management. Page 22

Financial group distributes stake St James'a Place Capital, Lord Rothschild'a financial services group, is distributing to shareholders its 37.4 per cent holding in AIT Capital Partners, the investment trust managed by J Rothschild Capital Management as well as £32.7m (\$48.7m) of

Gartmore forecasts 64% rise Gartmore, the investment fund manager, forecast a 64 per cent rise in pro-forma profits to £24.5m (\$36.5m) before tax for the 1993 year in its path-finder prospectus, Page 25

Steel girdles?

cash. Page 23



Bratsk, the biggest aluminium smelter in the world, is diversifying into the manufacture of socks and tights. The Siberian smelter is compromising with the local town authorities to cut pollution while contining to provide jobs. Page 26

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Betiner Back		-	11.2		430.5	+	15.5
Degusea	417	-		Falls			
Coldectycold	587	*	17	Page 110	165.1		13.4
PMA	158	+	8	Cast Garphy S		-	
Holicheager	380.5	+	5.3	Club Med	355	-	50
Palls	4			Cred Cyon	895	-	25
	158.3		3.9	Revessi Ucint	824	-	22
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MEW YORK (9						
Mass	•			Rises	854		19
Chemical Bank	4114	+	. %	Mulbota Corp		•	
Compag	64	+	144	Microso Paint	580	+	27
	7314		116	Yemana Motor	807	+	37
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American Brads	3374	-	*	hades Bec		-	
Digital Equipment	3576	_	1	Japan Metals	591	-	22
	5114		•	Shows Sangyo	656	_	72
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Rices	-			Seigns India	164	+	39	
Alexandra Warr	178	+	10	Variably	310	+	21	
Aoda	5572	+	3	Palls				
Sant Scotland	192	+	6	Acold	211/2	-	11	
Bittam (J)	289	+	37	Baldwin	91	_	9	
Cooper (F)	81	+	7		164	_	11	
Elbton & Dandy	79	٠	7	Barry Birch	115	_	12	
Hazlewood Fds	186	+	8	French Cornicin		-		
Matikant	83	+	8	Sold Greenwood	209	-	10	
Norbala Sec	251	+	12	Jenos Si	68	-	7	
Photo-Me Intil	320	+	25	Lec Retric	213	-	25	
Porth	14	+	3	Plineriell	366	_	18	
Psion	151	+	11		- 125	_	7	
Shaftesbury	114	+	72	Tiphonic	- 140	-	•	

COMPAQ Computer, which yesterday reported a sharp increase in profits, is reaping the benefit of its continued emphasis on cost control and product inno-

The US group is the only large personal computer maker that is consistently profitable and it could soon overtake Apple Compnier as world number two after International Business Machines. Shares in the Texas-based man-

ufacturer rose \$21/2 to \$64% before

easing to 64%, on third quarter profits which surpassed most analysts' expectations. It reported net income of

\$106.77m for the quarter to Sep-tember 30, more than double last year's \$49.37m. Revenues rose 64 per cent to \$1.75bn. It is the fifth quarter in a row that Compag has reported record

sales. The results are all the

more remarkable because the third quarter is traditionally its Earnings per share more than

compared with 0.61 a year ago. Mr Eckhard Pfeiffer, chief execntive and the principal architect of Compaq's turnround 16 months ago, attributed the results to continued product innovation, an emphasis on manufacturing efficiencies and effec-

Until the middle of 1992, the company's market share and profitability had been threatened by a strategy of charging a pre-mium price for quality and distributing strictly through

complementing thair existing

clout in the emerging market

Brothers and Morgan Stanley

employ a couple of hundred peo-

ple in the emerging markets area

worldwide, covering both equi-

Emerging markets bond index % return*

that the revenue generated from

profitable debt dealing has in

these cases allowed expansion

into the emerging market equity business, a smaller and initially

The interest in deht trading

stems partly from the decision by countries such as Nigeria.

Morocco, Argentina and the Phi-

far less profitable area.

"Firms like JP Morgan, Salo-

US firms such as Salomon

Seeking high returns

tive management of distribution

approved dealers.

Mr Pfeiffer aought ways of

Compaq net income more than doubles

manufacturing a quality product at lower prices and looked for new avenues to market. The ensuing price war seems to have hit Compaq's competitors while markedly improving the company's market share. Mr Pfeiffer said Compaq was

one of the world's most efficient PC producers with revenues of the year we increased our strategic investments in product development, marketing, advertising successfully cutting operating expenses," he added.

The company had coocentrated on broadening its product range and taking steps to avoid conflict in the complex of distributors, dealers and retailers that it uses to market its products.

All geographic regions contrib-uted to the sales growth. Europe and North America grew 37 and 75 per cent respectively although Mr Pfeiffer pointed out that, mea-sured in local currencies, growth in Europe was closer to 70 per

Japan, Latin America and the Pacific Rim all grew at rates in

excess of 100 per cent.
For the first nine mooths, revenues were \$4.99hn, up 86 per cent, while net income was \$311.4m, up 152 per cent, equivalent to \$3.68 a share, fully diluted.

Inventory rose sharply to \$1.3bn at September 30 compared with \$834m at December 31 last year. Mr Pfeiffer said this was in anticipation of a good fourth quarter, traditionally Compaq's strongest.

UAP up 15% in spite of bank losses

By John Ridding in Paris

MR JEAN Peyrelevade, chairman of Union des Assurances de Paris (UAP), France's largest insur-ance group, said yesterday the company was on the road to recovery. This was in spite of the ed conditions which persisted in some of its markets.

His forecast came as the company announced results for the first six months of the year showing net profits of FFr599m (\$103.6m), an increase of 15 per cent over the corresponding period in 1992. Mr Peyrelevade said the group was on course for full-year profits of between FFr1.5bn and FFr2bm. In 1992, profits fell 70 per cent to

The recovery in profits should improve the prospects of privati-sation for the group, which is one of the 21 publicly owned companies scheduled for sale by the centre-right government of Mr Edouard Balladur, Industry likely that UAP would be privatised early next year.

UAP's privatisation hopes have also been boosted by the resolution earlier this month of a long-running wrangle with Suez, the French industrial and financial holding company. An agreement between the two groups gave UAP control of Colonia, the German insurer.

The increase in first-half proflts was achieved despite an increase in losses at Banque Worms, the group's troubled banking subsidiary. Losses and provisions at the bank amounted to FFr615m compared with FFr221m in the same period in

UAP said the increased losses from its hanking activities reflected the fact that Banque Worms took most of its provisions for 1992 in the second half of that year, while this year they will be concentrated in the first half. Mr Jacques-Henri Gougenbeim, chairman of Banque Worms, said the bank's full-year loss for 1993 should be half the FFr1.65bn deficit recorded last

UAP's insurance division and the finance and property division both recorded a strong perforraised profits from FFr739m to FFr949m, while property and finance was np from FFr430m to

over rose 8.5 per cent to FFr71.2hn, Premiums in life assurance increased 8.6 per cent to FFr34.9bn, while premiums in accident insurance rose by a similar proportion, to FFr36.3bn.

through high adventure r Jim Rogers is not your average tourist.
When he rode his BMW up almost the entire team of motorbike around the world with emerging market equities staff sales, trading and research girlfriend Tabitha, he stopped off from James Capel, boosting their at nearly every stock exchange en ronte to see what he could headcount from 100 to 120 and

deht husiness

ties and deht.

EMB

Philippines

Letter-only

His holiday souvenirs included all seven stocks then listed on the Botswana stock exchange. Mr Rogers, formerly George Soros's business partner, is in one of the fastest growing financial industries: emerging mar-

kets. He invests in the debt and equities from far-flung regions. Emerging markets are to the 1990s what M&A was to the 1980s," says one expert in the field.

Some - such as Thailand, Sonth Korea and Mexico - have developed so fast they have moreor-less graduated to devaloped status. Others, such as the tiny stock exchanges of Morocco and Botswana, are of interest to the more adventurous explorers of the investment world.

The high returns available from some of the emerging deht and equity markets are proving a strong lure for institutional and

Investors are pouring money into emerging market funds and new issues, hoping to make money in the fast-growing economies of Asia and Latin America. US closed-end mutual funds investing in emerging markets ranging from Brazil to Taiwan have raised a gross total of \$3.81hn through new fund launches and rights offerings so far this year - up from \$1.24bn in 1992, according to Lipper Analytical Services

As further testimony to this surge in interest, investment eurobond form from a variety of hanks have stepped up their

Sara Webb explains why financial explorers are attracted by emerging markets

UK houses such as Baring Securities and Flemings have huilt up strong reputations over several years, especially on the Asian equities side. However, traditionally the US houses have had a competitive advantage in the Latin American markets on their doorstep.

Invariably, expansion means head-hunting the nearest individuals or teams.

"There's a terrific shortage people are lazy so they just look around and see if they can steal talent from someone else," says Mr Miles Moriand, an emerging markets consultant to several US fund managers, who chucked in City life in 1989 to walk across

Usually, what happens is that firms look at the existing pool of neople and redeploy them, so you see good people being sucked out of western Europe to look at eastern Europe, or people to Hong Kong and Japan concentrating

on other parts of Asia.
"At the moment there's almost mon Brothers and Morgan Gren-fell dominate the emerging mar-kets deht business." says one no one looking at Africa - I've heard of five different Africa can find anyone to manage Mr Morland believes City firms

are missing a great opportunity to hire well educated local staff in some of the emerging countries they cover: not only do they have the right contacts but they are also "a lot cheaper" than most new recruits in the City. The people who do well in emerging markets "tend to be a

lippines to either reschedule their debt or repackage it in the form of bonds.
In addition, retail and institubit more creative and imaginative than your routina spreadsheet jockeys," says one insider.
"They are the kind of peopla who tional investors can huy debt in go on holiday to Siheria and emerging markets including

Star performers IFC indices in \$ terms (June 1, 1993=100) Latin America FT-A World - FT-A World

check out the local brewery for slowed down, investment potential while they are there," says another special-

Mr Rogers, interviewed by way to see a country".

But his reception wasn't always the kind associated with the usual investors roadshow. The people at the stock exchange were always a little surprised ... In Ecuador they thought I was some kind of drug

It is easy to see the appeal of these emerging market invest-

US interest rates are at their lowest level for 18 years; returns in the US Treasury bond and stock market look lacklustre; and growth in much of Europe has

According to JP Morgan Secu-rities, the Emerging Market Bond Index (EMBI) rose 26.57 per cent in the nine months to September phone while working out on his and outperforming both US stocks exercise hike in New York, and bonds.

director at Salomon Brothers, points to the increasing interna tionalisation of US investors, which has resulted in greater interest in overseas investments - including emerging markets.

The aficionados - like Mr Rogers and Mr Morland - get their thrills from being in a market where no foreigner has been before. "Sri Lanka? That's a bit overdeveloped for my taste," laughs Mr Morland. Mr Rogers, meanwhile says he's putting his money into Ghana and Ecuador. Argentina anticipates further strong growth, Back Page

Wellcome and SB open fire in herpes drug war

By Paul Abrahams in London

WELLCOME and SmithKline Beecham, the UK pharmaceuticals gronps, yesterday played their opening gambits in the battle for the world's rapidly-growing herpes and shingles treat-

The groups revealed data about their successors to Wellcome's hest-selling product Zovirax, which generated sales last year of £586m (\$884m).

The group's insurance turn-Zovirax.

pain in shingles sufferers than Valtrex also required less fre-

presented at the Interscience Conference on Antimicrobial Agents and Chemotherapy in New Orleans.

Wellcome said Valtrex would be submitted to the regulatory authorities in the spring, earlier than had been expected. Meanwhile, SmithKline Bee-

cham also presented data at the conference on its drug famciclo-The study demonstrated it was

reducing long-term pain in shingles patients. The studies presented yesterday could not be compared

because each started measuring the reduction in post-shingles pain at different time-points. Details, Page 24

ment market.

Wellcome published details of the first clinical trial on Valtrex, also known as valaciclovir. The study showed the drug was more effective in shortening long-term

quent dosing than its predeces-

more effective than Zovirax in

Smiths bolstered by strong growth in medical systems

By Andrew Boiger in London

SMITHS Industrias' shares gained more than 10 per cent yes-terday as profits from the medi-cal systems side rose 40 per cent to £41.3m (\$51.5m), offsetting the continuing decline in the aerospace division.

The UK-based aerospace, medical systems and industrial products group reported annual results above market expectations, and the share price advanced 39p to 394p. Pre-tax profits rose slightly

from £102.2m to £104.6m in the year to July 31. Sales, boosted £57m by acquisitions, increased from £635m to £726m. Medical systems for the first time contributed more to the group's annual results than the

Mr Roger Hurn, chairman and chief executive, believed there would eventually be a recovery in aerospace - particularly on the civil side, when a return to profitability by the US domestic airlines would anable them to invest in bigger, more efficient and quieter aircraft

The industrial division increased trading profits from £15.8m to £21m halped by an eight-month contribution from Vent-Axia, the fans maker which it bought for £58m last December. Mr Hurn said the group had shed 1,000 aerospace jobs in the UK and US over the 12 months. In the past three years the number of employees in aerospace had fallen by a third to 5,800, just

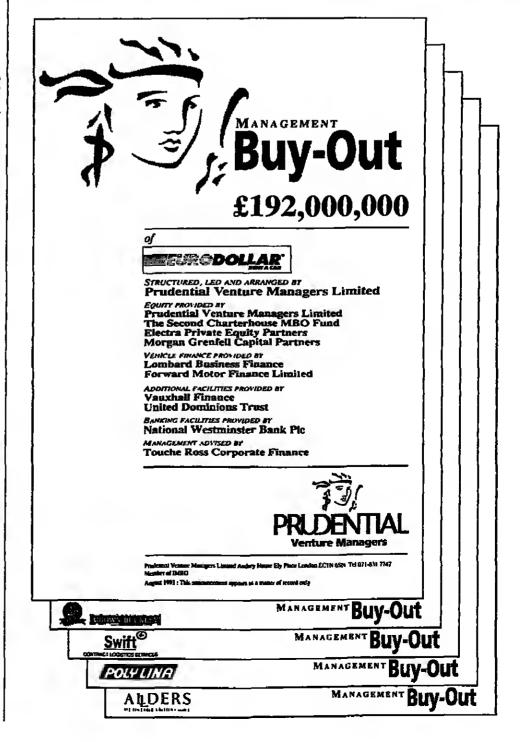
aerospace division, which saw over half the total. He said the

trading profits fall 8 per cent to downturn in the production of £40.5m. downturn in the production of commercial jets and defence cuts commercial jets and defence cuts meant restructuring and job cuts would continue in aerospace.

The improved performance by medical systems was evenly split between organic growth and the effect of acquisitions - including the £66m purchase last October of Intertech Resources, a US disposable medical products com-

The group's net cash balances fell to £34m from £120m last year, following the purchases of Vent-Axia and Intertech. Operating cashflow increased from £110m to £121m.

Although earnings rose only 2.6 per cent to 23.9p (23.3p), a final dividend of 7.55p (7.15p) gives a total for the year of 11.85p (11.25p). Lex, Page 16



Restructuring costs cut **Thomson-CSF** profits

By John Ridding in Parls

THOMSON-CSF, the French state-controlled defeoce electronics group, yesterday announced a halving in net profits for the first six months of the year. It warned that fullyear profits would be below those achieved in 1992.

The company blamed the decline in net profits, which fell to FFr455m (\$79.8m) from FFr848m in the first half of 1992, on its stake in lossmaking Credit Lyonnals, and on restructuring costs. Its 22 per cent holding in the

Frencb bank represented a negative contribution of FFr225m, while restructuring

charges amounted to FFr110m. Operating profits, bowever, remaioed fairly steady at FFr918m, compared with FFr935m last time.

Sales fell by 5.6 per cent in the first half of the year, to FFr13.94bn. The company said turnover for the full year was expected to decline by about 5 per cent. Operating income is forecast to remain stable for the year at about FFr2.07bn. The fall in net income for 1993 will depend on the cootribution from its financial affiliates, and upon the amount of

restructuring charges, the group said. The decline in sales in the first half was the result of the

ending of the billing period for two large overseas contracts with the US and Saudi Arabia. International sales fell by 11 per cent, while domestic turnover showed a 2 per cent rise.

Thomson-CSF is oo the list of 21 publicly-owned groups which the French government wants to privatise.

Industry analysts in Paris however, say the sale of the state's stake in the group was complicated by the structure of Thomson. In particular, most analysts believe it would be difficult to sell Thomson-TCE, the loss-making consumer electronics group which, along the group.

Matra-Hachette doubles net

French defence electronics, yesterday announced a dou-Lagardère Croup, the holdways of merging the two

The result of these discusslons would be known soon, they said.

financial charges, to FFr249m from FFr382m resulting from a reduction in debt.

Operating profits remained stable at FFr1.32bn, with the group's space, defence, audiovisual and transport huslnesses offsetting declines in

The increase in profits was also achieved despite a rise in exceptionel charges, to FFr418m in the first six months of this year from FFr251m in the first half of

This year's charges include restructuring costs relating to the merger which formed the

Ferruzzi creditors begin a delicate game

Foreign banks are looking to avoid bankruptcy proceedings, writes Robert Graham

OREIGN bank creditors Involved in bankruptcy proof the collapsed Ferruzzi-Montedison empire have begun a delicate poker game to recover what they can of the L4.128bn (\$2.6bn) considered to he at risk.

Talking tough, they declared last Thursday the restructur-ing plan for Italy's second largest private group as "unaccept able". This is in direct contrast to the Italians banks, which with L14,058bn st risk, have given a majority endorsement. The foreign banks last weekend formed a working group composed of Barclays, Citibank, Credit Suisse, Deutsche Bank and UBS with the aim of preparing counter-proposals.

The first task, they say, will he to assess the state of the companies, on which they have had no consistent information since the debacle of Ferruzzi dehts and losses beceme known five months ago. They then want to be assured of cashflow projections and edministrators' plans for management. From there, the tough bargaining will start.

The foreign banks must propose a compromise rescue for-mula for Ferruzzi-Montedison acceptable to all parties concerned. If not, the administrators will be obliged to initiate bankruptcy proceedings. "No-one wants to

had signed a provisional agree-ment with Klöckner-Werke,

the diversified steel group,

about the possible purchase of

its ailing steel plant in the

region, writes Ariane Genil-

The offer will be reviewed by

Klöckner-Werke's board of

directors, which is due to meet

on November 11. A Klöckner

spokesman said it had "a good chance" of being accepted.

According to the provisional

agreement, the consortium is

expected to buy 75 per cent of

the plant for a symbolic price.

Klockner-Werke would keep

■ Hoechst, a leading German

chemicals group, sald drug

sales have started to improve,

following a 2.6 per cent decline

the remaining shares.

lard in Bonn.

ceedings in Italy if they can possibly avoid It." said one of the foreign bankers involved. "The proceedings would be hidcously complex and lengthy, and we have all seen the prob-

lems that have arisen, first with Federconsorzi and then The 107 foreign creditor banks are not the only ones to realise this. In a letter to the foreign banks this week, Mediobanca, the Milan merchant bank which drew up the restructuring plan, raised the dangers of bankruptcy proceed-ings if they continued to reject the proposals. Mediobanca and the administrators of Ferruzzi-Montedison believe the core of the group's agro-industrial, chemical and financial activi-

ating profit of Montedison, the main industrial group, up from L398bn to L748bn. Whatever the outcome, creditors could lose more than L4,00bn in all, according to informal estimates circulating

ties can be salvaged through

restructuring. They point to the healthy half-year net oper-

Matters have not heeo helped hy the foreign banks' claims that they were excluded from preparation of the Mediobanca plan. They are also wary after the mishandling of for-

among bankers.

eign creditors in the 1991 collapse of Federconsorzi, the agricultural services group, and the 1992 liquidation of

The Mediobanca plan is centred oo four elemeots: a debt moratorium for 1993 costing creditors Ll.800bn; a consolidation of Ferruzzi-Montedison deht over 10-12 years costing creditors a further L1.600hn assets sales worth L5,500bn; and capital increases totalling L5.400bn through debt conver-sion and fresh subscriptions underwritten 80 per cent by the creditors. There will also be a L800bn fund to assist small creditors.

he 21 Italian hanks, accounting for 71 per cent of the credits at risk, have backed this plan and egreed to walve interest for 1993. Of credits totalling L35,000hn on May 31, L18.899hn is bank debt subject to the moratorium and to consolidation. The italian banks are more vulnerable, not only in the size of their lendings but in the quality.

They have L8,238bn extended to Ferruzzi Finanziaria (Ferfin), the quoted financial holding controlled by the Ferruzzi family until the June collapse. A further L5,820bn of credits are outstanding with Montedison, Ferfin's quoted industrial group. Ferfin's assets are essentially its 38 per cent stake in Montedison, a 51 per cent shareholding in Fondiaria, the insurance company, and

shares in diversified interests. The foreign banks, on the other hand, have their mainexposure, of L3.381bn, to the operating companies, Montedi-son and its associates. Only L747bn is extended to Ferfin, the financial holding. They also have L1,537bn of credits unaffected by the moratorium or debt consolidation -L1,070bn to the soundly-operating Eridania Beghin Say food stuffs business, and L193bn to Edison, the power generation

The distinct nature of the foreign and Italian hanks' exposures, coupled with the domestic banks' greater interest in preservation of the Fer-ruzzi-Montedison's indentity. has created different priorities

and approaches.

The foreign banks claim the interests of the creditors are being put before those of the Ferfin and Montedison shareholdere. Ferfin's equity in Montedison must be first extinguished or reduced consistent with creditors rights", they told Mediobanca. The cancellation of interest in 1993 to protect shareholders equity,

they claimed, "violates creditors' rights, is inconsistent with accepted international restructuring principles, and is completely unfeasible.

¥.

nother point disputed hy the banks is the extent of asset sales. Rather than protect the nature of Ferruzzi-Montedison, they believe credit recovery can be maximised through a larger sale of the good assets con-

trolled by Ferfin. For instance, the plan envisedison to be cut to 30 per cent and its stake in Fondiaria, to

34 per cent. The backing of the big Italian banks for the plan enabled Ferfin's and Montedison's halfyearly accounts to be passed hy their boards. Approval had en delayed from September 30 to permit the administrator to include at least the biggest Italian creditors' decision to

forego interest in 1993. The next formal step will be the special meetings of Ferfin and Montedison convened for November 31 and December to approve the first stage of their respective capital increases. If the foreign banks continue to oppose the plan, the meetings will have to be postponed, perhaps leading to bankruptcy proceedings.

Metra-Hachette and Lagardère said they were discussing MATRA-HACHETTE, the

automotive and media group, hling in first-half net profits to FFr302m (\$53.4m) from FFr152m and forecast an increase for the full year from the FFr354m achieved in 1992. ing company that controls Matra-Hacbette, also announced a sharp improvement, raising oet profits to FFr85m from

Metra-Hachette, which was formed last year by the merger of the two businesses, said that sales in the first half slipped by 3 per cent to FFr36.3bn The rise in first-half profits partly reflected a reduction in

other activities.

■ THE CITY state of Bremen Volvo seeks remaining BCP shares confirmed yesterday that a consortium of local companies

By Christopher Brown-Humes

VOLVO. the Swedish industrial group, yesterday launched a public offer for the outstanding shares in Branded Consumer Products (BCP), the company being formed from the oon-drug operations of Procordia.

The move was expected following the company's Jnne agreement with the Swedish government, which will split Procordia into its pharmaceutical and consumer prodoct busi-

It is not linked with the planned merger of the group'e car and truck operations with

The offer values BCP at SKr11.9bn (\$1.5bn), or SKr47 a share, excluding SKr2.5ho of debt. It is essentially a mopping-up exercise. as Volvo will hold 85.5 per cent of BCP's votes and 73.7 per cent of its capital once Procordia is formally split next month.

Volvo's offer consists of three alternatives: One new Volvo share for every six BCP shares. Based on the SKr412 price at which Volvo's sbares closed yesterday, this values each BCP share at SKr68.7:

SKr47 in cash for each BCP share; Seven shares in the oew Procordia, to be renamed Pharmacia, for every 20 BCP shares.

Behind the offer is Volvo's desire to balance its cyclical motor vehicle operations with e more stable consumer goods business. BCP comprises Swedish Match. Procordia Food. Procordia Beverages and Procordia Invest.

Disappointment among some analysts, who felt the terms were dilutive for the company's existing shareholders. prompted a SKr17 fall in Volvo's share price yesterday, to SKr412.

Shares in BCP will be distributed to Procordia's current shareholders in the form of a dividend in mid-November, allowing Volvo to proceed with Its offer between November 18 and December 10.

INTERNATIONAL COMPANY NEWS IN BRIEF

to DM4.5bn (\$3.4bn) in the first half, writes Christopher Parkes in Frankfurt. Turnover from the pharma-

ceuticals divisions had increased 0.6 per ceot after eight mooths and full-year sales were expected to improve 3 per cent, according to group executives.

■ Shares in Aegis, the London-based holding company of Europe's largest media-buying and planning group, plunged 11p to 21%p yesterday as the group put forward e plan to raise new equity finance and restructure its capital, writes

Diane Summers in London. Omnicom, the US-based edvertising giant, will, for the first time, become a significant shareholder in the group, prompting speculation that it could eventually combine its activities advertising

with Aegis' media-buying Aegis intends to raise £61.2m (\$92.41m) of new equity finance through an open offer of 146.2m of new ordinary shares. Lex., Page 24; Details, Page 23 ■ Safra Republic, the Geneva-

based private banking group, reported consolidated net income of \$30.1m, or \$1.70 per share, in the third quarter, up 30 per cent, writes Ian Rodger Net interest income rose 10.6

per cent in the third quarter to 256.2m. thanks to widening spreads while foreign exchange and trading income jumped 51 per cent to \$8.3m. Net commission income more than doubled to \$16.4m.

■ Celsius Industries, the newly-privetised Swedish defence group, has upgraded its 1993 profits forecast, after posting better-than-expected figures for the first eight months, writes Christopher Brown-Humes. The company expects a SKr625m profit this year, compared with an earlier predic-tion that profits would at least match 1992's SKr545m (\$69m)

eased to SKr7.2bn from SKr7.7bn Huhtamaki, the Finnish consumer products group, plans to raise more than FM300m (\$53m) through an international issue of np to 1.8m I shares, writes Christo-

months to SKr425m from

SKr845m even though sales

pher Brown-Humes. The proceeds will help the group fund the purchase of CarnaudMetal-Box's high performance plas-

tics division.

Accor earnings fall to FFr109m in first half

NET profits at Accor, the French hotel and tourism group, fell to FFr109m (\$13.8m) in the first half from FFr137m last time as the fiercely com-petitive condition of the Euro pean hotel business took its

The group, still burdened by heavy debts following the acquisition in 1991 of Wagons-Lits, the Belgian travel group, also warned of a fall in net profits for the full financial

It said that although the sea-

REINZ

Reinz Dichtungs GmbH, Neu-Ulm, and Hugo Reinz CmbH, Berlin, have been sold to a wholly-owned subsidiary of

Dana Corporation

Barclays de Zoete Wedd Initiated this transation and acted as financial adviser to the shareholders of the Reinz companies.

Treuhandanstalt

A subsidiary of the Treuhandanstalt has sold the heavy crane manufacturing business of the former Takraf combine to private sector purchasers in three separate

Barclays de Zoete Wedd acted as financial adviser to the Treubandanstalt in these

A.W. Baulderstone **Holdings Pty Limited**

A.W. Baulderstone Holdings Pty

acquired for A\$65 million by Bilfinger + Berger AG

Limited, Australia, has been

Barclays de Zoete Wedd acted as financial adviser to A.W. Baulderstone Holdings throughout this transaction.

July 1993

transactions,

May 1995



August 1993

Demniex UK Oil and Gas has acquired 16 North sea oil and gas blocks for a consideration of approximately £100 million from

Lasmo ple

Ichruary 1993

Barclays de Zuete World acted as financial adviser to Deminex.

SCHMALBACH-EDBECA

A subsidiary of Schmalbach Lubeca AG has acquired Policiteres Españoles SA (Poliesa), Beten SA and Poliesa France SRL from

Compañía Española de Petroleos SA

Bordars de Zoete Wedd initiated this transaction and acted as financial adviser to Schmalbach Lubera AG.

December 1992

Bardays de Zoete Wedd Deutschland Gmb14 Ulmenstrasse 22 60325 Frankfurt am Main Germany

> Phone: +49 69 71 70 9 122 Fax: +49 69 71 70 9 124



The Republic of Venezuela U.S. \$968,562,000

Collateralized Floating Rate Bonds due 2020

USD Discount Series A In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from October 21, 1993 to April 21, 1994 the Bonds will carry an Interest Rate of 4.1875% per annum. The interest payable on the relevant interest payment date, April 21, 1994 will be U.S. \$21.17 per U.S. \$1,000

By: The Chase Manhettan Bank, N.A. Agent Bank

October 21, 1993

CHASE

The Republic of Venezuela

U.S. \$298,698,000 Floating Rate Bonds due 2008

USD Debt Conversion Series IL In accordance with the provisions of the Bonds, notice is hereby given that for the interest Period from October 21, 1993 to April 21, 1994 the Bonds will carry an Interest Rate of 4.25% per annum. The interest payable on the relevant interest payment date, April 21, 1994 will be U.S. \$21.49 per U.S. \$1,000

By: The Chase Manhattan Bank, N.A. Agent Bank

October 21, 1993



Notice of Redemption to the Holders of THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

US\$50,000,000 Guaranteed Floating/Fixed Rate Notes due December 2001

Notice is hereby given that, pursuant to Condition 5(b) of the Terms and Conditions of the Notes. The Long-Term Credit Bank of Japan Finance N.V. has elected to redeem on 3rd December, 1993 [the "Redemption Date"] all of the Notes at their principal autount. Interest on the Notes will cease to accrue an and after the Redemption Date.

The Notes will be paid, upon presentation and surrender thereof with all coupons appertuning thereto maturing after the Redemption Date, at the offices of: LTCB Trust Crumpany, New York (for payments of principal only) Knedictbank S.A. Luxembourgeoise, Luxembourg Knedictbank N.V., Brussels

The Lung-Tenn Credit Bank of Japan, Limited, London The coupons due on 3rd December, 1493, should be presented for syment in the usual manner.

FISCAL AGENT I.TCB Trust Company, New York

21st October, 1993

CIRO COSTANTE la Istanbul

The Financial Times plans to publish a Survey on **Turkish Finance Investment and Industry**

on Thursday, November 25.

For a copy of the editorial synopsis and advertisement rates

Tel: (212) 279 2648/279 5350 Fax: (212) 264 1761 Tel: (071) 873 3514 Fax (071) 873 3428 **FT Surveys**

surplus. The group raised profits after financial items by 23 per cent in the first eight

toll, writes Alice Rawsthorn in Paris.

sonal nature of its business meant the second half would be better than the first, it expected net profits to settle at between FFr550m and FFr650m for the full year.

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2.30 July 1999 £.

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NOTICE

to the holders of the outstanding U.S.\$96,880,000 Extendible Floating Rate Notes (the "Extended Notes")



State Bank of New South Wales Limited

A.C.N. 003 963 228 (formerly State Bank of New South Wales) On 16th August, 1993 (the "Redemption and Reissue Data") State Bank of New South Wales Limited (the "Bank"), pursuant to Condition 5(D) of the U.S.\$153,120,000 Extendible Floating Rate Notes (the "Reissus Notes") issued by the Bank's predecessor State Bank of New South Wales (being those of the former U.S.\$250,000,000 Ten Year Extendible Floating Rate Notes of the Bank in respect of which the option to extend the maturity was not exercised in February 1993), redeemed all the Reissue Notes at their principal amount and reissued the Reissue Notes with their maturity extended to the interest Payment Dete is defined in the Conditions' falling in February 2003. Following the reissue, the Extended Notes and the Reissue Notes (together the "Notes") have the same maturity date and have been reconsolidated as form a single series known as:

State Bank of New South Wales Limited. A.C.N. 003 963 228 U.S.\$250,000,000 Extendible Floating Rate Notes.

The Extended Notes and the Release Notes continue to be listed on the London Stock Exchange under the designation: State Bank of New South Wales Limited . U.S.\$250,000,00

The ISIN for the Extended Notes and the Reissi GB0008426446 ssued by State Benk of New South Wales Limited

State Bank

21st October, 1993

U.S. \$100,000,000 B.B.L. International N.V.

Floating Rate Notes Due 1999 Guaranteed on a Subordinated Basis as to payment of principal and interest by

Banque Bruxelles Lambert S.A./ Bank Brussel Lambert N.V.

5% per annum

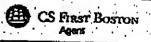
21st April 1994

21st October 1993

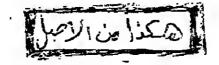
Interest Rate Interest Period

erest Amount per

U.S. \$5,000 Note due 21st April 1994 U.S. \$126.39



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Digital slides back into the red

DIGITAL Equipment, the troubled US computer manufacturer, slipped back into the red in the first quarter of 1994 but cut its losses compared with the same period last year. The results were poorer than

analysts had anticipated and the shares fell \$% to \$35% in early trading in New York. Digital suffered a net loss of \$83.18m, or 62 cents a share, for the quarter ended October 2, against \$260.55m, or \$2.04, a

cents, relating to a change inaccounting principles for taxes. The loss before tax was reduced to \$99.7m, compared

with \$250.5m last year, which Mr Robert Palmer, chief executive, attributed to a focus on cost controls. Research and engineering spending has been cut by \$90m or 22 per cent and selling, general and administrative costs fell by \$259m or 23 per cent, compared with the same quarter a year ago. Operating revenues were year ago. The loss included a \$3.01bn, 9 per cent below the

Mr Palmer said: "Ws were disappointed by the revenue declines from last year." He attributed much of the fall to weak markets in Europe, especially Germany and Italy. There was a slight decline in the US, but growth in Asia was

not enough to compensate for the falls in other areas. Digital's latest loss comes immediately after its first quarterly profit in two years and follows a campaign to convince customers the company is committed to becoming a

systems. These are networks of small computers, which are rapidly replacing the minicomputers that have been Digital's main products. Revenues and profit margins

are suffering with the move to cheaper products. Mr William Steul, chief financial officer, said Digital achieved double-digit growth in both dollars and units in personal computers and workstations, but product gross margins declined five points from last

Lower oil prices restrict Texaco to \$317m

By Richard Waters

WEAKER oil prices and special items restricted third-quarter net income on continuing operations at Texaco to \$317m. or \$1.13 a share, compared with \$325m, or \$1.26 a share, a year

Including the loss on the sale of the company's chemical business, net income fell to \$142m.

Before all one-off items, after tax earnings were \$255m. down from \$338m the previous year. Mr Alfred DeCrane, chairman and chief executive, said this reflected a "solid performance" in the face of a \$4 per barrel decline in crude oil

Operating earnings from US exploration and production fell from \$193m to \$138m while upstream activities overseas

generated \$15m, down from \$98m (both before special items), largely as a result of lower oil prices.

Operating income from downstream businesses, on the other hand, rose to \$99m from \$83m in the US and remained flat at \$107m overseas

Texaco also reported special charges of \$235m, stemming from staff reductions, reserve to meet environmental

clean-up costs and asset writedowns.

These were offset by a \$152m credit due to a change in tax law affecting deferred taxes and a \$145m deferred tax credit related to the sale of an interest in a subsidiary.

A loss on the sale of Texaco's

chemical operations led to a \$164m charge, along with a \$11m loss for the quarter on the chemical business.

This announcement appears as a matter of record only, all of the securities having been sold

U.S.\$303,025,000 Global Offering

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Valores Mexicanos, S.A. de C.V.

Bursamex, S.A. de C.V., Casa de Bolsa

Mexival, S.A. dc C.V., Casa de Bolsa Invex Casa de Bolsa, S.A. de C.V.

Estrategia Bursatil, S.A. de C.V., Casa de Bolsa

This tranche is being offered in Mexico

October 1993

reviews US advertising

in Chicago

By Frank McGurty in New York

account

BURGER King, the fast-food restaurant chain, is reviewing its main US advertising account, handled by the New York office of D'Arcy Masius Benton & Bowles since 1989. The business, which according to industry estimates has a budget of \$170m a year, is one

of the world's most lucrative advertising accounts. Burger King, a subsidiary of Grand Metropolitan, said it was "seeking a fresh approach" to a "back-tobasics" marketing strategy,

initiated by Mr James Adam

son when he was appointed chief executive last July. "It is simply the right time to review creative options and steer our advertising in the direction that further builds on our brand equities," said Mr Sidney Feltenstein, execu-

tive vice-president for world-wide marketing.

DMB&B's first television campaign for the group since Mr Adamson's appointment was launched this month. It highlights prices and puts less

emphasis on quality.

The fresh approach by Burger King, which operates bout 7,000 restaurants worldwide, comes as packaged goods marketers are increasngly concerned over the willingness of US consumers to buy lower-cost alternatives to brand-name products.

Burger King said it would continue to stress value for money in its advertising. This is a simple, fun business," a spokeswoman said. "There's no reason to make our message too complicated."

Burger King's advertising budget is \$250m a year, which includes international billings, special projects and advertis-ing directed at consumers from US minority groups.

The company declined to comment on the specific size of the account under review except to say it involved "a good portion" of the total.

DMB&B would continue to handle the international portion of the business and would be invited to participate in the review, the company said.

USAir loss near forecast at \$177.6m

By Richard Tomkins in New York

USAIR, the US airline in which British Airways has a 24.6 per cent stake, yesterday produced the latest in a series of dismal results by reporting a third-quarter loss of \$177.6m. It was roughly in line with the \$180m loss it had predicted at the conductor of less than the state of less than the series of dicted at the end of last

Part of the loss reflected an Part of the loss reflected an exceptional charge of \$67.2m. for costs involved in cutting 2,500 jobs from its workforce, and the comparable figure for last year's third quarter — a loss of \$105.5m — included an exceptional gain of \$10.3m on the sale of its general aviation

activities.
Mr Seth Schofield, president and chief executive, acknowledged the figures were poor.
"While revenues and yields
have improved from last year,
our results are disappointing, especially in the light of more positive results reported for the first two quarters of this

year, he said. USAir, burdened with some of the highest wage costs in the industry, is facing tough competition from low-cost carriers, such as Sonthwest Airlines, which last month lannched an assault on USAir's Baltimore hub in the north-east. It has failed to report an annual profit since

The company hopes to cut its costs by \$200m next year.

Burger King | Tenneco earnings more than doubled at \$116m \$841m, from \$848m in 1992.

By Laurie Morse

TENNECO, the diversified US industrial company, more than doubled third-quarter operat-ing earnings, helped by a sharp turnround at its farm and construction equipment division and improvements in its gas pipelina natural operations.

Income from continuing operations advanced to \$116m, or 64 cents a share, compared with \$46m, or 28 cents, in the third quarter of 1992. Revenues were little changed

from last year, at \$3.2bn. Tenneco's beavy equipment manufacturing division, Case Corporation, reversed last year's third-quarter loss of 68m to report a \$10m profit in this year's quarter. Sales fell to

Case, which has undergone substantial restructuring in the past two years, will increase output in the current three months for the first time

in seven quarters. A 30 per cent production increase will put Case's production for all of 1993 at the sams level as 1992. Mr Mike Walsh, Tenneco's

chairman, said that new pricing strategies, aggressive inventory management and quality control would continue Case's operating improvement into 1994.

Tenneco Gas earned \$94m in the quarter, up from \$58m last year, while operating income at Tenneco's chemicals division, Albright & Wilson, rose

to \$20m, from \$15m. The natural gas division's able rate decision that added \$34m to operating income in the third quarter.

However, the automotive parts and packaging divisions showed only marginal income improvements, while revenues and operating income declined at the Newport News ship-

building division. For the nine months. Tenneco's operating income rose to \$852m, from \$680m last

Income from continuing operations rose to \$301m. or \$1.75 a share, from \$131m, or 82 cents a share, last year.

The company said that em. ciency improvements had added about \$170m to operat. ing income since January, compared with \$215m for all of

Bristol-Myers blames currency movements for static quarter

By Keren Zagor

BRISTOL-MYERS Squibb, one of the world's biggest drugs companies, yesterday reported a 3 per cent rise in third quarter net income on sales which slid 3 per cent.

For the three months to September 30, Bristol-Myers had net income of \$608m or \$1.18 a share on sales of \$2.86bn. A year earlier, it earned \$589.2m. or \$1.14 on sales of \$2.95bn. including earnings from dis-continued operations of \$17.4m.

Like its competitors, Bristol Myers has been hit by pressure to reduce drugs prices. The company blamed unfavourable

exchange rate fluctuations and government costs containment measures in some European countries for its sales shortfall in the quarter. Mr Richard Gelb, chairman

and chief executive, also blamed the decline on a comparison with a very strong third quarter for pharmaceutical sales last year.

In the latest quarter, Bristol Myers' pharmaceutical sales fell 4 per cent in spite of higher sales for several new products including its cholesterol lowering Pravachol, its Videx AIDS medication and the Taxol cancer-fighting drug. Sales of Capoten, a cardiovascular drug, continued to erode.

Sales of medical devices we flat, while consumer product sales dropped 3 per cent reflecting strong competition in the US analgesics and hair

care markets. For the nine months, net earnings were \$1.7bn, or \$3.30 on sales of \$8.42bn. In the same period of 1992, the company earned \$1.38bn, or \$2.67 including earnings from its Drackett household products business which was sold in December and from a charge of \$246m for accounting changes.

Earnings from continuing operations rose 8 per cent to \$1.7bn from \$1.58bn. Salar edged up to \$8.42bn from \$8.33bn.

Bank America flat in third term

By Richard Waters in New York

UNDERLYING earnings at BankAmerica remained flat in the third quarter as the US's second biggest banking group continued to struggle against a

weak economy in Its home state, California. After paying out \$26m in what it termed a "special recognition award" to employees following the merger with Security Pacific.

net income in the three months was \$486m, or \$1.19 a This compared with after-tax earnings of \$488m in the previous three months and

\$476m, or \$1.22 per share,

in the third quarter of "Economic weakness continued to constrain our

overall business volume," said Mr Richard Rosenberg, chairman and chief executive. The bank continued to focus on controlling costs, he

Operating costs, at \$1.85bn, were level with the previous three months, though ahead of the \$1.79bn of the 1992 third

Net interest income. \$1.88bn, was idantical to the level in the same period a year before, though up from \$1.85bn in the second quarter of this

Non-interest income, at \$1bn, was down by \$49m from the previous quarter due to lower profits from asset sales and a decline in foreign exchange trading income, from \$108m to

\$76m Provisions for credit losses during the period fell to \$175m. from \$200m in the previous three months.

in common with other US banks, BankAmerica reported a further rise in the ratio of loan-loss reserves non-performing loans, which now stands at 122 per cent, up from 110 per cent.

The bank's tier one capital ratio climbed to 7.2 per cent from 6.9 per cent at the end of-

Credit services help lift Dean Witter 52%

By Patrick Harverson

in New York DEAN Witter Discover reported a 52 per cent increase third-quarter profits to \$171.6m yesterday following record contributions from its credit services and Wall Street

securities busines The strong third quarter took profits for the first nine months of 1993 to \$465.1m, already more than the \$410.5m earned in all of last year. Mr Philip Purcell, chief exec-

utive, said the group continued to benefit from a positive business environment, especially low interest rates and the flow of assets into mutual funds". The securities business reported record earnings of

\$692.4m, up 25 per cent on a year earlier. Brokerage commission revenues climbed 35 per cent to \$226.3m, asset management and administration fees rose 27 per cent to \$217.1m, and investment banking revenues grew 34 per cent to \$90.2m.

Principal trading revenues, however, fell 5 per cent to \$97.6m, due to reduced activity in the fixed income markets. Operating expenses in the securities husiness rose 20 per cent to \$573.7m. Dean Witter's credit services

division, which includes its highly successful Discover credit card business, produced earnings of \$101.5m, against \$68.6m a year ago. Revenues rose 23 per cent to \$483.9m, while operating expenses increased by only 15

per cent. Fee income from Discover cardholders and merchants climbed 26 per cent to \$226.4m as transaction volume and a larger merchant base rose

larger merchant base rose noticeably.

Income from the division's \$18.7bn of managed loans grew 21 per cent due to favourable interest rates, high loan portfolio balances and an improving credit environment. credit environment.

21 October 1993

Dean Witter's stock rose \$% \$40% on the New York Stock Exchange in early trading yesterday.

Canadian goldminer ahead 18%

AMERICAN Barrick, one of North America's top four gold producers, posted an 18 per cent increase in third-quarte profit, with sharply higher ontput from the Goldstrike mine in Nevada, writes Robert

Gibbens in Montreal With initial development of Goldstrike completed and cash resources mounting. Torontobased American Barrick is focusing its search for new reserves on South America

It may also develop two pro-

jects in Peru.

Net profit for the quarter was U\$\$58.3m, or 21 cents a share, up from \$49.5m, or 18 cents, on revenue of \$178m, against \$143.5m.

Output was 413,8290z, com-pared with 343,4740z. The average price realised was \$410, against \$480, and cash cost per oz was \$202, against

Profit for the nine month was \$161.5m, or 57 cents, up from \$109.4m, or 39 cents, on revenues of \$497m, against

CITIBANCO

Slow sneaker sales cut Reebok returns

REEBOK International, the athletic footwear group, suffered a 14 per cent drop in third-quarter profits, citing losses from the sale of two divisions and a slowdown in the sneaker market, AP-DJ

The US group earned \$63.9m, or 74 cents a share, for the three-month period, compared with \$74.3m, or 80 cents, in the same period last year. This year's figure included

after tax losses of \$7m stemming from the recently-com-

pleted sales of its Boston

Whaler and Ellesse subsid-Rsvenue for the quarter dropped to \$808.5m from \$863.2m in last year.

Last year's sales figures included revenue from Boston Whaler and Ellesse. But even excluding those numbers, sales would have fallen by 3.5 per cent this year. The decline was brought on

largely by a drop in the Reebok footwear business. In the US market, the com-

pany said quarterly sales of Reebok footwear fell by around 20 per cent, reflecting the singgish economy and a change in footwear styles away from sneakers as casual shoes. For the first nine months of 1993, Reebok reported profits of \$172.7m, or \$1.94, down from

\$182.4m, or \$1.96 a year earlier.

Nine-month sales were \$2.29n. compared with \$2.36bn.

WEST RAND CONSOLIDATED MINES LIMITED (Company Registration No. 01/01/07/876) (Incorporated in the Republic of South Africa)

Cautionary announcement

Shareholders of West Rand Consolidated Mines Limited are advised that negotiations are currently in progress which could affect the share price. Shareholders will be kept informed of any developments.

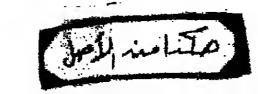
Until a further announcement is made, shareholders are advised to exercise caution in dealing in their shares. Johannesburg

£200,000,000 MFC Finance No. 1 PLC NATICE OF REDEMPTION

Series 'A' to 'T' Mortgage Backed Floating flate Notes

Due October 2023

Notice is hereby given, that in accordance with Conditions 5(e) of the
Prospectus dated 13th October 1988, the Issuer intends to redeem
November, 1993 interest payment dates.





launches HK\$3.93bn offer Nikki Tait examines the Australian group's flurry of activity that has pleased analysts

By Simon Davies in Hong Kong

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MAANSHAN Iron and Steel has become the largest Chinese state company to issue shares in Hong Kong, following the launch of its HK\$3.93bn (US\$508m) share offer. Around 75 per cent of these shares have already been taken up through privata placement, and analysts expect a strong response to the public offer. Maanshan is the fifth of the nine Chinese state companies short-listed for flotation in Hong Kong, and it will be the largest. The company is forecast to post net profit of Yn1.25bn (around HK\$1.08bn)

in 1993, representing a 207 per

cent increase from 1992, as a

Sappi turns

in 63% fall

at halfway

By Philip Gawith

In Johannesburg

result of lower taxation and the benefits of the lifting of state controls on pricing.

The company is the eighth largest iron and steel company in China, and is situated to the west of Shanghai. It has been rapidly expanding its produc-tion capacity, in the face of the highest growth in demand among the world's main iron consuming economies. Given the vast requirement

for infra-structural axpansion in China, Chinese steel demand is forecast to continue to outpace domestic supply. The company is using the pro-ceeds from the flotation to fund expansion of its iron smelting facilities, and to boost steel rolling capacity. It also intends to introduce new products, such as H-section steel bars, required for construction of high-rise buildings.

المكانية المكالي

In the current year. China bas seen a significant increase in the level of steel imports, as it adapts to the removal of state controls on sales and pricing, and there has been a recent fall in the price of steel. However, Maanshan is considered one of the more efficient of China's glant industrial corporations, and therefore capa-ble of adapting profitably to the new environment.

Analysts estimate that it has a US\$200 per ton cost savan-tage over Asian competitors. The company is offering 1.73bn shares at HK\$2.27 a share. Dealing in the share will

Samsung agrees to cut stake in Kia Motors

WEAK international and domestic markets caused net income at Sappi, the South African-based forest products group, to fall by 63 per cent to R64.3m (\$19.2m) in the six months to August from R175.1m a year ago.

Describing the results as "very disappointing", Mr Eugene van As, chairman, said nevertheless that they were "in line with those of better performing international forest product companies.

Citing poor trading conditions and lack of promise in the short-term outlook, the group decided to pass its interim dividend (80 cents a shara in 1992). Earnings per share fell by 67 per cent to 43 cents from 130 cents.

Turnover rose by 36 per cent to R2.7hn as a result of the consolidation for the first time of German subsidiary. Hannover Papier, acquired in July 1992. Turnover from existing businesses was flat, reflecting low selling prices and difficult trading conditions. Operating income fell by 54 per cent to R101m. Sappi Europe reached "approximately a break-even

By John Burton

THE SAMSUNG group yesterday agreed to reduce its shareholding in Kia Motors. ending its possible attempt to take over South Korea's second largest vehicle manufacturer.

The decision by Samsung. one of the country's leading conglomerates, was taken after Kia vowed to resist any takeover bid and state officials warned that the government might intervene in support of

Samsung recently became Kia's second largest shareholder with a 9.6 per cent interest after purchasing large blocks of stock on the Seoul bourse during the summer.

Analysts believe that Samsung was setting the stage for a hostile takeover attempt next year when government restrictions on mergers and acquisitions will be eased.

The retreat by Samsung is considered a setback to its plans to become a passenger car manufacturer. Samsung already owns Korea's leading electronics company and operates in other industries ranging from shipbuilding to con-

"A takeovar of Kia would have provided a shortcut for

NOTICE IS HERERY GIVEN that a Meeting of the holders (the "Europreference Shareholders") of the above-mentioned shares (the "Europreference Shares") will be held at the New Connaught Rooms, Great Queen Street, London WC28 50A at 10.30 n.m. on 12th November, 1993 (or as soon as practicable after the separate meeting of bolders of Warrants for Ordinary Shares in Aegis Group ple (the "Company") issued by Aegis (Netherlands Antilles) Finance N.V., which has been convened for the

same date, shall have been concluded or adjourned) for the purpose of considering and, if thought fit, passing the following resolutions:-

EXTRAORDINARY RESOLUTION Having taken notice of the need for a refinancing of Aegis Group pic ("Aegis"), and beving read or

Having taken notice of the contents of the Circular to the Europreference Shareholders and others dated 20th October, 1993 (the "Circular") (a copy of the Circular being produced to the Meeting and initialled by the Chairman for purposes of identification), and in accordance with Article 13, Section 6 of the Articles of Incorporation of Aegis (Netherlands Antilles) Finance N.V.

(A) In order to postpone the dividend payment date which would otherwise fall on 13th December, 1993 (being the first business day after 11th December, 1993) until 31st December, 1993, the Articles of Incorporation be amended as follows:-

(1) the second sentence of paragraph 12 of Article 6 be amended to read as follows:-

(2) the first sentence of paragraph 2 of Article 10 be amended to read as follows:

(B) Subject to satisfaction or waiver of the Conditions (as defined and set out in the Circular).

Subject to satisfaction or waiver of the Conditions (as defined and set our in the Circular), other than Condition (C) (iii), his Meeting hereby approves and sanctions each and every variation, modification or abrogation of the rights attached to the Europreference Shares which may be involved in or effected by the Refinancing (as described in the Circular) including, without limitation, the adoption of amended Articles of Incorporation of Agis Finance in conformity with the draft dated 19th October, 1993 of such amended Articles (copies of such draft document having been deposited with Aegis Finance and the Payling and Conversion Agents for the Europreference Shares for inspection by Europreference Shareholders prior to this Meeting and a copy of such draft document being produced to this Meeting and initialled by the Chairman for purposes of identification), which amendment will supersede the amendments in paragraph (A) above and will, incr alin, provide that:

(a) Any and all dividend entitlements of the Europreference Shareboklers in respect of the period from 11th December, 1992 and all unmatured coopons appertaining to

Subject as mentioned in (c) and (d) below, the Europreference Shares are indeemed on 30th December, 1993 or on such earlier date as may be determined by the Board of

on 30th December, 1993 or on such earlier date as may be determined by the Board of Managing Directors (the "Redemption Date") in consideration for Aegis processing the issue to the holders of Europreference Shares on the Effective Date of 15 new Ordinary Shares of 5p each in the capital of Aegis (the "New Ordinary Shares"), credited as fully paid up, for every 4 Europreference Shares fractured of scrued dividend). Frectional entitlements will be rounded down to the nearest whole support of May Ordinary Shares.

The New Ordinary Shares to which any person who is in (or who Aegia has reason to befieve to be acting for the benefit or account of a person who is in) the United States tother than a Qualified Investor). Canada, Australia, or any other jurisdiction is which the delivery of New Ordinary Shares pursuant to the terms of such amendment would be prohibited by applicable law, would otherwise be entitled will only be issued to such person if Aegia has received evidence satisfactory to Aegia in its sole discretion that delivery of such blood Ordinary Shares to auch nerson is not workbited by

that delivery of such New Ordinary Shares to such person is not prohibited by applicable law. In the absence of such evidence, such New Ordinary Shares will be sold

in the market and the net proceeds of such sale, without interest, will (if they exceed \$2, failing which they will be retained for the benefit of Aegis) be paid to such person

£2. failing which they will be retained for the benefit of Aegis) be paid to such person and will be made ovailable for collection from any Paying and Conversion Agent (in the case of bearer Europreference Shareholders) or paid by sterling cheque drawn in the name of and despatched by pre-paid post to the registered holder (or the first-named of joint holders) of the relevant Europreference Shares at his registered address, at the risk of the person entitled thereto.
As used herein "United States" recents the United States of America, its territories and possessions, any State of the United States and the District of Columbia.
Notwitted and the Convenien. Again will be entitled to beste such New Orthogon.

Notwithstanding the foregoing. Aceis will be entitled to issue such New Ordinary Shares pursuant to separate agreements, containing representations and warranties with respect to the investor and its receipt of such New Ordinary Shares, with certain institutions in the United States ("Qualified Investors") who are able to entiry Aegis, Insurations in the United states ("Quanties investors") who are unit to make the discretion, that they are anticled to receive such shares pursuant to an exemption under the United States Securities Act of 1933, as amended, and other

registered share & certificate."

mber of New Ordinary Shares.

applicable securities legislation.

"Such dividend shall be payable annually in arrear on 11th December to each year, save that in 1993 it shall instead be payable on 31st December, 1993 (each such date being a "Oividend Paymeol Date") commercing on 11th December,

"Payments in respect of registered shares & will be made to the persons shown or the Register at the close of husiness on 13th November of the relevant year, other than in 1993 when the relevant date shall be 1st Decomber, 1993, (each such that being a "Record Date") following surrender to the Registrar outside the United States in the case of payments of redemption moneys of the relevant

Samsung to fulfil its ambition of entering the auto industry and becoming a major producer," said Mr Don Lee, a motor industry analyst for BZW in Seoul.

Analysts saw several advan-tages for Samsung in the deal. A takeover would have meant that Samsung would immediately acquire production facilities instead of spending several years and billions of dollars building them on its own. In addition, it would solve

Samsung's apparent difficulty in finding a foreign partner that could provide technology. Samsung is believed to have held fruitless talks with BMW of Germany and several Japa-nese carmakers on possible co-operation. The combination of Kia's

production resources with Samsung's financial and research strengths could have transformed Kia into a formidable competitor against Hyundai," Korea's leading car manufacturer, said Mr Lee. Kia was considered vulnerable to a possible takeover since

heavy investments have put pressure on its finances and reduced earnings since 1990. It reported net profits of Won15bn (\$18.5m) in 1992 and won5.2bn for the first half of

Maanshan Iron and Steel Bosses at Boral build a dynamic image

days in style.

By the time he leaves the Australian building materials group in January, Mr Kean will have neatly executed s A\$830m (US\$552m) takeover bld, overseen the \$245m flotation of the group's manufacturing interests, orchestrated management changes, and hopefully reported a sustained resumption in profits

He will then hand over the rains to a unexpectedly dynamic successor - Mr Tony Berg, the former head of Australia's Macquarie Bank. Given that this is Boral, long-regarded as a drearily mature corporate earner whose

broader strategy has oftan been found wanting, the flurry of activity is something of a surprise. For analysts, it comes not a moment too soon.

Mr Kaan himself readily

acknowledges that change had

become imperative at Boral. The company, he says, realised in the course of the recent recession that coostruction industry cycles at home and abroad were becoming synchronised. This meant that previous international diversification - into the US, in particular - offered little protection against a slump in demand in its core Australian market. "The whole world went into recession - so here we were, with a strategy to dampen the cycles, actually

accentuating the cycles." For the first time in its history, Boral experienced slump-

A\$211.4m in 1991-1992 and then to A\$152m in the following year. North America produced losses, while returns in Australia were depressed. Mr Kean denies that the group ever felt

RUCE KEAN, the outgoing boss of Boral, could be said to be ending his items, fell from A3322.2m, to that was stable, less cyclical than the construction business," says Mr Kean. Analysts add that the possible downturn for the housing market by 1995 may have provided extra urgency. Secondly, commercial pros-

pects for Australia's gas indus-

consumption in Australia is forecast to outstrip significantly the growth in energy consumption generally for the next decade.

By buying Sagasco, Boral obtains large production inter-ests in SA's Cooper Basin and

the diverse range of business - at A\$2 apiece.

Boral will then receive a further A\$55m

through the repayment of inter-company loans and a dividend from Azon - bringing the total

News of the Azon flotation comes less than a

week after Boral won control of Sagasco, the

benefit from the flotation to about A\$300m.

Flotation expects to raise A\$245m

BORAL, the Australian building materials Azon - the name of the holding company for group, yesterday announced that it expects to raise A\$245m (US\$163m) from the flotation of its non-core manufacturing interests, writes Nikki Tait in Sydney. These interests range from the production of yarn and rope to tools and hardware. Brand names include Gerrard

springs, Kinnears ropes, and Trojan hardware. The company plans to float 122.5m shares in Adelaide-based gas business.

Boral's chosen path - the A\$830m takeover of Sagasco, the Adelaide-based gas group actually expands the company's involvement in an area it has dabbled with for years. Boral's name is an acronym for Bitumen Oil Refinery Australia

subject to a takeover threat.

but a rethink was plainly

lts original occupation. "User-related" businesses from brickworks to gasworks were then added, and the refinery itself was eventually sold. Funds were invested into the building materials side instead, but energy remained a small part of the group.

The reason for ploughing

Limited, and oil refining was

funds into the gas business now are twofold. The first is the desire to stabilise earnings. "We had to have something process, growth in natural gas

try - once heavily regulated, costly and fragmented between the states - have improved significantly as governments have pursued pro-competition, proprivatisation policies, "Things have changed on the energy side," comments Mr Kean. "Governments have been privatising gas utilities, the sharebolder restrictions on gas utilities are being removed. The federal government has been pushing for deregulation of the natural gas industry.

movements." The most recent example of this occured a fortnight ago, when Queensland sgreed to supply gas to South Australia, and the latter then agreeing to pass ethane on to ICI's petrochemical plant in Botany Bay.

looking for free Interstate

Adelaide-based gas company which currently supplies about 292,000 domestic customers and 9,000 businesses. The cost of the deal, meanwhile, will be partly offset by the flotation of the manufacturing operations. detailed yesterday.

ut matters will not end here. Boral is widely expected to acquire more gas businesses down the road - probably in Victoria, where there has been talk of privatising Cas and Fuel Cor-poration, or Western Australia. "I see this as the first of three chess moves," says one BZW analyst. "With Sagasco we now have the critical mass to make the next, bigger bid in the energy industry for Gas and Fuel Corporation or SECWA in Western Australia," confirms

not the extent of Boral's ambi tions, either. Tha aim, says Mr Kean, is to create a group with income derived equally from Australian building mate rials, Australian energy, and building materials interests overseas. The latter, in turn, would split evenly between North America, Europe and

Boral has a way to go in meeting this objective. Sagasco means that energy will account for about one-fifth of earnings, and future energy-related purchases should lift this further.

But there is a recognised need to expand on the overseas building materials front too -especially in Asia and Europe. "In the mature markets, Europe and North America, it will be by acquisition." says Kean, mentioning that the group is looking at an possible deal in the Czech Republic. In Asia, operations are more likely to be grown by "greenfield" investment. Current plans include a gypsum board factory in Indonesia, and aluminium window plants in Vietnam and Indonesia.

Achieving the three-fold split will be up to Mr Berg - who arrives at Boral with a Harvard MBA, a background in investment banking, and a much-respected record at Macquarie Bank. One analyst estimates that his appointment has already added about A\$200-A\$300m to Boral's market capitalisation. The stockmarket, at least, seems convinced that activity is set to

Gengold mines' income improves

By Philip Gawith

A FIRMER gold price helped the 11 gold mines managed by Gengold, the gold arm of the Gencor group, lift income after tax and capital expenditure by 22 per cent to R73.7m (\$21.9m) from R60.6m in the September quarter. The three mines not to

improve on the previous quarter's psrformance were Bracken and Stilfontein, both of which are being closed, and Unisel which, as previously announced, is struggling

Mr Gary Maude, managing director, said a feature of the quarter was the large increase in tax paid by some mines. Particularly hard hit were Buffesifontein and Kinross, which paid R16.5m (R2.4m) and R24.4m (R14.7m) tax respec-

Gold production in the group was virtually unchanged at 16,751kg. The average gold price received rose by 10.5 per cent to R38,414 per kg and unit working costs, across the

temporarily with poor group, rose by 1.1 per cent to R27,377 per kg from R27,083

per kg.

• In the Anglovaal group, the flagship producer Hartebeestfontein lifted profits after tax and capital expenditure by 11 per cent to R49.4m in the September quarter from R44.6m in Higher costs saw distribut

abla profits at the marginal Loraine mine almost halved to R3.8m from R7.5m. ETC lifted distributable profits to R2.9m from R2.7m.

Telstra ahead 11% in year

By Andrew Adonis

TELSTRA, the state-owned Australian national telecommunications operator, reported pre-tax profits up 11 per cent on last year, despite the first full year of open competition in the Australian telecoms market.

Telstra, one of Asia-Pacific's leading operators, reported profits up from A\$2.12bn to A\$2.36bn (US\$1.57bn), before tax and abnormal items, on revenue up from \$12.2bn to

The company is planning significant overseas investments. with a target of increasing overseas revenue to A\$1.5bn a year over the next five

Telstra has significant ven-

tures in Vietnam, Cambodia Pakistan and Saudi Arabia. It recently bid unsuccessfully for the UK govarnment's long-distance network, and is considering a joint venture with partners including Cable & Wireless - to extend the telephone network in the Philip-

AEGIS (NETHERLANDS ANTILLES) FINANCE N.V.

(Incorporated under the laws of the Netherlands Antilles)

Notice of a Meeting of the holders of 9¼ per cent. Guaranteed Redeemable Convertible Preference Shares 2004 of one pence each guaranteed on a subordinated basis by, and convertible into Ordinary Shares of,

AEGIS GROUP PLC

(d) The certificates in respect of bearer Europreference Shares should be surrendered, together with all unmatured Coupons relating thereto, prior to the Redemption Date. If the certificates in respect of any bearer Europreference Shares are not so surrendered prior to the Redemption Date. Argis shall, as of that date, allot the Ordinary Shares which, would otherwise have been allotted on redemption of such bearer Europreference Shares to a nominee of Aegis which shall hold such Ordinary Shares forth and the statement of the shall be such to the shall be such that the shall be such that the same statement of the shall be such to the shall be such that the same such t Shares for the holders of such bearer Europreference Shares. Any such holders shall be entitled, at any time until 31st December, 2005, to surrender the certificates in respect of such bearer Europreference Shares, together with any Coupons relating thereto which had not matured prior to the Redemption Date, to any Paying and Conversion Agent for the Europreference Shares, and Aegis shall thereupon procure that such nomince shall transfer the appropriate number of New Ordinary Shares to such holder. After Isr lanuary, 2006, Aegis shall be entitled immediately to sell, at the test price reasonably obtainable, any Ordinary Shares which have not been duly claimed in accordance with the foregoing, subject to and in accordance with the foregoing.

ORDINARY RESOLUTION

Subject to the passing of the Extraordinary Resolution set out above in this Notice, and in accordance with Clause 12(B) of the Deed Poll dated 11th December, 1989 made by Aegis for the benefit of boldere of the Europreference Shares (the "Original Deed Poll"):-

THAT, subject to satisfaction or waiver of the other Conditions, this Meeting hereby approve THAT, subject to satisfaction or waiver of the other Conditions, this Meeting hereby approves and sanctions the amendment of the Original Deed Poll in accordance with the draft dated 19th October, 1993 of a Supplemental Dood Poll (copies of such draft document having been deposited with Aegis Finance and the Paying and Conversion Agents for the Europreference Shares for inspection by Europreference Sharesholdere prior to this meeting and a copy of such draft document being produced to this Meeting and initialized by the Chairman (or the purposes of identification), pursuant to which Aegis will (in lieu of its existing obligations under the Deed Poll) covenant to perform the obligations referred to in the Extraordinary Resolution.

VOTING AND QUORUM

The attention of Europreference Shareholders is particularly drawn to the fact that in order to be passed, the Extraordinary Resolution saint be approved by the afthroative vote of holders of Europreference Shares representing more than fifty per cent. of all Europreference Shares in issue and the Ordinary Resolution west be possed by not less than two-district of the holders of Europreference Shares present at the Mosting (or any adjournment thereof) in person or by proxy.

A holder of bearer Europreference Shares or option receipts issued by a Paying and Conversion Agent in respect of bearer Europreference Shares may, not later than 48 hours before the time fixed for the Meeting (or, if applicable, any adjournment of the Meeting), daposit such bearer shares or option receipts with, or arrange for such bearer shares or option receipts to be held to the order or entire the control of, a Paying and Conversion Agent for the purpose of obtaining a voting certificate or appointing a proxy to attend ond vote at the Meeting in accordance with its instructions.

A holder of registered Europrefarence Shares or option receipts issued by a Paying and Conversion Agent in respect of registered Europreference Shares may appoint a proxy by executing and delivering a form of proxy in the English language to The Royal Bank of Scotland (1.O.M.) Limited (the "Registrar") at P.O. Box 151. Victory House, Prospect Hill, Douglas, Isle of Man 1M99 1NG not later than 48 hours before the time fixed for the Meeting or, in the case of a corporation, may appoint a representative by a resolution in the English language of its directors or other governing body. A form of proxy must be signed by the holder or, in the case of a m, must be executed under its common seal or signed on its behalf by an attorney or a

Europreference Shares or option receipts so deposited or held will not be released until the earlier of the conclusion of the Meeting or, if applicable, any adjournment of the Meeting or any poll taken on any resolution proposed thereat (whichever shall be the later) and either the surrender of the voting certificate(s) to the Paying and Conversion Agent who issued the same or (not less than 48 hours before the time for which the Meeting or, if applicable, any adjournment of the Meeting la convened) either surrender of the voting instruction receipt issued in respect of such shares or option receipts to the Paying and Conversion Agent who issued the same or, in the case of voting certificate(s) issued in respect of bearer Europreference Shares or option receipts in respect of bearer Europreference Shares, such shares or receipts, as the case may be, cease to be held to the order or onder the control of the relevant Paying and Conversion Agent.

Europreference Shareholders whose shares are held through accounts with the Operator of the Eurocless System or Cedel S.A. may give voting instructions in accordance with the procedures

The quorum required at the Meeting is two or more persons present bolding Europreference Shares or voting cortificates or being proxies or representatives, and being or representing in the aggregate the holders of not less than one-half of the Europreference Shares for the time being aggregate the holders of not less than one-half of the Europreference Shares for the time being outstanding. ((, within 30 minutes from the time appointed for the Meeting, a quorum is not present, the Meeting will stand adjourned (for such period, being not less than 21 days nor more than 42 days, and to such time and place as may be appointed by the Chairman of the Meeting) and the Extraordinary Resolution and the Ordinary Resolution will be considered at that adjourned meeting. At least 10 days' notice of any adjourned meeting will be given to the Europreference Sharebolders. At the adjourned meeting, two or more persons present holding Europreference Shares or voting certificates or being proxies or representatives (whatever the number of Europreference Shares so held or represented) shall form a quorum and shall have power to pass any resolutions. Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting or by Acgis, or by one or more persons holding Europreference Shares or voting certificates or being proxies or representatives. On a show of hands every person who is present in person and is the registered holder of a registered Europreference Share or his representative or produces a bearer Europreference Share or an option receipt or a voting certificate, or who is a proxy, shall have one vote. On a poll every person option receipt or a voting certificate, or who is a privity, shall have one vote. On a poil every person who is so present shall have one vote in respect of each bearer Europreference Share so produced or represented by a voting certificate so produced or in respect of which he is a proxy or a registered holder or the representative. Any person entitled to more than one vote need not use all his votes or cast all the votes to which he is entitled in the same way. In the case of joint holdere of registered Europreference Share, the vote of the senior who tenders a vote shall be accepted to he exclusion of the votes of the other joint holders and for this purpose senin determined by the order in which the names stand in the Register in respect of the joint holding.

To be passed at the Meeting or at any adjournment thereof, the Extraordinary Resolution requires a majority in favour consisting of more than 50 per cent, of the Eutopreference Shares in issue. The Ordinary Resolution requires that the Extraordinary Resolution be passed and that not less than two-thirds of the holders of Europreference Shares present at the Meeting in person or by proxy vote in Invoir of the Ordinary Resolution. If passed, the Extraordinary Resolution and the Ordinary Resolution will be binding upon all the holders of Europreference Shares, whether or not present at the Meeting and whether or not voting, and upon all the holders of coupons relating to bearer Europreference Shares (and all immatured coupons will become void) and holders of the Europreference Shares and such coupons shall be bound to give effect thereto accordingly GENERAL MEETING OF AEGIS FINANCE IN CURAÇÃO

A General Meeting of Aegis Finance has been convened for 19.30 a.m. (Curação time) on 12th November, 1993 at Polarisweg 25. Curação. Netherlands Antilles. At such meeting. Group Carat (Nederland) 8.V. will, as the bolder of all the issued common Shares "A" of Aegis Finance and subject to the passing of the Extraordinary Resolution set out above at the meeting of the Europreference Shareholders convened by the above Notice (or, if applicable, any adjournment of the Meeting), adopt the amendment to the Articles of Incorporation of Aegis Finance contemplated by the Extraordinary Resolution.

Europreference Shareholders have no right to vote at the General Meeting but may attend thereat and address such meeting \overline{u} they wish to do so. A formal notice of this meeting will be published ot less than 21 days before the date fixed for the meeting in the Curação Amigoe and in The

Voting certificates and voting instruction lorms for use by bearer Europreference Shareholders and copies of the Circular (which sets out details of the Refinancing and of the background to them) may be collected at the specified office of any of the Paying and Conversion Agents set out below and bank depositories of ithe shares held in Europelar or Cedel S.A. A Europreference Shareholdet will be required to produce evidence satisfactory to the relevant Paying and Conversion Agent as to his status as such a holder in order to collect such documents.

Copies of the Circular and Forms of Proxy for use by registered Europreference Shareholders have been posted to them at their registered addresses. Copies of the following documents are aveilable for inspection at the specified office of any of the Paying and Conversion Agents set out below, at the registered offices of Aegis and Aegis Finance set out below and at the offices of Slaughter and May, 35 Basinghali Street, London EC2V 5Da. during normal business hours on any weekday (Saturdays and public holidays excepted) up to the Effective Date (as that term it defined in the Circular):

the Articles of Incorporation of Aegis Finance and the Resolutions of the Board of Managing Directors of Aegis Finance passed on 8th November and 16th November, 1989 (together comprising the terms of issue of the Europreheneus Shares) and of the Deed Poll dated 11th December, 1989 made by Aegis;

the Notice of the General Meeting of Aegis Finance to be held on 12th November. 1993 in Curação, referred to above; and

the drafts of the amendment to the Articles of Incorporation of Aegis Finance referred to in the Extraordinary Resolution set out above and of the Supplemental Deed Pall referred to in the Ordinary Resolution set out above,

PRINCIPAL PAYING AGENT AND CONVERSION AGENT

Kredierbank S.A. Luxembourgeoise, 43 Boulevard Royal, L-2955 Luxembourg **PAYING AND CONVERSION AGENTS**

Krediethank N.V. Arenbergstraal 7

Kredictbank N.V. 40 Basinehall Street London EC2V 5DE

This notice is important. If Europreference Shareholders are in any doubt as to the action they should take, they should consult their stockbroker, lawyer, accountant or other professional adviser

AEGIS (NETHERLANDS ANTILLES) FINANCE N.V. Registered Office: Polarisweg 35, Curação, Notherlands Antilles Registered Office of Aegis Group ple: 6 Eaton Gate, London SW1W 9BL

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INTERNATIONAL CAPITAL MARKETS

106.8 103.4

■ JAPANESE government

bonds hit six-year highs,

spurred by heavy institutional

buying and the drop in the

three-month certificate-of-de-

posit rate to a record low of

2.40 per cent - some 10 hasis

points below overnight money

The December JGB futures

contract rose 0.54 point to

■ US Treasury prices were

note auctions.

Rate-cut hopes kept alive as Bundesbank eases repo

FT FIXED INTEREST INDICES

0ct 20 Oct 16 Oct 18 Oct 15 Oct 14 950

By Conner Middelmann in London and Patrick Harverson In New York

THE small drop in the Bundesbank's rate for 14-day securities repurchase agreements and a slowdown in German money supply growth kept rate-cut hopes alive, lifting prices in the German bond market and most of its European neighbours. Initially, traders were disap-

GOVERNMENT

BONDS

pointed by the three basispoint drop in the repo rate to 6.67 per cent and the 7.0 per cent September M3 rate following market talk of a repo easing of up to 10 basis points and

M3 around 6 per cent. However, the Bundesbank's conciliatory tone on inflation and its liquidity injection at the repo were seen to indicate more near-term easing.

"It reinforces our view that they want to steer the repo rate lower in the next few weeks," said Mr Craig Sbute, bond market analyst with Bear

ticipants did not expect the Bundesbank's Central Bank

FRENCH bonds dipped on disappointment over the small German repo easing, which was seen to give the Bank of France little room to cut rates at today's rapo. However, prices remained underpinned by Bunds' strength and the December notional bond contract ended 0.18 point higher at

■ UK gilts continued Tuesday's rally, lifted by the German repo drop and by UK economic data which underpin hopes for non-inflationary

The long gilt contract hit another high at 115½ and closed at 115½, up % on the

The Bank of England announced the sale of £400m in tranches of existing indexlinked bonds for dealing from today: £150m of the 21/2 per cent stock due 2003 and £250m of 21/2 per cent stock due 2020_

■ DANISH bonds rose sharply on fresh easing hopes, with the

Council to cut key rates today.

102.86 102.85 102.72 102.70 92.90 103.31 93.28 124.14 124.38 124.01 124.18 105.93 125.20 108.67 illes 15/10/26; Fixed Interest 1828. Hilles high since compalation: 127,40 (2/1/36), low 49.18 (2/1/75) plietion: 125.20 (1/4/93) , low 50.53 (3/1/75) GILT EDGED ACTIVITY Oct 10 Oct 18 Oct 15 Sit Edged Bargains 5-Day average * SE activity indices rebased 1974

> 10-year benchmark bond rising 0.80 point to 111-27. Its yield gap over bunds shrank to 54 basis points from 59 on Tues-

SPANISH honds posted sharp gains as the currency's strength and the German repo easing spurred hopes for fur-ther cuts in Spanish interest

The Bonos contract in

Madrid rose 0.58 point to AT its first government

bond auction, Luxembourg sold LFr3.845bn of 6.5 per cent bonds due October 2003. The weighted average

By midday, the benchmark 30-year government bond was auction yield was 6.185 per up & at 106 ... yielding 5.817 per

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† Gross annual yield (including withholding tax at 12.5 per cent payable to
Prices: US, UK in 32nds, others in decimal Technical Dis

BENCHMARK GOVERNMENT BONDS

At the short end of the market, the two-year note was down is at 100 is, to yield 3.823

mixed in light trading volume yesterday morning as dealers awaited the afternoon announcement of the Treasury per cent. Longer-dated securities eased slightly at the opening in response to rising gold prices. but quickly regained their losses and moved into positive territory amid talk of further huying of Treasuries by municipal authorities refinancing

\$11.5bn in five-year notes next

6.33 6.45 6.57 kts: Local market atandard

their bond issues at lower Otherwise, the focus of dealers and investors' attention

was on the afternoon unveiling

of the next round of note auc-Analysts were expecting the Treasury to announce sales of \$16.5bn in two-year notes and

> ing unit. Last year, Unioo Bank of Finland, KOP's main domestic

unit called Mandatum. KOP's aim is to defend the bank's market position in new

KOP to spin off
mergers division # 155.615

By Christopher Brown-Humes in Stockholm

KANSALLIS-Osake-Pankki, Finland's leading commercial bank, plans to transfer most of its investment backing operations to a new associated company to be half owned by management.

The company, Prospectus, will have a FM4m share capital and concentrate oo new issues. mergers and acquisitions, and corporate restructuring and advice. It will have a staff of

Capital market operations which require greater capital strength such as underwriting. bond trading and equity posi-tions, will remain within KOP.

Prospectus will be 50 per cent owned by KOP and 50 per cent by its executive management and is scheduled to start business on January 1. Mr Peter Fagernäs, the com-

pany's managing director, said KOP was hoping to broaden its customer base with a more arms-length investment bank-

competitor, spun off its invest-ment banking operations into a

issues, where it has tradition-ally had a market share of around 50 per cent, and build up its position in corporate restructuring and advisory

This year its share of new issues has been a strong 70 per cent due to its involvement in a number of internationally. directed issues for companies such as Metsa-Serla and

KOP said it was ahead of its target to halve last year's FM3.7bn loss, as it disclosed a lower deficit of FM777m for the first eight months. This compares with a FM2.53bn loss in the same 1992 period.

Falling interest rates and reduced credit losses have improved the bank's performance. Total income rose 58 per cent to FM3.35bn, While credit losses fell 18 per cent to FM1.96bn from FM2.39bn. Nonperforming loans at August 31 amounted to FM8.1hn, FM985m higher than at the end of 1992 but FM115m down from the

end of April. Mr Pertti Voutilainen, KOR chief executive, said: "The crisls is not yet over but the worst seems to be past. We believe it will be possible to return to profit in 1995, assuming the Finnish economy gains momentum as expected."

Hectic trading in World Bank's first D-Mark issue

By Antonia Sharpe

TRADING in the World Bank's first D-Mark global bond offering got off to a hectic start yesterday as latecomers scram-bled to get a piece of the

The 10-year bonds were priced to yield six basis points over the 6 per cent German government bond due 2003, at the low eud of the indicated

INTERNATIONAL BONDS

price range of six to eight basis

As soon as the bonds were freed to trade, the spread rapidly narrowed to two basis points as dealers tried to execute four or five large buy orders from non-bank clients. However, the spread was expected to widen out as trad-

ing settled down. Syndicate managers said the launch of the DM3bn issue had been a success, especially with

international investors who regarded the bonds as a good way to play the German bond market without baving to buy

German government bonds. They added that the liquidity of the issue was still untested. There was some concern in the market that the bonds could become illiquid over time because of the size of the deal and the good interest from retail investors.

Two large Eurobond offerings are expected to be launched over the next few weeks from new issuers which inteod to become frequent users of the Eurobond market. Urhan Mortgage Bank of Sweden (UMB) plans to raise \$500m through an offering of five-year Eurobonds in the next few weeks. This will be UMB's first fixed-rate offering in the Eurobond market.

The aim of the issue is to increase UMB's profile with international investors so that it can diversify its funding base. UMB raises most of its annual horrowing needs of

SKr50bn in the domestic bond market. However, It intends to raise 15 per cent to 20 per cent of this amount in the international bond market in the

UMB has been encouraged to come to the Eurobond market hy the improvement in spreads on Nordic paper over the past few months. Spreads had wid-ened during the region's financial crisis late last year. UMB officials, in London yes-

terday to talk to investors, declined to comment on pricing. A spread of 60 basis points over US Treasuries has been rumoured but some syndicate managers said a spread at that level would be too tight for a borrower with a single-A rating and a low international profile. Lead manager Nomura said the bonds would not be priced at a level where they would not sell.

Instituto Nacional de Indus-tria (Ini), the Spanish state industrial holding company. awarded the mandate for its first Eurohond offering to

Borrower	Amquest 10.	Coupon %	Price	Maturity	Fees	Spread	Book rumer
US MOLLARS General Electric Capt.Corp.	250	4.25	99.868	Nov.1996	0.1875R	+18 (47474-96)	Lehman Brothers Asia
Sevel Argentina	100	8.50#	99.784FI	Nov. 1995	1.25R		Cittbank International
CMIC Finance 6. Securities(a)§	50	(3.5)	100	Nov.2003	2.50		Nomera International
D-MARKS							
Deutsche Hypothekanbank	500	(b)	Fl(d)	Nov.2003	0.325R	+32-34(695-03)	Dresdner Bank
Credit Suisse, London Bah.(c)	500	6.25	102.40	Nov.2003	2.50		CSFB-Effectenbank
STERLING'							
Peugeot Talbot Motor Co.(d)	50	7.825	102.57SR	Dec.1997	0.25R	+80 (84%-97)	NatWest Capital Markets
RENCH FRANCS							
Caisse Autonome de Hefin,(e)‡	300	(e)	100R	Nov.2003	undisci.		Paribee Capital Markets
TALIAN LIRE							
Commerzbank O'seas Finance(f)	100bn	8.00	102	Nov.2003	2.00	-	Banco di Roma
CUS							
Council of Europe(g)	100	6.375	101.57R	Nov.2001	0.30R	-5 (91/2%-00)	Goldman Sachs Intl/ UBS
WISS FRANCS							
imal Business Finance	200	4.125	102.875	Nov.2000			Swiss Bank Corp.
telwado Co.(h) + 4	200	0.50	100	Nov. 1997			Daiwa Secs, Bank(Switz.)

manager. *Private placement. \$Convertible. •Witth equity warrants. ‡Posting rate note. #Semi-arrural coupon. R: fixed re-offer price; fees are shown at the re-offer level, a) Fixed today; conversion premium indicated at 11-13% over 5-day average on domestic board. Puttable in Nov.1998. at 1250p over Tressuries. Catable from Nov.1995, subject to 140% rule, at per, b) Priced today; conversion premium indicated at 10-13% rule, at per, b) Priced today; c) Initial DM400m was increased by DM100m with issue price of 102.50% of Pungible with the outstanding £100m. Puss 228 days accrued interest, e) Coupon pays 7% fixed annual in 1st year and 15.65% · 2 x 6-month Pibor thereafter. f) Issue launched on Monday was increased to L250bn. g) Block trade; issue launched 13/9/93 was increased to Ecu250m. Spread relates to OATs. h) Februar 95/14/45

Goldman Sachs and Morgan second half of November. Stanley as joint bookrunners. Among yesterday's issues, Ini's \$500m issue is likely to GECC became the first issuer, have a maturity of five or 10 apart from the Asian Develop-ment Bank, to return to the years and be launched in the

\$250m offering of three-year honds. The bonds were priced to yield 18 basis points over underlying US Treasuries.

Kemper settles case with \$9.75m payment

By Laurie Morse in Chicago

KEMPER Financial Services, the Chicago-based money management group, has agreed to pay \$9.75m to shareholders in two of its mutual funds.

The move is to settle complaints that a Kemper portfolio manager deposited winning futures and options trades into a profit-sharing fund that benefited Kemper employees, and assigned unprofitable trades to the publicly-held mutual funds.

Kemper Financial, which is part of the Kemper Corporation insurance and financial services concern, has agreed to settle the complaints without admitting or denying the allegations. Kemper Financial manages funds of \$72bn. At the

LIFFE EQUITY OPTIONS

280 16½ 21½ 24 2½ 7 280 5 10½ 14 11½ 130 12 18 23 5 140 7 14 10 10 160 13 19½ 23½ 4½ 8 100 3½ 10½ 13½ 18½

time of the questionable trades, in 1987, it had \$45bn

under management. Mr Charles Kierscht, Kempa Financial chairman, said the company decided to settle the case in order to resolve all outstanding issues in the matter without the costs and distrac-

tions involved in litigation. The settlement satisfies administrative complaints against the company by the Securities Exchange Commis-sion and the Commodity Futures Trading Commission. as well as parties to a class action lawsuit filed against the company by sharebolders in the two mutual funds.

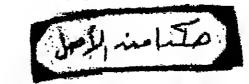
The settlement will be paid into an account that will benefit mutual fund investors.

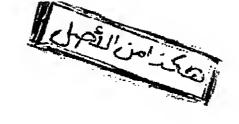
MARKET STATISTICS

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St James's Place net assets improve 17.2%

By Philip Coggari, Personal Finance Editor

ST JAMES's Place Capital. Lord Rothschild's financial services group, reported a 17.2 per cent rise in net assets per share in the six months to Sep-

As announced in July, the company is distributing to shareholders its 37.4 per cent bolding in RIT Capital Part. ners, the investment trust managed by J Rothschild Capital Management. In addition, St James's Place is distributing £32.7m of cash; at September 30 values, shareholders should receive 48.7p per share in a combination of shares and

St James's Place will be left with a range of financial ser-vices subsidiaries plus a portfolio of investments. The financial services subsidiaries are: J Rothschild Assurance (the life insurance group), Global Asset Management and International Financial Markets Trading tained at 1.5p.

(fund management groups), and J Rothschild Wolfensohn (a boutique corporate finance

group). However, these businesses make up only £38m of St James's Place's £211m of assets. The remainder is invested in international bonds and equities, with a particular emphasis on German zero coupon bonds.

Unrealised dealing gains of some £16.1m in the first half were a main reason for the rise in net assets to 126.2p a share, against 107.7p at the March 31 year-end. The directors announced last year that the company should be judged on a net asset, rather than a profit

However, pre-tax profits doubled from £7m to £14.1m, helped by the elimination of both investment dealing losses and start-up costs at J Rothschild Assurance, Earnings per share improved to 5.9p (3p) and the interim dividend is main-

The company added: "We continue to regard international equity markets with caution in view of the fragility of the apparent economic recov-ery in the US and the UK and the recessionary climate in

Europe and Japan." • RIT Capital Partners also announced its results yesterday, revealing that net asset value had risen by 12 per cent to 202.9p a share over the six months to September 30. Total net assets were £398m at the end of September.

Since March 31 RIT has sold more than three quarters of its interest in Newmont Mining, the gold mining group, realising about £114m. It bas invested part of the proceeds in gold call options, a similar strategy to that followed by Sir James Goldsmith. As of September 30. RIT had a total portfolio of £468m of which £230m was in quoted equities, £61m in bonds, £91m in specialist funds, £63m in unquoted equi-

> The B shares would normally be expected to trade at a premium to reflect their vot-ing power. Smith B shares reached a 20 per cent premium in the mid 1980s, but in recent years bave traded at a discount to the A shares. Some observers suggest that the reason for this could be that noone expected enfranchisement

share

structure

WH SMITH, the retail and

distribution group, is activety

considering the introduction

of a single class of ordinary

Sir Simon Hornby, chair-

man, told the annual meeting

that the hoard was "aware of

recent moves by companies

with differential voting capital

Smith has 139m B shares,

each with a nominal value of

10p and a single vote, and 244m A shares, which have a nominal value of 50p and one

vote. The effect is that bolders

of the B shares have 36 per

cent of the company votes, hat only 10 per cent of the equity.

This structure has been in

place since the company was

incorporated in 1949, when it

gave Smtth family members

effective control of the com-

to enfranchise such capital

into one class of shares."

Two-tier voting is increasingly being seen as anachro-

to come under serious consid-

Other companies which had similar structures, Including Great Universal Stores and Austin Reed, bave recently been enfranchising their sbareholders. On Tuesday Hammerson, the international property group, unveiled earlier this month Whitbread announced plans to reform tts 45-year-old share structure to give equal rights to all share-

Smith A shares closed yes-terday at 479p, np 9p on the day. The B shares rose 6p to 98p, giving them a 2.3 per cent premium over the A shares. See People

Save & Prosper Linked cuts

Save & Prosper Linked Investment Trust has declared a first interim payment of 19.5p per income share for the three months to October 7, against 30.25p.

COMPANY NEWS: UK

WH Smith | Law change prompts media group to run down French connection may alter Aegis restructures to shift gravity base

By Diane Summers, Marketing Correspondent

AEGIS' centre of gravity has, until now, been France: the London-based bolding company of the Carat group could rely in the past on its French business as its main source of revenue.

However, a change in the law in France on media huying, which took effect in April, has radically changed the pic-

Yesterday's announcement of the proposed refinancing is an attempt by the company to shift that centre of gravity. For the first time Omnicom, the large US-based agency, will have a substantial interest in the company; at the same time, Aegis will use £15m of its newly-raised money to purchase the half of HMS, the profitable German media-buying company, that it does not already

The new French law, known as the Loi Sapin, has meant that media buyers can no longer bulk-buy advertising space at a hefty discount and sell it

on to advertisers at a profit, at the same time as taking commission payments from TV companies and publishers - a system which was not visible to advertisers and resulted in very high margins for the

French media huyers.

As Mr David Forster of Smith New Court, points out: "The result has been that margins in France have come rat-ting down."

Media-buying revenues, overall, could be eroded by up to 40 per cent in France - last year tbe country accounted for nearly £792m of Aegis's £2.84bn

The development has called into question the entire group's capital structure. "The group's profit hase and cash flow are now insufficient to service the existing level of bank debt, meet deferred consideration obligations and pay the fixed dividend and interest obligations on the Europreference shares and the stock," said Aegis yesterday.

The main features of the proposed refinancing will, in effect, mean £61.2m of new equity finance: £15m from Warburg Pincus, the US investment institution; £15m from Omnicom; £15m from Electra; and £16.2m from SFEC.

The restructuring will result in the conversion into ordinary shares of £72m of Europrefer ence shares, £25m of stock and £7m of 55 per cent preference shares. There will also be an exchange of warrants for ordinary shares and cancellation for voting deferred shares.

Aegis said the refinancing would strengthen the group's finances by increasing substantially its equity base, reducing fixed dividend and interest obligations and removing about £30m of deferred liabili-

Payment of the dividend on the Europreference shares, due on December 13, would significantly worsen the group's financial position and it is highly unlikely that the group would be able to make such payment," it said.

The board had tried to structure the refinancing so that each party, including existing

allow them to participate on an equitable basis in the future growth of the company".

Mr Forster, however, was not convinced yesterday. "It's not a very happy situation," be said. "An awful lot of people have made an awful lot of money out of the business over the years. The only people to have consistently suffered are the ordinary shareholders." From 170m shares in issue now, there will be 934m shares after it bas heen fully diluted.

Ms Lorna Tilbian, at SG Warburg, agreed that the ordinary shareholders had been "diluted out of sight".

While she was still con-cerned about the operation of the French part of the com-pany, she said that following vesterday's events the "risk is very much diminished".

She is also watching Omnicom's long-term involvement; its 9 per cent stake could rise to 13 per cent if it exercised its warrants and there is no "standstill" agreement not to proceed further

F Cooper jumps 27% thanks to productivity and cost control

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The Part of the Pa

FREDERICK COOPER, the manufacturer of architectural hardware and specialist coatings, announced a 27 per cent increase in pre-tax profits to £4.12m for the year to July 31.

The West Midlands-based group said the growth in profits, the first since 1989, was due to cost controls and improved productivity.

Mr Ed Kirk, chairman and chief executive, said the out-come - achieved on turnover up from £82.8m to £84.3m reflected the group's success in winning a greater market share for its products rather than a significant upturn in

By Christopher Price

was further whetted yesterday

when NatWest Securities

issued a £100m warrant on

NatWest is the third stock-

broker in the past two weeks to take the unusual step of

using warrants as a means of

tempting investors into areas

of the market they might oth-

A warrant gives invastors the option to buy the underly-

ing shares at any time during

the exercise period at the price

on the day of the warrant's at 413p.

erwise avoid.

Guinness, the brewing group.

The growth in market share was achieved mainly overseas. where in the second half exports rose by 12 per cent to

acquired in June. Although the \$7m (£4.6m) ing of 42.3 per cent.

For the year, overseas sales

accounted for 21.4 per cent (19 per cent) of turnover, including £347,000 from Spectra, the US metal finishing company

cash acquisition had been expected to increase gearing to about 60 per cent, Mr Kirk said improved profits and a squeeze on margins had enabled the group to restrict year-end borrowing to £6.8m (£6m) for gearwere undermined, however, by diluted.

purchase. The Guinness war-

THE LONDON stock market's on a 2-for-1 basis over the next and the warrant was an oppor-

The move comes at a time

There has been concern over

the fortunes of LVMH, the

French luxury goods group

which has a 24 per cent cross-

has also dampened investor

enthusiasm. Guinness shares

have slipped steadily from a

Yesterday, they closed 8p up

Dull global spirits trading

when Guinness shares have

been under pressure.

holding in Guinne

1992 high of 558p.

flat demand in the UK where turnover fell 1 per cent. Profits from the architectural products division were also hit by a £150,000 loss on a contract for balustrading - an

activity from which the group now intends to withdraw. Nevertheless, tight cost controls and a 2.5 per cent reduction in the workforce meant tha company was well placed to increase its market share

rant, which can be exercised shares bad reached a nadir,

further, he added. That cautious optimism enabled the group to recom-mend a final dividend of L5p (0.5p), bringing the total to 2.2p (2p), payable from earnings per share ahead to 3.4p (1.8p) Improved sales overseas basic and 5.8p (4.8p) fully

NatWest said it believed the

the recovery potential of one of

the drinks sector's worst per-

a £100m warrant for the food

retail sector, followed by SG

Warburg last week on multi-

Although warrants have the

advantage of being tradeable,

the market being made by the

issuer, their rarity owes much

to the culture of UK fund man-

agers who complain that trust-

ees are generally wary of using

derivative instruments.

Two weeks ago, BZW issued

forming stocks.

media stocks.

£100m Guinness warrant issued

first dividend

Net revenue for the three months was £995,000 (£1.59m) resulting in a loss after the dividend payment of £33,800 (£319 profit).

UDO shows decline to £3.73m and looks for acquisitions

By Catherine Milton

UDO HOLDINGS, which supplies drawing office equipment and reprographic services, saw pre-tax profits fall from £5.71m to £3.73m over the year to July 31 on reduced sales of £48.5m, against £51.7m. Earnings per share fell to 8.99p (13.66p); the recommended final dividend, however, goes up to 5.13p giving a total of 7.2p (6.7p). "The divi-dend remains covered and the company has substantial cash

The following component have notified dases of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not setable as to whether the dividends are interfrae or finals and the sub-divisions abound palow are based metrly on last year's timestables.

TODAY

21

Dividends shown pence per share net except where otherwise stated. §USM stock. A Per preferred share. ‡Per deferred share. ‡First interim.

Finets- Air London, Albert Fisher, Butters,

To the Holders of

Senior Assets 2 (ROSA2)

Berry Birch § ... Brit & Amer Film

balances." said Mr Graham Ede, finance director. Mr Mike Wright, chairman,

said the company had tried to offset declining demand for diazo equipment - used to copy large format drawings using light sensitive paper or film - by focusing on higher technology, higher margin products as part of a continuing programme of measures, intended to counter recession in its main markets.

Operating profits, including a small gain on the disposal of

last year

11.85

7.2

30.25 4.78 0.575

BOARD MEETINGS

fixed assets, reached £2.74m (£4.34m).

UDO generated £1.5m in cash, bringing cash balances to £14.8m (£13.3m) at the year end, about 50 per cent of net assets, with which it plans to hit the acquisition trail. Interest receivable came to £992,000 (£1.37m). Mr Wright said: "Although

no acquisitions were made during the year the group is actively looking at potential candidates in the UK and Europe.

Lamont £5.9m textile expansion

Cunningham Johnson for a maximum £5.92m cash. The price uspens.

below £1.82m as determined by In addition Lamont has paid £960,000 to purchase, at face

value, a loan note obligation of Established in 1986, Cunningham is primarily engaged in the commission printing of furnishing fahrics and operates

from two sites near Rochdale, Lancashire. The business is similar to

that carried out by Alexander Drew which was acquired by Lamont in June 1992.

Havelock back in the black

By James Buxton. Scottish Correspondent

HAVELOCK EUROPA, the storefitting company, returned to the black after two years of losses with profits of £505,000 pre-tax in the first half of 1993, compared with a deficit

The outcome was achieved on turnover of £12.6m (£16.1m), a fall which the Fifebased company attributed to a deliberate policy of avoiding low margin business, and to its practice of recording sales only when contracts are completed.

Once again, no interim dividend is declared but a final of 1.5p is proposed for the full

Lamont Holdings has acquired | 1991 and £3m in 1992 and raised £2.97m via a placing and open offer last October. It The price depends on net also embarked on a programme of reducing overfrom 831 in 1991 to 583.

Mr Norman Lessels, chairman, said the latest result showed the company could be profitable on lower turnover and said it represented tha first stage in its recovery.

Mr Lessels said the company had a heavy workload in the second half of the year which, with sharply improved efficiency at the Nottingham factory, should result in "a very strong outcome for the year. Earnings per share were 1.9p (restated losses of 10p).

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St James's Place Capital plc

272,525,623 Ordinary Shares of 15p each

as a result of a

Scheme of Arrangement (Under Section 425 of the Companies Act 1985)

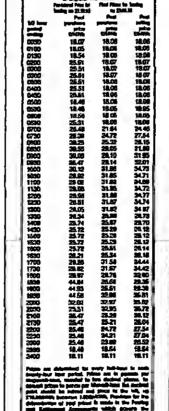
St James's Place Capital plc (now renamed SJPC 1990 plc)

and the holders of its Ordinary Shares of 5p each

Deptils of the Scheme of Arrangement are given in the document duted II August 1993 which has been appropriately the London Sock Packange as Listing Particulars relating to Coleman Street Measures Limited (remained & James's Place Capital ple with effect from 20 Octuber 1993). The sponsoring broker for the application for listing on the Lundon Stock Enchange in Carenova & Co. Copies of the Listing Particulars may be obtained during small behaviors better up to and including 22 October 1993 (for collection only) from the Company Annotativements Office. London Stock Exchanges Towers, Cond. Const., off Barthalaness Lanc. London EC2 111P and discours north business hours are to and for the depth of the Const. r, Capel Coart, off Bartholomew Lane, London BC2 HPP and during agent business hours t ember 1993 from St James's Place Capital pke, 27 St James's Place, London SW1A INR and from:

Loudon EC2R 7AN

Linklaters & Paines Barrington House, 59-67 Gresham Street



Senior Assets 2 (ROSA2)
Pursuent to the Indenture dated as of January 10, 1982, between the Parent and State Street Bank and Trust Company, as Trustee, notice is hereby given that for the interest Accrual Period October 15, 1993 through January 14, 1994, the rates applicable to the Secured Senior Floating Rate Notes and Secured Senior Floating Rate Notes and 4,725 respectively. PERUSAHAAN PERSEROAN (PERSERO) P.T. BANK NEGARA INDONESIA U.S.\$ 151,500,000,-Floating Rate Notes due 1997 Interest Rate: 4.375% Notes = US\$ 11,059.03 £50,000,000

From: 14th October 1993 14th April 1994 nterest payable per US\$ 500,000 ALLIANCE - LEICESTER ce & Leicester Building Society dinated Variable Rate Notes 1998 n accordance with the Terms and londitions of the Notes, notice is sereby even that the Rate of merces for the Twenty-First Internt Period from 11th August, 1993, to 11th Newsmher, 1993, has been fixed at 6.7875% per annum. Inter-est psyable on 11th November, (99), will amount to £171.08 per £10,000 principal amount. Bankers Trust Company, London Agent Beni

MESLON BANK CORPORATION USS 200,000,000 PLOATING RATE NOTES DUE 1994 Notice is hereby given that for the interest period from 21 October 1993 to 21 January 1994 the notes will carry an interest rate of 3.575 per cent per annum CHEMICAL As Agent Bank

AEGIS (NETHERLANDS ANTILLES) FINANCE N. V.

(The "Company")

Registered Office Polarisweg 35 Curação **NETHERLANDS ANTILLES**

NOTICE OF EXTRAORDINARY GENERAL MEETING **OF SHAREHOLDERS**

Notice is hereby given that an extraordinary general meeting of shareholders will be held at the registered address of the Company, Polarisweg 35, Curação, Netherlands Antilles, on November 12, 1993 at 10:30am for the purpose of considering, amongst other things, the amendments to the Articles of Incorporation, and any other business as presented to the meeting pursuant to the agenda. The agenda and the proposed amended Articles of Incorporation bave been deposited for inspection by the shareholders at the registered office of the Company and the Paying and Conversion Agents appointed in connection with the preference shares (the "Paying and Conversion Agents"). A separate class meeting of the preference shareholders will be held at the New Connaught Rooms, Great Queen Street, London WC2B 5DA at 10.30am on November 12, 1993. Copies of the agenda and the proposed amendments to the Articles of Incorporation can be obtained by shareholders at the registered office of the Company and Paying and Conversion Agents appointed in connection with the preference shares.

Shareholders are advised that in accordance with the Articles of Incorporation, certain decisions require a majority of at least three-fourths of the votes cast at a general meeting of shareholders, at which at least two-thirds of the issued shares entitled to vote are represented. Amendment of the Articles of Incorporation falls under this category.

Holders of preference shares are entitled to attend and address the extraordinary general meeting of shareholders, but have no voting rights.

At the said seperate meeting of the preference shareholders, preference shareholders will be requested to sanction the alteration of the special rights attaching to their preference shares resulting from amendments to the Articles of Incorporation. Such sanction must be given by extraordinary resolution passed by a majority of more than fifty percent (50%) of the votes that can be cast on the issued and outstanding shares.

The Board of Directors

October 21, 1993

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COMPANY NEWS: UK

Race on for new herpes drug

Paul Abrahams considers the battle between Wellcome and SB

ESTERDAY'S barrage of clinical data from SmithKline Beecham and Wellcome was only the first salvo in the struggle to succeed Zovirax, Wellcome's best-selling herpes and saingles treatment

The drug, the world's eighth top-selling medicine, is expected to generate revenues this year of £745m, achieving a growth rate of 27 per cent.

Its growth, however, is set to slow. Zovirax's German patents expired this year, while those in the UK and US run out in 1995 and 1997.

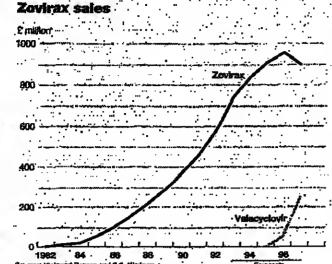
Those developing Zovirax successors include Wellcome itself, with Valtrex, also known as valaciclovir; SmithKline Beecham with famciclovir; and Bristol-Myers Squibb of the US and the Japanese group Nip-pon Shoji with Usevir or BVa-

Zovirax has always been a tempting target but efforts to develop successors have been held back by the toxicity of most anti-viral drugs.

This safety problem was highlighted last week when Nippon Shoil halted Japanese supplies of BVaraU after chir a month on the market.

Three patients taking the medicine had died because they were simultaneously receiving fluorouracil, an anticancer agent.

The company closest to launching a competitor is SmithKline Beecham. Famci-clovir has been submitted to regulatory authorities around the world and should be licensed for the treatment of shingles in the first half of 1994. A submission for genital herpes is likely to be made in the next few months, with a possible launch at the and of



but only needed to be taken

three times a day. One of Zovi-rax's weaknesses is that It

needs to be taken five times a

Famciclovir will also have the benefit of SmithKline Bee-

cham's huge salesforce which

outnumbers that of Wellcome.

aggressively. SmithKline Bee-

cham's recent launch of Paxil.

its anti-depressant, was nota-

rax's safety record. It has been

used by more than 30m people

over the last 15 years. In the

clinical trials, famciclovir

appeared to generate a higher

incidence of nausea and head-

ache than Zovirax.

already low.

The company may also price

between Wellcome and Smith-Klina Beecham could be the market for post-herpetic neuralgia, the long-term pain which occurs in about 30 per

cent of shingles patients.

Although Zovirax is effective in treating the immediate pain associated with shingles, its effectiveness in long-term neuralgia is not fully established. Data presented yesterday by SmithKline Beecham suggested famciclovir was

effective in this area. The marketing battle between the two companies for he immediate treatment of shingles will be technical and hard. Lehman Brothers, the broker, estimates worldwide sales of the Zovirax shingles application could be about

\$500m (£330m) a year. SmithKline Beecham sales representatives will be able to point to clinical trials published last month that compared its drug with Zovirax against spingles. The data showed famciclovir was no The fiercest battleground more effective than Zovirax,

about the drug was presented for the first time yesterday and showed it was more effective than Zovirax for long-tarm pain associated with shingles. Another trial for genital herpes showed Valtrex twice a day was as effective as Zovirax five times a day.

Wellcome expects to submit Valtrex for approval to treat shingles during the first half of next year. Since the compound is so similar in structure to Zovirax, the drug should have few safety problems and could be licensed quickly.

Brothers ehman balieves Valtrex could be launched in some markats by the end of next year. Submissions to treat genital herpes are likely at the end of 1994 or beginning of 1995. Such early launch dates would leave little time for SmithKline Beecham to establish its drug. Lehman Brothers estimates

famciclovir will not capture more than 25 per cent of the shingles market. Its share of the genital herpes market is unlikely to exceed 15 per cent or about \$75m. This means famciclovir annual sales will be about \$200m in 1996.

ble by this tactic. However, the group's ability to undercut in the US may be limited, because Zovirax's American price is The additional marketing by the two companies could expand the market. A recent study suggested only 28 per Wellcome's sales teams will cent of shingles patients attempt to counter SmithKline receive anti-viral therapy. Beecham by pointing to Zovi-

Analysts reckon Zovirax sales could reach \$1.5bn within three years, while those for Valtrex could achieve \$150m. On the basis of these estimates, the herpes and shingles market could grow from \$1.15bn last year to \$1.9bn by

Meanwhile, the window of The struggle betweeu Smith-Kline Beecham and Wellcome opportunity for SmithKline Beecham may be narrow. Wellcome is rapidly developing its could have two winners.

Alexandra leaps to more than £2m

ALEXANDRA Workwear, the uniform supplier, announced pre-tax profits more than doubled from £672,000 to £2.01m for the 28 weeks to August 14.

Earnings per share rose to 4p (L3p). The directors declared an interim dividend of 2.1p (1.8p) on the back of improving trading results and continued reduction in borrowings.

Turnover rose to £31.9m (£30.9m) as the mix of business changed. Mr Julian Budd, finance director, said: "A year ago we were in a position of undertaking strategic sales giv-ing very low margins, but keeping the factories going and allowing us to reduce stocks to levels commensurata with

activity."
Stocks had now fallen and sales had Increased on the back of higher turnover in the core business - stockback ser-vice to small businesses which require a 24 or 48 hour deliv-

Towards the end of the first half Alexandra opened new shops in Hanley, Northampton and Solihull as well as relocating an existing shop in Croydon. Further sites are being considered, the company said. "All areas of the group have

contributed to the results which have been achieved through greater efficiency and a better sales mix despite their being no fundamental improvement in trading conditions,"

said Mr Gerald Dennis, chair-

He said there had been some signs of increased retail activity and the company has resumed its retail investment programme: "We look forward with confidence to the second half of the year where so far all areas of the group are main-taining their first half perfor-

Borrowings fell to £7.59m (£13.5m) at the half way stage and the company anticipates further falls by the year end. Interest charges declined to £463.000 (£1.09m).

The company had £7.3m in bank loans and overdrafts as well as £289,000 in hire purchase contracts.

Gearing fell to 34 per cent compared with 46 per cent in the comparative period.

Wensum recovery

The recent improvement in fortunes at Wensum continued in the six months to July 31. The USM-quoted men's wear and corporate clothing company reported pre-tax profits of

£56,000 (losses of £46,000). Turnover improved from £2.83m to £4.12m. Earnings per share came out at 0.56p (losses 0.43p) and the interim dividend is raised from 0.575p to 0.625p. The company said that a large part of its new clothing

project should complated in the second half. Forward Technology

losses double to £1.2m

By John Murrell

EFFECTS OF rationalisation pushed losses at Forward Technology Industries np from £539,000 to £1.23m pre-tax for the half year to June 30.

Measures taken were in connection with the continental European recession which had affected French and German markets which account for 50 per cent of group sales.

Mr Brian Chilver, chairman, said the company had taken extensive remedial action to reduce costs and personnel and had charged £800,000 against the opening half's results - the

total exceptional costs anticinated for the 1993 year. He pointed out that recession was slowing progress towards "satisfactory profits" and that this would be inevitably

Group turnover for the half year rose to £20.1m (£17.7m). Electronics accounted for £16.1m, of which £2.1m (£13m) related to currency changes. Electronics returned profits of £223,000 (losses £53,000) but

reflected in full year results.

sound and vision incurred losses of £58,000 (profits £132,000). Losses per share widened from 1.6p to 3.6p.



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BARCLAYS INVESTMENT FUNDS (LUXEMBOURG) Societé d'Investissement à Capital Vas ("the Company") Registrated Office: Custre Mexane 7th Floor, 41, avenue de la Gare L-1611 LUNEMBOURG, RC Luxembour,

IN

NOTICE OF ANNUAL GENERAL MEETING

To receive and adopt the Directors' Report of the Auditor for the year to 31st July 1993.

31st July 1993.
To great a discharge to the Directors in respect of their duties for the year ended 31st July 1993.
To great a discharge to the Auditors in respect of their duties for the year ended 31st July 1993.
To re-dect Mester Dennis, de Mantia, Pauly and Wilman as Directors of the Company.
To re-appoint Mesters Brook, Fox and Pyrice at Directors of the Company.
To re-appoint Mesters Price Waterhouse an Anditors.

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The I.D.S. Garm Seminar will show you how the markets REALLY work. The amazing trading techniques of the legendary W.D. Garm can increase your profits and contain your losses. How? That's the secret. Ring 051 474 0080 to book your FREE place.

Castle Communications rises to £1.5m profits down at £2.48m (£2.76m).

REDUCED interest charges and the absence this time of exceptionals nelped lift profits at Castle Communications, the USM-quoted video and audio group, by 11.6 per cent, from £1.36m to £1.51m pre-tax. over the year to June 30.

Mr Terry Sband, chairman, said the results were mixed, with turnover up from £31.6m to £33.4m, but operating

In the UK, trading conditions for the audio division, which accounts for more than 70 per cent of group turnover, remained difficult, Mr Shand said.

Video product sales fell as a consequence of Castle's concentration on own-label requirements of the multiples rather

than its general catalogue sales. However, Mr Shand said the group had substantially increased its investment in video tangibles during the year by com-missioning special interest programming mainly for WH Smith's own-label requirements. Benefits from that investment should come through in 1993-94, he added. The pre-tax result was struck after net

interest payable of £966,000 (£1.2m). Earnings per share advanced to 15.1p (10.4p) and the proposed final dividend is unchanged at 4.5p, which maintains the



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Barclays Bank pic Credit Lyonnais Kredietbank N.V., LUMDON BRANCH Rabobank Nederland, LONDON BANKER J. Henry Schroder Wagg & Co. Limited

Westdeutsche Landesbank Girozentrale, as Co-lead Managers Baring Brothers & Co., Limited

> Norddeutsche Landesbank Girozentrale, The Royal Bank of Scotland pic.

as Managers



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FACILITY AGENT

OCTOBER 1993



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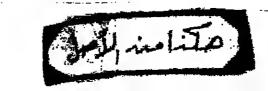
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SBCI SWISS BANK CORPORATION Investment banking

This announcement appears as a matter of record only

October 15, 1993





Pathfinder for placing and public offer indicates market capitalisation of £300m

Gartmore forecasts advance to £24.5m

By David Blackwell

GARTMORE, the investment fund manager owned by Banque Indosuez of France, yesterday forecast a 64 per cent rise in pro-forma profits to £24.5m before tax for the 1993 year in its pathfinder prospec-

Banque Indosuez, which acquired Gartmore from British and Commonwealth, the failed financial services group, in 1990 for about £130m, is to float 25 per cent of its wholly owned subsidiary next

USA

aote

al Bank

439

MBOURG

J.71NG

SECRET?

Garimore itself will not be issuing any new shares. The shares to be sold will be divided between a placing, pri-marily with institutions, and a Gartmore is expected to have

a market capitalisation of about £300m Mr Antoine Jeancourt Galignani, Banque Indosuez chair-

man, yesterday described Gartmore as "an outstanding success" over the past three

He said a London listing would give Gartmore a higher



No restraints on further expansion of market share and scope to attack international markets: Andrew Brown (left) with Paul Myners and David Watts (investment director)

ther growth in market share.

profile both in the UK and internationally, as well as providing opportunities for further growth

Mr Paul Myners, executive chairman of Gartmore, sald that its investment record was an important and continuing

INDEX

CONSTITUENTS

LISTS OF the constituent stocks of the FT-

SE Actuaries Share Indices series and other

FT indices are available at no charge from

The Manager, FT Statistics,

One Southwark Bridge, London SE1 9HL

Information regarding the FT-Actuaries

World Indices.

including details of constituents,

is available from:

Symon Bradford.

NatWest Securities

Ltd.,

Kintore House,

74-77 Queen Street.

Edinburgh EH2 4NS

- increased by 1,6% on quarter ended September 1992

Mark Zurack or

Barbara Mueller

Goldman, Sachs & Co.

85 Wall Street,

New York,

New York 10004,

(212-902-6777).

Income after tax

Financial year and

Yield fatt

Ore mille

Gold prior

Forward sales

during the quarte

Financial results (R'000)

· Working costs per kilogram

- up 17% on previous quarter

Supt 93 June 80 per to dete

- increased by 1,1% on previous quarter

30 June

202

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39 098 34 733 39 054

3013 2015

18 772 16 968 19 772

10 870 11 707 10 870

4 339 37 020 May 1984

18,2

asset. While Gartmora had 400 people, could attack international markets using existgrown to be the fourth biggest investment fund manager In the UK pension fund sector, he

At the end of last year Gartcould see no restraints on furmore had funds of £12.8bn under management. This had grown to £16.1bn at the end Mr Mynere belleved the group, which employs just over

Pension funds accounted for 77 per cent of the business at end-June, with unit trusts and offshore hinds taking 7 per cent, investment trusts 5 per cent, and others 11 per

Pro-forma pre-tax profits were struck after non-recurring items, including interest on a loan to Banque Indosuez, now repaid.

Mr Andrew Brown, finance director, said the company would come to the market with no debt and no goodwill.

Pro forma earnings per share for 1993 were put at 8.1p, and the notional net dividend at

The directors and some employees of Gartmore will be acquiring shares worth some 58m at the offer price through the conversion of a share option scheme put in place by Banque Indosuez, which has guaranteed not to sell any

Kleinwort Benson are sponsoring the flotation and Cazepove are brokers.

NEWS IN BRIEF

almost FI 17m.

SCOTIA HOLDINGS: Of the

£40.6m, 2.76m have been allo-

allocated to clients of Klein-

Hoare Govett Corporate

Finance, A further 5.6m shares

have been allocated to interme-

diaries, independent market-

CUPID has signed an exclusive licensing agreement to make and distribute through ite Pronuptia stores, a range of wedding dresses and eccesso-ries to be designed by Mr Jeff

ESTATES & AGENCY: The contract to sell a 10-acre freehold in Plymouth, Devon, to J Sainsbury has become uncon-ditional. The consideration is £18.1m cash and will be used to repay short term borrowings. The site was revalued at £7.5m in E&A's accounts for the year to Juna 30 1992.

HILLSDOWN HOLDINGS subsidiary, FMC, has sold its Plymouth abattoir to Plymouth Quality Meet for an undis-

INCHCAPE arm, Inchcape Pacific, has formed a joint venture with Zuellig Group of the Philippines to develop a consumer products marketing and distribution business there. JIB GROUP: Rights issue 98.7 per cent taken up. Matheson & Co, Matheeons Investments, JIB Holdings (BVI) and Boxwick, all wholly owned subsidiaries of Jardine Matheson,

have taken up their rights; their combined shareholdings makers and employees of Scotia. Applications from employ remain at 62.5 per ceot. ees and independent market-MALAYA GROUP, the motor makers bave been met in retail gronp, has been appointed sole concessionaire full. intermediaries will receive 97 per cent of their applicefor Bugatti cars. Bugatti

recently acquired Group Lotus SHARPE & FISHER has from General Motors. bought the builders' merchant McLAUGHLIN & HARVEY: Its division of Phillips & Son receivers have sold the fixed (Alton) for £2.15m cash. TELEMETRIX's 58 per centassets of the group's Northern owned subeidiary, Nasdaq-Ireland division to TBF

quoted GTI Corporation, lifted NORTHERN FOODS is buying sales in the third quarter of 1993 hy 28 per cent to \$32.8m (£21.7m); net income rose 43 Bankethakkerij Vandarheul Assen, a Dutch speciality biscuit business, for Fl 11.9m, per cent to \$3.56m; and earnings per share advanced 35 per including existing borrowings. In 1992 it had turnover of cent to 35 cents. TICKETING GROUP has com

pleted the placing of 40m ordinary shares of 0.5p each at 14m new ordinary shares pro-2.04p per share. The placing, posed to be issued to raise representing 4.7 per cent of the company's issued equity, will cated to non-UK investors and 11.24m to UK investors. Of the raise some £800,000 to be used latter, 5.6m shares have been for acquisitions and to provide additional working capital. TRANSPORT DEVELOPMENT wort Benson Securities and Group has bought Chambers and Son, a County Antrimbased distribution company, for £294,000.

Final dividends were declared

Unisel 15 cents per share Kinross 180 cents per stock unit

Leslie 35 cents per share

Bracken 30 cents per share

Winkelhaak 130 cents per share

as follows:

NEWS DIGEST

Allied **Textile** expansion

ALLIED Textile Companies is buying Coating Applications for a maximum of 28.5m. Lancashire-based Coating treats fabrics with PVC and

polyurethane and in the year to October 31 1992 reported profits of £839,000 on turnover of £5.87m. Allied is paying an initial

£6.04m for a 91 per cent holding, satisfied by £3.69m cash, £1.19m in shares and £1.15m in loan notes.

It will enter into a put and call option on the balance, held hy one shareholder, exercisea-ble after the determination on profits for the year to October 31 1993.

Initial consideration for the option will be £589,000, satisfied by cash or loan notes.

Shaftesbury enlarges Chinatown Estate

Shaftesbury, the property company which raised £20.8m from a placing and share offer in August, has expanded its Chinatown Estate in London's West End via the £6.4m purchase of properties in Shafteshury Avenue and Gerrard

The purchase covers a block of 10 shops as well as offices at 100-124 Shaftesbury Avenue and 36 and 39 Gerrard Street.

The properties, adjoining Shaftesbury's existing 32 property Chinetown Estate, have been acquired on long leases at nominal reots with-

out review. Shaftesbury has also added to its investments opposite Central Station, Glasgow, with the acquisition of the heritable interest at 96-98 Hope Street for £650,000.

The announcement prompted a 12p rise in Shafteshury's shares to 114p.

Bennett & Fountain losses at £5.92m

Bennett & Fountain Groop, the wholesaler and retailer of electrical goods which is being acquired by Marlowe Holdings in a recommended £2.1m offer, announced pre-tax losses of 25.92m for the year to June 30. There were restated losses of

Total for

the year

300

70

55

200

April 1993

120

40

20

70

The difficult trading conditions of the first half had continued into the second, the company said. In addition, the high level of provision against bad debts had increased in the second half. The company did not as yet see any signs of

Turnover amounted to £64.7m (£66.1m), Losses per share amounted to 5.6p (7.2p). The shares were unchanged at 2%p. Marlowe'e cash offer is 2p per share.

Losses at Whinney Mackay-Lewis rise

In the worst recession in the construction industry "in liv-ing memory" Whinney Mack-ay-Lewis, the USM-quoted architect and planner, saw pretax losses for the year to April 30 double from £435,000 to £950.000.

Turnover fell from £5.68m to £3.45m. However, the company said

that the level of enquiries had riseo rapidly in the last two months and had reached a point where it was needing to ake on new staff.

Operating losses were £477,000, compared with profits of £205,000. Interest charges fell to £412,000 (£477,000) and there was an exceptional charge of £61,000 (£163,000).

As part of the reduction in fixed costs it sold a property for £3.8m, which allowed repayment of horrowings. Losses per share were 12.1p

Allied Irish US offshoot expands

First Maryland Bancorp, the wholly owned US subsidiary of Allied Irish Banks, boosted net profits 10.8 per cent from \$24.1m to \$26.7m (£17.6m) for the third quarter of 1993, lifting the figure for the nine months to September 30 to \$86.1m against \$68.4m.

Mr Gerry Scanlan, deputy chairman and chief executive of AIB, said that First Maryland "continues to maintain a solid performance in a slowly recovering market place".

Berry Birch slips to £460,000

Profits of Berry Birch & Noble, the USM-traded financial services group, slipped from £518,571 to £460,104 pre-tax for the half year ended July 31. Turnover advanced from £3.16m to £3.59m.

The shares fell 11p to 164p. The directors blamed the setback on substantial investme to secure continued expansion of the business, including development of the new office in Clevedon, near Bris-

They pointed out that without these costs there would have been a "healthy increase" in operating profits.

Interest income declined to £36,994 (£77,847). Earnings per share worked through 1p lower at 5.3p but the interim dividend is lifted to 2.1p (2p).

Brit & American Film net assets up

British & American Film Holdings, the investment company, reported a net asset value, excluding film rights, of 1,120.3p at June 30, against 1.023.1p at the beginning of the year and 898.5p 12 months ear-

In the first half of 1993 pretax profits were £618,456 against £609,688 restated for the changed trestment of Investment sales required

under FRS 3. Turnover was £784,604

(£747.346) with the majority coming from investments. Film and video revenue contributed a smaller £41.662 (£77,531). Earnings per share were

14.29p (16.68p). The Interim dividend Is raised to 4.275p (3.8p).

English National net assets ahead

Net asset value per preferred ordinary share of English National Investment stood at 361.5p at September 30.

That marked an improvement oo both the 339.6p standing at the March year-end and the 287.8p reported for the same period of the previous

The figure for the deferred ordinary shares amounted to 286.5p at September 30. The year-end figure was 264.6p and the comparable half year figure

After-tax revenue for the half year to end-September totalled £265,000 (£241,000).

Earnings per preferred share amounted to 8.4p (7.7p) while those for the deferred emerged at 5.9p (5.3p). Interim dividends respectively for the two classes of share are held at 5p and

PUBLIC WORKS LOAN BOARD RATES

	Qua	ta ioans*	
Temp	221	Att	sector il p
1			5%
Over 1 up to 2	514	5%	5%
Over 2 up to 3	5%	5%	6%
Over 3 up to 4	е	6	6%
Over 4 up to 5	61/6	61/4	6%
Over 5 up to 8	674	814	636
Over 6 up to 7	6%	6%	716
Over 7 up to 8	61/2	e1/2	7%
Over 6 up to 8	6%	6%	71/2
over 9 up to 10	6%	6%	7%
over 10 up to 15	7%	71/2	7%
ver 15 up to 25	734	7%	7%
Ner 25	7%	7%	7%

"Non-quota loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case then quota loans. †Squal instalments of principal. †† Repayment by helf-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

Banesto Finance Ltd.

US\$100,000,000 Subordinated floating rate notes due 2003

Notice is hereby given that the notes will bear interest at 4.875% per onnum from 21 October 1993 to 21 April 1994. Interest payable on 21 April 1994 will amount to US\$123.23 per US\$5,000 note US\$246.46 per US\$10,000 US\$ 100,000 note

Agent: Morgan Guaranty Trust Company **JPMorgan**

Baden-Württemberg US\$200,000,000 Subordinated floating rate notes due 2002 Notice is hereby given that the notes will bear interest at 5% per annum from 21 October 1993 to 21 April 1994, Interest poyable on 21 April 1994 will amount to US\$25.28 per

Landeskreditbank

US\$1,000 note and US\$252.78 per US\$10,000 note and US\$2,527.78 per US\$100,000 Agent: Morgan Guaranty Trust Company JPMorgan

LEGAL NOTICES

THE INSOLVENCY ACT THE

REINHOLD OVERSEAS (HARLEY)

REUNHOLD KNEWWORTH LIMITED REMEMBER (KINGS CROSS) LIMITED MICHOL (KINGS CROSS) LIMITED MICHOL (KINGS CROSS) LIMITED MICHOL (KINGS CROSS) LIMITED MICHOL (KINGS CROSS) LIMITED CROSS (KINGS CROSS) AND AN ARCHITECTURE (KINGS CROSS) LIMITED (KINGS CROSS) AND AN ARCHITECTURE (KINGS CROSS) AND ARCHITECTURE (KINGS CROSS) AND ARCHITECTURE (KINGS CROSS) AND ARCHITECTURE (KINGS CROSS) A

October 1991 at 11 00 Jave, 11,20 Jav., and 11 40 Jav. respectively to the purpose revenues on Section-98 and 10 Jave 1992 and 10 Jave 1992 at 10 Jave 1992 a

Kommuninvest I Sverige AB U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1998

For the Interest Period 20th October, 1993 to 20th January, 1994 the Notes will carry a Rate of Interest of 3,5625% per annum, the Interest Amount payable per U.S. \$5,000 Note will be U.S. \$45,52, and for the U.S. \$100,000 Note will be U.S. \$910.42, psymble on 20th

Bankers Trust
Company, London Agent Bank

U.S. \$300,000,000

Province de Québec Roating Rate Notes Due 2001 34 % per annue

(3 FIRST BORDON

DE PARIS USD 225,000,000 rdinated Floating Rate Notes dua 2002 Notice is hereby given that the rate of interest for the period from October 21st, 1993 to April 21st, 1994 has been

BANQUE NATIONALE

fixed at S per cent, per annum. The coupon amounts due for this period are USD 25.28 per denomination of USD 1,000, USD 252.78 per denomination of USO 10,000 and USD 2,527.76 per denomination of USD 100,000 and are payable on the interest payment date April 21st, 1994.

The Fiscal Agent Benque Nationale de Paris (Luxembourg) S.A.

- up 58% on guarter ended September 1992 SUMMARY OF GOLD MINING COMPANIES' RESULTS FOR Company registration number

30 September

234,7 40,6 31,2

30 000 31 730 30 050

1.571 1.227 5.193

3 067 3 446 15 653

37 020

11 000 000 ordinary

30 June

64

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29 497 29 398 29 497

31 December

617 1 607

253

119 080 111 500 342 000

36 400 34 859 36 678

37 460 37 464 32 707

365

37 620

2,8



30 September

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alle Gold Sees Ltd	Oryx Mion	St. Heiena Gold Minus Ltd	Stiffentein Gold Mining Co Ltd	United Gold Mines Ltd	Wickshool Misse Ltd
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1	On 20 October 1982 dividends were declared by certain of the abovernectioned community, psychia to members registered at the close of business on 5 Nevember 1983.
	regarded at the design of the flags of the Republic of South Africa. Payments from the United Hispaton office with be made in Stretting at the rate of exchange ruling on 2 Dearmber 1932, or the first day thereafter on which a rate of
	2 December 1992, or the first day thereafter on writes a rate of earthungs is realistic.

Gencor IU.K.; Limbed 30 Ely Place Landon EC1N SUA 17el (071) 404-08729 (PO Bux 61620, Marshaftman 2107 Tel (011) 378-3162

cor SA Limited



37 000 37 000

13.0

NOTE: Copies of this report, together with the development results for each mins, are evaluable to interested parties on ludes a loss of R196 000 (June 1983 profit R413 000) in respect of wantur

5.7

On 7 October 1953, ahereholders approved the variation of the rights of the cumulative preference shares to allow for their 107% participation in Boerrix Miner's net distributable income from 1 September 1993, in exchange for 9 000 806 ordinary sharets of Bestim Mines Lumided. 76 000 Usine 1953; 63 000) tone of surface material at a grade of 1.1 (June 1953; 7.0) grams per ton were treated during

wy aresountament to shareholders, advising them that the mine's future funding requirements would by I, was published in the press on 1 October. The potential funding requirements of R998 million referred morehest, includes approximately R590 million in respect of interest and principal repayments on the swart-basent basis leave used in the funding of the project, Shareholders will be kept informed of funds in the regard.

COMMODITIES AND AGRICULTURE

Crisis meeting called as Russian aluminium costs soar

By Kenneth Gooding, Mining Correspondent

RUSSIAN ALUMINIUM producers, shocked by rapidly rising costs, have called a crisis meeting with government officials. Their energy costs jumped by 183 per cent on October 1 and last week transport costs went up by 150 per cent. Mr Youri Shlaifsbtein, deputy director responsible for minium smelter, said those appreciate they have to make a in mid-November.

increases had raised the cost of profit but we have to convince producing aluminium in Russia to western levels.

Bratsk and another blg Siberian smelter, Krasnoyarsk, have been resisting the electricity price increase imposed by Moscow because Russia is under pressure from the International Monetary Fund to lift energy prices to international levels. Mr Shlaifshtein said the Siberian smelters accounted foreign economic relations at for 86 per cent of the local Bratsk, the world's biggest alu- power suppliers' business. "We

the power suppliers there is a line they must not cross if

smelters are not to close." He said that, until three years ago, Bratsk, which has the capacity to produce about 840,000 tonnes of metal a year. had "minimal" transport costs. After de-regulation of the transport sector these costs were now a great burden. Representatives of all Rus-

push Russian smelter costs up sia's smelters will meet senior government officials at Bratsk to \$1,200 a tonne, well above

The Anthony Bird Associates consultancy group estimated that in mid-1992 the Commonwealth of Independent States' smelters were producing aluminium for ahout US\$550 a tonne because of "astonishingly low input prices". Mr Horst Peters, general manager, technology marketing at VAW. the German aluminium group, estimated recently that the energy cost increase would

Meanwhile, Russia's foreign economic relations ministry is this week baving two series of meetings about the surge in CIS aluminium exports widely hlamed for causing real prices to drop to their lowestever level.

A European Commission delegation, headed by Mr Jorn Keck, director of bilateral trade negotiations, is seeking a voluntary restraint deal limiting exports and an industrial co-operation accord to help

Smartly turned out in a

western suit and chain-smok-

ing Marlboros, Mr Shlaifshtein

sits in Rosal's sparsely-fur-

nished new office in the Trans-

World beadquarters and recalls

that until three years ago

Bratsk's aim was to produce as

much aluminium as possible. It

received no foreign currency

for its effort, all that went to

the state, and it had no contact

with consumers so the management had no idea that the

restructure the CIS industry. And yesterday the Russians started two-day talks with government representatives from other aluminium producing countries, including Australia, Canada, Norway and the US. as well as the EC.

Some US companies want their government to seek cuts of at least 500,000 tonnes in CIS annual production and say they are ready to make dumping charges if no satisfactory solution to the CIS export problem is quickly found.



ment finance - something not readily available to a smelter in remote Siberia.

Bratsk is now 51 per cent owned by its employees. Another 10 per cent is held by small shareholders in the Irkutsk region, leaving 39 per cent with the state. According to Mr Shlaifshtein, the state's shares wili he auctioned off to the

public next month. Meanwhile, the EC is offer-ing help to the CIS industry in the form of technology and, possibly, finance, in exchange for production cuts. Mr Shlaifshtein says: "Our complex problems cannot be solved by others. We must solve our problems ourselves - then we

can ask for help from others". But there is one way the EC could help Russia. "It is not possible to go to bed in a centrally planned system and wake up in a market system and expect everything to go smoothly. The EC could help

others in the ACP group.

atin Ame

(Prices supplied by Armilgernated Metal Trading)

"Venezuela has undertaken

to co-ordinate discussions with

while St Lucia will do the same

for the Caribbean producers,'

Mr Manning said. "The plan is

for a ministerial meeting with

an agenda to discuss the mat-

ter and find common ground."

Argentina secures bigger share of fishery resources

By John Barham in Buenos Aires

BRITAIN AND Argentina have reached a new agreement on sharing fish resources in the South Atlantic and waters surrounding the Falkland islands after two days of talks in Buenos Aires.

The one-year arrangement favours Argentina, which will increase its share of a substantially extended fishing effort next year - raising its catch of the prized illex squid by 70 per cent to 220,000 tonnes. The Falklands will retain its present quota of 150,000 tonnes.

The agreement is to he signed in London early next month during an official visit hy Foreign Minister Guido di Tella, in which Argentina's claims to the islands will inevitably feature prominently on

the agenda. The accord will increase cial revenues, which depend heavily on the sale of fishing licences. The islands' govern ment forecasts a 35 per cent fall in licence revenue next year to between £15m and £15.5m.

Argentine negotiators sav however, that the islands could not delude themselves that we would never develop our fishing industry. This agreement allows them to plan

Argentina is likely to continue increasing its share of the catch in future years. Britain had hoped to strike a long-term agreement with

Argentina that would protect the islands' revenues. But Argentina is tying such an agreement to concessions by London over shared development of the islands' possible oil reserves and the lifting of the UK's arms embargo, imposed during the 1982 Falk-

Canadian group plans Andean mine venture

MUSTO EXPLORATIONS, the Canadian-owned mining group, is in talks with 18 international mining companies on the development of a US\$450m-\$500m project in western

Argentina. The company has a one year option to develop what it claims is a world-class gold and copper deposit in the Andean foothills and is looking for partners to share develop-

It is close to completing an 18-month, \$7m feasibility study of the Bajo de la Alumhrera property for YMAD, a mining company owned by the local provincial government of Catamarca. Musto intends to take up a one-year option to develop project in association with YMAD and international inves-

If all goes well, the Catamarca mine would be the first regime is indicating that the Tobago and chairman of the hanana situation in Latin summit meeting, said that the major mining investment in summit meeting, said that the Argentina in decades. Argenleaders of Colombia, Mexico tina's xenophobic mining laws and Venezuela had understood once discouraged investment, the arguments of the Caribhut in June it introduced new bean hanana producers and legislation eliminating investment barriers.

Musto says Bajo de la Alumbrera is "one of the largest copper/gold deposits in South America" and could produce 250m lb of copper concentrate and 360,000 troy ounces of gold a year for 20 years. Construction work would take two to

three years before the mine could begin production.

Among companies in talks with Musto are Cyprus, American Barrick Resources, Placer Dome and RTZ. Musto is also negotiating financial packages with First Boston and Chase Manhattan banks.

Progress is being held op. however, by negotiations in the Catamarca legislature over the royalties it will levy on the

The federal government says that 20 local and foreign min ing companies are operating nine mines in Argentina and are considering 64 possible new projects in which they have already invested \$103m. Officials say that two of the largest projects should attract investments of \$500m.

 Brazil may cut its tin out put hy 10 per cent next year because of low prices in the world market, but is in no hurry to join the Association of Tin Producing Countries, which is co-ordinating producer efforts to reduce world supply, Mr Samuel Hanan; president of Brazil's mining and construction company Paranapanema, said yesterday, reports Renter from Knala

ing an ATPC meeting here. said Brazilian exports coul also fall by 10 per cent in 1994 from 18,500 tonnes in 1993, well below an export limit of 24,000 agreed with the ATPC.

SOYABEANS 5,000 bu min; cents/60b bushel

Chicago

Bratsk finds going tough in the real world

Kenneth Gooding on a town that depends almost entirely on its outdated smelter

to explain why Bratsk, the biggest aluminium smelter in the world, is diversifring into the manufacture of socks and panty-hose. He acknowledges that some western industrialists might find it difficult to comprehend but the 300,000 people who live in the town of Bratsk rely

shtein is attempting

almost entirely on the smelter for their livelihood. It provides 20,000 direct jobs and 77 per cent of the town's income. The \$2m of precious foreign currency invested in the hosiery business provides badly-needed jobs, is making products for which there is a ready demand and is profitable. The Bratsk smelter, located

in Siberia, uses out-dated Söd-erberg technology and is a big polluter. The town authorities don't like the pollution but need the smelter. A compromise resulted in Bratsk cutting output a little. One of Mr Shlaifshtein's colleagues told Reuter this week that the smelter was producing 750,000 tonnes of aluminium a year compared with its capacity of 840,000 tonnes.
"Russians must often choose

between suffering from envi-ronmental problems or losing jobs and their ability to feed their families," points out Mr Shlaifshtein, who is the deputy

VENEZUELA HAS volunteered

to mediate in the simmering

dispute between Latin Ameri-

can and Caribbean banana pro-

ducers over access to the Euro-

dent Ramon Velaquez during a

meeting in Port of Spain, capi-

tal of Trinidad and Tobago,

with the presidents of Colom-

bia and Mexico and the leaders

of the Caribbean Community

MARKET REPORT

pean Community market.

By Canute James

in Port of Spain

R YOURI Shlaif- Plant responsible for foreign economic relations.

Bratsk plans more investment to cut pollution - he says \$12m has been spent so far and a similar outlay was made to improve the infrastructure around the smelter. It was esaential that this be done without interrupting production of the metal that provides

the cash to pay for it all. Now the European Commission and the US aluminium industry is pressing for all the amelters in the Commonwealth of Independent States to cut production and exports. Talks are going on in Moscow this week in the hope that a framework for an agreement can be reached. Mr Shlaifshtein suggests: "If it is assumed that Russia should make all the sacrifices the talks [with the EC]

won't succeed.' He says he could supply the EC delegation with ten to 15 reasons why EC smelters should close and adds with a knowing smile, "but we do not have such a strong lobhy in the EC as the French".

Russia's moves towards establishing a market economy are now causing its aluminium industry severe problems. Since the begining of October electricity prices have risen by 180 per cent and transport costs by 150 per cent and Mr Shlaifshtein suggests that Russian aluminium production

It followed an attack at the

conference on the Latin Ameri-

can producers by Mr James

Mitchell, the prime minister of St Vincent, who said that the

economies of the Windward

Islands of the Caribbean and of

other traditional banana sup-

oliers to Europe, were threat-

ened by "indiscriminate flood-

ing of the market hy supplies

destroyed by this, then rela-

tions between Latin America

"Should our economies he

from Latin America"

and Suriname.

costs are now level with those formed, one with a Japanese in the western industry (see story above).

Since demand in Bratsk's domestic market dried up (western analysts say at least half of all the aluminium produced by the former Soviet Union went to its military machine) the smelter has been exporting about 450,000 tonnes a year. Tha EC decision to restrict imports of CIS aluminium until the end of November had very little impact on the smelter, says Mr Shlaifshtein. But it has raised protests in Irkutsk, the region in which the smelter is located.

Irkutsk was allocated 100,000 tonnes of duty free aluminium exports from the two smelters in the region to barter for essentials such as food and medicines. This metal had to be directed away from the EC and the essentials were bought elsewhere in the world. "EC manufacturers lost the

opportunity to deliver products to Russia. We are establishing links in Japan and the US that might not have been necessary [without the import restrictions]. We are bringing in food from China which stopped buy-ing our aluminium in 1990 but is now a customer again." Bratsk is attempting to stimulate new Russian demand for aluminium, but this will take time. Mr Shlaifshtein says that

two joint ventures have been

and the countries of the Wind-

ward Islands are quite likely to

suffer irreparable damage," Mr

The row between the Latin Americans and the EC's tradi-

tional suppliers in the African.

Caribbean and Pacific group is

over the community's banana

July, which imposes a 2m

tonnes-a-year quota for Latin

American fruit. Imports up to

that level attract duty of

No.7 RAW SUGAR - LCE

11,06

11.02

Turnever 97 (1036) lots of 50 tonnes.

High/Low

10.58 10.48

Mitchell said.

Venezuela volunteers to mediate in banana exporters' dispute

and one with a US partner (which he will not identify), to set up factories to produce nonstick cookware. About \$8.5m is being invested, most of the equipment has been delivered, and the first factory should start up early next year. He says these ventures should consume about 20,000 tonnes of aluminium a year. Other CIS aluminium smelters are involved in similar projects.

erhaps most important of all, Bratsk has been working on a scheme that should give it easier access to investment capital while cutting the price it pays for raw materials and raising the value of the aluminium it exports. These are the aims of Rosal Trading, a joint venture with Trans-World Metals, a London-based organisation that claims to be the biggest

trader of Russian aluminium. Trans-World previously provided finance for raw materials to "kick-start" Bratsk's production when the smelter was dangerously close to running out early last year. The London company is also involved in a joint venture with the local authority which has provided facilities for Bratsk to import alumina (aluminlum oxide) and export aluminium in bulk at the port of Vanino on the

applied to above-quota imports.

suppliers in the ACP group

have tariff-free access for the

remainder of the EC's needs of

about 1.5m tonnes a year. The

ACP producers say many econ-

omies dependent on banana

exports face damage through

the Latin Americans say they

are more efficient producers

and should henefit from an

open market for the fruit.

The community's traditional

metal being produced was considered low-grade.
"One reason we formed this company was to share Trans-World's experience and contacts abroad. Contacts with consumers will enable us to change production to meet their requirements. It will cost us very little to make these changes," he says.

Also, Bratsk wants to break out of the barter system into

which it was forced hy cash shortages. It has to import 50 per cent of its raw materials and pay for them with aluminium. "The best way is to buy raw materials at the lowest possible price and sell aluminium at the highest possible price. When you have to deliver metal to pay for raw materials you do not get the best price. The link with Trans-World

gives Bratsk access to western banks and trade finance and, further down the road, invest-

America is not turning out, for

Latin America, to be as nega-

tive as those countries have

been asserting," Mr Mitchell

said. "The survival of the

Windward Islands' economies

depends on banana exports.

cent of the bananas in the

Western Hemisphere and sup-

ply only 20 per cent of the

Eculio (£78) a tonne while a duty of Ecu850 a tonne is the introduction of the new Mr Patrick Manning, prime minister of Trinidad and

WORLD COMMODITIES PRICES

DON METAL EXCHANGE

9 months: 1.468
84,770 lots
mover 15,992 lot
12,292 fots
urnaver 4,266 lot
44,213 lots
umover 13,390lo
22,869 lots
umover 3,592 lo
179,079 lots
mover 72,131 lo
238,279 lots
mover 51,081 fo

ing Rates (Vs USS US cts equit prirroy oz S price £ equivalent 373.00-376.00 249.00-252.00 TRADED OPTIONS Alumirium (99.7%) Catte Puts Strike price \$ torms Dec Mar

			poo	
1100	23	50	14	_
1125	12	36	28	
1150	6	24	46	
Copper (Grade A)	_	alla		Pu
1600	57	92	16	_
1650	29	64	38	
1700	12	41	71	
Cottoe LCE	Nov	Jan	Nov	-
1150		89	25	_
1200	26	63	1	
1250	75	44	-	
Cocce LCE	Dec	Max	Dec	_
925	41	87	25	_
950	28	73	37	-
975	19	60	53	1
Brent Crude	Doc	Jan	Doc	_
1650			16	-
1700	38		28	
1750	14	40		

SILVER 5,000 tray az; centarbay az, s High/Low 452.5 454.1 454.3 455.6 458.6 461.5 464.4 467.3 471.8 473.0 441.2 442.8 443.0 444.2 450.1 453.0 456.9 460.4 461.5 74.05 74,80 0 75.60 18.05 18.26 18.43 18.57 18.70 18.82 18.94 19.05 17.95 18.17 18.95 18.66 18.67 18.80 18.92 18.96

HEATING OIL 42,000 US galls, cents/US galls 54.00 54.20 55.10 55.60 56.05 55,25 64.75 63,70 53.00 52.00 52.80 53.10 52.50 52.80 53.80 52.70 53.00 High/Low 1172 1188 1206 1223 1237 1243 1257 1271 1224 1240 1260 1273 1288 1302 1318 1335 COFFEE "C" 37,500bs; conte/los 75.60 78.20 79.50 80.75 82.10 84.50 88.00 76.30 78.85 80.10 61.45 82.80 85.05 88.00 SUGAR WORLD "11" 112,000 for; parts/fbs HighyLow 10.33 10.50 10.55 10.54 10.38 10.62 10.65 10.57 10.34 10.50 10.55 10.55 COTTON 50,000 for; contactor High/Low 57.17 66.78 59.70 60.20 57.13 60.07 60.55 61.02 61.15 61.75 81.66 ORANGE JUICE 15,000 Es; cents/the High/Low 114.30 116.05 118,45 117.25 119.20 Jen Mar May Jul Sep Nov Jen 119.95 121.40 122.20 122.25 123.00 119.05 121.00 HEDICES

814/8 621/8 826/8 833/2 636/4 635/6 624/6 617/0 614/6 622/0 629/0 633/2 637/0 636/0 627/0 615/4 Nov Jan May July Sep Nov 612/2 619/2 626/4 631/0 634/4 634/2 625/0 616/4 628/4 632/6 636/6 636/0 627/0 618/2 SOYABEAN OIL 60,000 lbs; carts/lb High/Lon 22.76 22.94 23.04 23.20 23.23 23.24 23.00 22.85 22.87 22.94 23.03 23.17 23.14 23.10 22.60 22.78 22.86 22.99 23.06 23.22 23.25 23.25 23.00 22.70 22.82 22.93 23.06 23.10 23.16 23.00 0 SOYABEAN MEAL 100 lons; \$4on Close Previous High/Lov Close Previous HighyLon Oct 191.0 193.5 193.5 Occ 190.5 180.7 190.7 Usin 190.9 190.6 181.0 May 183.5 182.9 183.5 Jul 185.5 184.8 185.5 Aug 195.5 194.8 185.5 Aug 195.5 194.7 135.5 Clase 252/4 261/0 265/4 267/2 260/5 253/6 260/0 253/4 261/6 265/0 268/0 260/6 254/0 260/0 WHEAT 5,000 bu min; cent Close 303/2 329/2 316/4 309/4 312/0 322/0 313/4 329/2 325/0 315/4 307/2 311/0 321/0 LIVE GATTLE 40,000 lbs; cents/lbs Close 73.375 74.478 74.775 75.925 72.950 71.400 71.825 73.325 74.700 75.175 76.100 73.125 71.500 71.850 LIVE HOGS 40,000 fb; cents/to Close 47.550 49.000 48.400 47.550 52.075 50.900 48.350 45.650 48.275 49.650 50.075 48.075 52.400 51.350 49.760 45.725 48.575 50.250 50.525 48.475 62.600 51.800 48.250 45.750 47,475 48,700 49,225 47,525 51,850 50,850 49,300 45,300 RELITERS (Base:September 13 1931 = 100) Oct 20 Oct 19 minth ago yr agy 1586,9 1582.5 1589.8 1837.5 PORK BELLIES 40,000 Rts. cente/to DOW JONES (Basa: Dec. 31 1974 = 100) Oct 19 Oct 18 minth ago yr ago 57.125 57.000 56,900 58.000 67.650 57,825 87,800 67,800 58,725 57,325 59,675 56,650 59,160 60,000 57,760

The GOLD reached a two-month high as fresh US investor fund buying piled into the New York futures markets. In London it closed at \$372 a troy ounca, up \$5 on the day. "It is quite a strong mova. The (investment) funds are buying it fairly heavily," ona dealer said, adding there was no physical damand. "Dealers were buying to test tha price at over \$370," he said. SILVER was also strong. ending 13 cents up at \$4.511/2 an ounce, but Platinum lagged with a \$1.85 rise to \$375.10 an ounce. At the London Metal Exchange tha three months TIN price rose to a fresh 10-week high of \$4,970

London Markets

Crude of the barrel FORKO	(4 C)	+ or -
Dutal	\$14,94-4,980	+0.06
Brant Blend (dated)	\$16.65-6.67	
Brent Blend (Dec)	\$17.03-7.00	
W.T.I (1 pm est)	\$18.33-8.35u	+0.025
Oil products (NWE prompt delivery par 8	onne CIF	+ or -
Premium Gasolina	\$190-182	
Gas Ol	\$175-176	
Heavy Fuel Oil	\$61-83	
Naphtha Petroleum Argus Estimates	\$160-192	+1
Other		+ or -
Gold (per tray az)-	\$372.0	+5
Silver toer troy oza-	451.5c	+18
Platfrum (per troy oz)	\$375.10	+1.85
Paledum (per tray az)	\$133,85	+0.0
Copper (US Producer)	84.5c	-0.5
Lead (US Producer)	33.50c	
Tin (Kugia Lumpur market)	12.35m	+0.1
Tin (New York)	222.5c	
Zinc (US Prime Western)	Uaq	
Cattle (ive weight)	118.89p	+3.09°
Sheet (gas meight) \$	81,26p	+2.52
Plac dive weight)†	68.35p	+3.10
London daily sugar (raw)	\$261.0	+22
London dally sugar (white)	\$291.0	+3
Tate and Lyle export price	€285.0	+1.5
Barley (English leed)	Unq	
Maise (US No. 3 yellow)	\$120.0	
Wheat (US Dark Northern)	S158.5	
Rubber (Nov)4	60,00p	
Rubber (Dec)♥	60.25p	
Rubber (N.L. ASS No. 1 Jul)	205.0m	
Coconus of (Philippines)§		÷5
Palm Oil (Malayslan)§		2.5
Copra (Philippines)§	\$270.0	
Soyabeans (US)		+1
Cotton "A" Index		0.10
Noottops (64s Super)	3°4p	

a tonne but found expected stiff resistanca near \$5,000 and ended after hours trading at \$4,950 a tonna, up \$70 on balance. COPPER ended its declina with three months metal gaining \$12.75 to \$1,645.25 a tonne in what dealers described as a "technical consolidation". ZINC was unable to extend initial upward momentum, with the rise attracting hedga selling, although an undercurrent of support remained, based on continued talk of production cuts. The three months prica closed at \$952.50 a tonna, up \$11.

Compiled from Reuters

Dec Jan		t _	\$/6:
Jan	Lates	nt Previou	a High/Low
	17.07	18.95	17.11 18.85
Feb	17,25	17,14	17.28 17.10
_	17,38		17.41 17.24
Mar	17,43		17.50 17.33
Apr	17.55		17.60 17.50
May	17,69		17.70 17,65
iui PE Indea	17.70 x 16.97		17,77 17,84
Turnover	21904 (1	9079)	
GAS OR	IPE		\$/10
	Close	Previous	High/Low
lov	169.50	169.25	170.25 168.75
Dec	169.75	169.50	170.50 169.00
lan.	169.50	169.50	170.00 100.00
alo.	169.00	168.50	169.00 187.75
Mar.	167.75	167.00	167.75 167,00
\or	106.00		166.25 165.75
Azy	165.00		165.50 165.00
kan .	164.25	163.00	164.50 162.50
lug	106.50		166.50
UGAR -	LCE		(S per lon
M/hite	Labor	Previous	High/Low
lec.	277.50	276.10	278.00 277.00
Aur	275.50	276.40	277.00 275.00
	278.60		280.30 278.00
	282.50	283.50	284.80 282.50
ct	274.20		27A.20
Dec Mer May May Det	275.50 276.60 282.50 274.20	276.40 279.50 283.50	277.00 275.00 280.30 278.00 284.80 282.50

_	941	925	940 919
Dec			
Mar	968	952	959 948
May	971	957	g72 956
Jul	970	958	978 9 57
Sep	972	960	973 958
Dec	959	947	958 B48
Mer	961	951	961 950
M3A	963	954	960 R55
loco i	ndicator p	7 (905.01) 1	10 fonnes per tonnes. Daily 0 day average for
COFFE	R - LCE		S/I
	Close	Previous	High/Low
Nov	1175	1206	1202 1174
Jan	1195	1225	1218 1193
Mar	1174	1210	1197 1175
May	1176	1197	1190 1175
Jul	1175		1193
ICO Ind Comp. 197,40)	daily 89.1	es (US cents 13 (89.70) 1	per pound) for Oc 5 day average 6
POTAT	OES - LC	E	\$700
	Close	Printous	High/Low
Apr	Close 91,8	Printous 90.0	High/Low 82.8 91.0
May	91.8 104.9		82.9 91.0 105.5 105.0
May	91.8 104.9	90.0 103.8	82.9 91.0 105.5 105.0 toryes.
May	91.8 104.9 r 148 (93)	90.0 103.8	82.9 91.0 105.5 105.0
May Turnove	91.8 104.9 r 148 (93) fT = LGE Close	90.0 103.8 lots of 20 t	82.9 91.0 105.5 105.0 torrus. \$10/index p
May Turnove TREICE	91.8 104.9 r 148 (93) fT = LCE Close 1328	90.0 103.8 lots of 20 t Previous 1353	82.9 91.0 105.5 105.0 torreds. \$10/index p
Turnove Turnove Turnove Turnove	91.8 104.9 r 148 (93) ft - LCE Close 1329 1338	90.0 103.8 lots of 20 of Previous 1363 1368	82.9 91.0 105.5 105.0 brands. \$10/ladgs p High/Low 1345 1330 1362 1335
May Turnove Turnove Oct Nov	91.8 104.9 r 148 (93) ft - LCE Close 1328 1338 1339	90.0 103.8 lots of 20 of Previous 1363 1368 1365	82.9 91.0 105.5 105.0 bornes. \$10/index.p High/Low 1345 1330 1362 1335 1340 1339
Turnove Turnove Oct Nov	91.8 104.9 r 149 (93) ft - LGE Close 1328 1339 1340	90.0 103.8 lots of 20 t Previous 1363 1368 1365 1368	82.9 91.0 105.5 105.0 bornes. \$10/index p HgtvLow 1345 1330 1362 1335 1340 1339 1380 1339
May Turnove Petition Oct Nov Dec Jun Apr	91.8 104.9 r 148 (93) ft - LCE Close 1328 1338 1339	90.0 103.8 lots of 20 of Previous 1363 1368 1365	82.9 91.0 105.5 105.0 001048. \$10/Index p High/Low 1345 1330 1362 1335 1340 1339 1380 1336 1370 1386
May Turnove Turnove Oct Nov Dec Jun Agr	91.8 104.9 r 149 (33) ft - LGE Gloss 1328 1339 1340 1385	90.0 103.8 lots of 20 s Previous 1363 1368 1365 1368 1365	82.9 91.0 105.5 105.0 bornes. \$10/index p HgtvLow 1345 1330 1362 1335 1340 1339 1380 1339
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Turnover kills of 100 Torines.

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The European Investment Bank, based in the Grand Duchy, has a forceful new president: Page III

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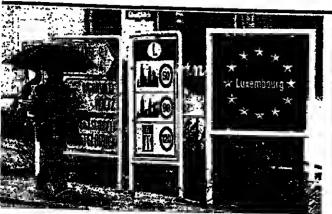
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FINANCIAL TIMES SURVEY

LUXEMBOURG

Foreigners are at a loss to categorise Letzebuergesch, the local language: Page IV

Thursday October 21 1993







N the 35 years since the foundation of the European Community, Luxembourg has earned a justi-fied reputation as a mighty micro-state.

A mixture of Rutland and Ruritania, the Grand Duchy packs an economic punch quite out of proportion with its size and population. It has exploited defily the opportunities offered by open borders, free trade and steady progress toward deeper European inte-

Over the past 12 months, the EC has been shaken by a series of political, economic and financial crises which have raised questions about its identity, its future development, perhaps even the historic inevitability of integration.

In the Roaring Eighties, when Europa'a economy

hoomed, the Grand Duchy's population of 400,000 benefited enormously from its geographical position near the centre of a single European market of 340m people. But these are hard times for the EC, and the slump in the economies of neighbouring Germany and Belgium has left Luxembourg looking more exposed.

The extent of its vulnerability should not be exaggerated. In 1992, Luxembourg's banking sector increased its profits by 18.5 per cent - on top of a growth rate of 24.1 per cent in 1991. Unemployment remains at less than 2 per cent, compared to an EC average of between 10 and 15 per cent. This summer, Luxembourg

A modure of Rutland and Ruritania, the Grand Duchy packs an economic punch out of proportion with its size and population. It has exploited defily the opportunities offered by open borders, Its economic performance makes the Grand Duchy the only EC member state to fulfil all five 'convergence

criteria' required under the Maastricht treaty to join a European monetary

union. Threats to its EC status will be stoutly resisted. Lionel Barber reports

Mighty EC micro-state

the EC which met all the Maas-tricht treaty's economic convergence criteria - the targets set for membership of a future European monetary union.

The most pressing concern centres on the economic downturn in Germany, together with the currency crises which have swept through the Community since Danish voters rejected the Maastricht

treaty in Juna 1992. The initial targets for international financial speculators wera "aoft-core" currencles such as the British pound and the Italian lira; hnt in the spring and summer of 1993, the assault shifted to the "hard-core" grouping including the French franc, the Danish which remains linked in a 71year-old currency association to the Luxembourg franc.

The recent weakness of the Belgian franc has touched a raw nerve because it evoked memories of the 1982 currency crisis in which the Brussels authorities devalued their currency unilaterally, without consulting Luxembourg

Fearing a possible re-run, Luxembourg has sent messages to the Dehaene coalition government in Belgium that it expects every effort to be made to preserve the value of the currency through a tight link with the D-mark. At the same time, internal studies have been drawn up, examining the impact of a future devaluation was the only member state in krone and the Belgian franc, and assessing the Schmerzens-

grenzen - pain harriers heyond which Luxembourg might have to re-examine its currency association.

This would be a hig step into the unknown. In tha meantime, Mr Jacques Santer, Luxemhourg's long-serving prime minister, remains adamant that he believes the currency association (which was renewed last year) will con-tinue: "It is not the Luxembourg tradition unilaterally to denounce treatles," he said in a speech earlier this month.

Behind these worries about Belgium's economic strength and its political cohesioo lies a more general worry about Luxembourg's position in a Community on the brink of a new phase of enlargement; it is sup-posed to take in Finland, Norway, Austria and Sweden by January 1 1995.

One, perhaps even two of the candidates within this group may well fail in their bid for admission. But Luxembourg still faces a dilution of power; disconcerting for a founder member of the EC which has iong enjoyed an influence greater than its size.

Recent reports that France. Germany and the UK are toying with the idea of cutting down the size of the European Commission to 10 members are unsettling; so is the notion that an enlarged EC should adapt the system of qualified majority voting, to defend the position of the bigger states.

One senior Luxembourg official says he was "appalled". He suggests that this would spell not only the loss of Luxem-

bourg's right to send its own Commissioner to Brussels, but also an EC dominated by the bigger member states, following the principle of 19th century balance of power politics. "The efficiency of the EC is important, but you must not go back to the Congress of Vienna," he says.

For Luxembourg, preservation of the status quo touches on the question of national identity. "Luxembourg has always been very favourable toward Europe," says Mr Jim Cloos, chef du cabinet to Mr Rene Steichen, Luxembourger commissioner in Brussals, responsible for agriculture. "Bnt we are often afraid of being submerged or swamped."
He adds: "We are emotionally closer to France and economically linked to Germany, but we are neither French, nor

something in between." It is wrong to speak of an upsurge in nationalism; hnt, like neighbouring Germany, Luxembourg has lost its uncritical attitude toward the EC. Politicians such as Mr Fernand Rau have made mileage out of running against the Maastricht treaty, singling nut its concept of EC citizenship which provides for the exten sion of voting rights for for-

eigners.

Mr Rau, 52, is the Ross Perot of Luxembourg politics. His campaign to curb public spending and raise private pensions to the generous level of state employees failed to take off in the recent local elections, to carve out a position as a where the Green Party fared leading European hanking



better; but he remains a threat to the establishment because he has spotted the dangers of pursuing European integration beyond reasonable limits.

earlier dependence on the steel industry. For example, when the European Commission issued its directive on European-wide investment funds in In the post-second world war era, Luxembourg has bril-1988, Luxembourg's parliament liantly exploited EC legislation responded with appropriate legislation within four weeks.

financial centre, hreaking its

This nimble approach antici-

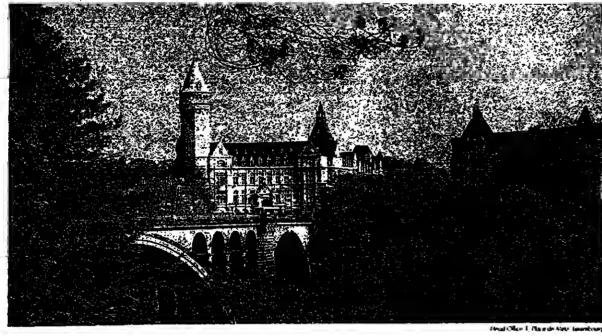
pated future EC legislation, paving the way for the Grand Duchy to attract more than 1.000 investment funds.

On the other hand, the Community's drive to harmonise tax legislation - notably the withholding tax - constitute a direct threat to Luxembourg's status as a financial centre. Savings running into hillions of francs would switch to tax havens in Europe such as the Channel Islands or Monaco.

Similarly, Luxembourg has no intention of sacrificing its other chief advantage in the financial aector: banking secrecy. Any change in either the withholding tax or banking secrecy would amount to a significant hlow to an industry which itself accounts for between 10 and 12 per cent of the Grand Duchy's gross domestic product.

Leading executives such as Mr Charles Ruppert, president of tha Luxembourg Banking Association, argue that the financial sector's strength has more to do with intellectual agility and high-quality training than favourable tax lawa. He points to the successful expansion of Luxembourg's commercial satellite and television sector as prime examples.

But Mr Ruppert cautions that new arrangements for enlargement and integration should preserve memher states' national assets such as banking and finance, even at the expense of European-wide harmonisation. in this respect, Luxembourg speaks for many of the bigger members of the EC, including the UK.



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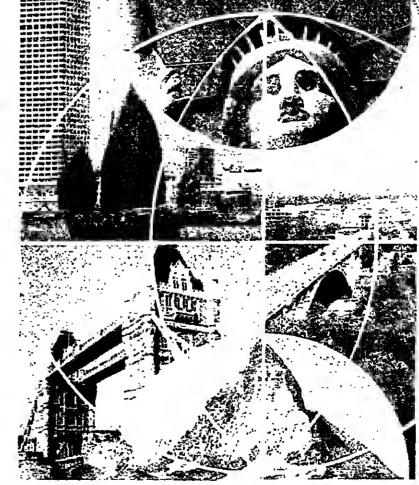
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Simon Gray follows the economic signposts

Recession is too strong a term

LUXEMBOURG politicians and businessmen say anxiously that the Grand Duchy is teetering on the brink of recession. Indeed, every industry except the financial and media sectors claims to be facing recession, if not a crisis. But even if the pessimists are right, it does not look like the kind of recession other countries would worry about very much.

According to the World Bank, Luxembourg had the world's second highest GDP per head (after Switzerland) last year: \$35,260.

The ministry of economic affairs estimates economic growth in 1992 at 2.8 per cent, and predicts rates of 1 per cent for this year and 1.6 per cent for 1994. To be sure, this is a reduction from Luxembourg's 1987-91 average of 5.1 per cent, but technically it is nothing like recession.

Nevertheless, it would be hard to persuade Arbed of the truth of that. The Luxembourgbased steelmaker lost LFE3.3bn francs (\$95m) in 1992 and expects the deficit to widen to LFf5hn (nearly \$160m) this

year. The workforce engaged in steel production in the Grand Duchy stood at 27,000 in the mid-1970s. It stands now 8,300 and Arbed is planning to cut this to 6,000 by 1996.

Steel is only the most con-

spicuous sign of slowdown in the economy. After nearly 10 years of success on the back of commercial property development, the construction sector has run out of steam - even if the industry's own forecast of 10,000 jobs at risk (out of some 21,000) looks like scaremonger-

Overall, industrial production by volume (excluding construction and civil engineering) fell hy 0.6 per cent last year and slipped by a further 2.9 per cent in the first quarter of 1993. Industry executives believe that, in general, pro-duction is now stabilising, but there is no sign of an improve-

ment in prices.
Consumer spending in supermarkets and chain stores declined by 1.4 per cent last year, although early figures indicate a resurgence in 1993. The number of new cars registered in the Grand Duchy in the first four months of the year fell by 25.3 per cent compared with the same period in

Even residential property prices, which roughly doubled between 1986 and 1992, seem to have hit a ceiling.

This year has seen a small but steady trickle of joh cuts at companies such as Du Font de Nemours, Villeroy & Boch, the ceramics manufacturer, and Electrolux. These have contrib-

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uted to an unemployment figure of just under 3,400 at the end of August - a record low, although still barely two per cent of the working population.

But this does not tell the whole story. At the same time that unemployment has been rising, so has total employment - by 3,400 in the year to February.

The "new" unemployed tend to be Luxembourg residents who were previously working in industry; in many cases, older people whom the Employment Administration tactfully describes as "hard to place." The the meantime, ever more commuter employaes from Belgium. France and Germany are coming into the

Frontaliers, as they are known, have long played an important role in the Luxembourg economy. But their numbers have shot up rapidly over the past few years: from 28,600 in 1989 to 45,400 in February 1993, in parallel with the growth of the financial sector.

Precise figures are hard to come by, but the best guess is that about half of all jobs in Luxembourg are filled by foreigners, either commuters or

In the financial sector where the Luxembourg Monetary Institute keeps exact figures - the proportion of for-

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Arbed headquarters (left) and steelworks (right). The Luxembourg-based steel-maker lost LFR3.3bn francs in 1992 and expects the deficit to widen to LFf5bn this year

eigners at the end of June this year was 52.5 per cent.

The banking industry and its constellation of financial services companies lead the other side of the Luxembourg econ-omy - the side which has enjoyed surging growth, even as other sectors were running into difficulties.

Last year the 313 banks hased in the Grand Duchy (there are now 221) collectively improved their profits by 18.5 per cent, on top of a 24.1 per cent growth rate in 1991. Similar growth has occurred in the investment fund industry: its aggregate net assets more than doubled, from LFf4,157bn to LFf8,818bn, between December 1991 and June this year.

industry is hy no means united in gloom. Sommer Alli-bert has decided to expand its new auto components factory near Clervaux; Goodyear is expanding tyre production at Colmar-Berg, Circuit Foil, the copper foil manufacturer, is investing LFf2,7bn (\$78m) in its facility at Wiltz. And Arbed is pressing ahead with a LFf12.5bn (\$360m) investment programme, including replacement of two blast furnaces with electric arc furnaces.

The commercial property market, where rampant oversupply sent prices tumbling by more than 20 per cent between 1990 and the beginning of this year, is also showing hesitant signs of recovery. A new business park near Luxembourg airport struggled initially to find tenants hut is now nearly full. Work started in July on a LFf2.5bn office and hotel complex south of the city, and the government's amhitious plans for development of the Kirchberg plateau have been rescued hy Hochtief, the German developer, which has taken over a

Overall, while Luxembourg's project dropped last year hy Sweden's Skanska.

The brightest performer, however, has been the media industry, where the Société Européenne des Satellites has consolidated the market dominance of its Astra TV satellite system. The Compagnie Lux-embourgeoise de Télédiffusion made record profits in 1992 as RTL-plus in Germany and RTL4 in the Netherlands led their markets in terms of both andlence share and advertising

revenue.

economic outlook is relatively bright, questions remain.

Can inflation he kept under control? Since 1987, when prices actually declined, inflation has risen to a steady 3.5 per cent, fuelled by a government hudget deficit and a salary indexation mechanism which trade unions are reluctant to let go.

This index is part of what the Luxembourg industry Fed-eration (Fedil) and other employers' gronps see as an

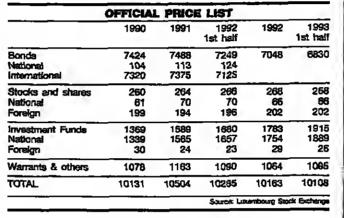
increasingly uncompetitive cost structure. They would prefer lower social security charges on employers and more flexibility in dealing with a workforce which, in general, is expensive to hire and diffi-

cult to fire. They are also concerned about the growing impact of environmental activists, who did well in the municipal elections. Environmental protests recently persuaded the Fulflex group to drop plans for a rub-ber factory in Kehlen – and

may derail a planned indus-trial waste dump near the affluent dormitory town of

Longer term, there is concern that a return to prosperity in neighbouring areas of Belgium and France could cut off a source of manpower on which Luxembourg is increas-

ingly dependent. The alternative would be more immigration - no easy political option in a country where, already, about a third of the population is foreign.



The Stock Exchange

Continuous trading needed

UXEMBOURG'S stock exchange is home to the Eurobond. It was first issued in 1963, and is celebrating its 30th anniversary, but the tiny bourse is also looking to the future, seeking to carve for itself a niche in the European Community's single mar-ket.

It hopes to be sitting pretty through a period of less introverted trading and more international activity – with an eye on the 1996 implementation of an EC Investment Services Directive (ISD) which gives brokers a "passport" to trade throughout the EC, and a much-touted "Eurolist" allowing important securities to be simultaneously listed on vari-

ous European exchanges. We were always based on transnational and transcontinental huslness," says Mr Edmond Israel, the honrse chairman. "All developments leading to greater efficiency for transnational business in Europe will enhance the business in Luxembourg."

Mr Israel, together with other officials in this tiny country wedged hetween France, Germany and Bel-

With more than 10,000 securities denominated in 26 currencies, the

exchange is a significant part of Luxembourg's financial centre

gium, is tonting a tradition of international expertise. Between 75 per cent and 80 per cent of the world's outstanding Eurobonds are listed in Luxembourg. While lower interest rates around Europe helped the Eurobond market

lysts noted its ability to with-

stand currency turbulence. With more than 10,000 securities denominated in 26 currencies, Luxemhourg's exchange is a significant part of a marketplace which hopes to take a central position in Europe, and not just geographlcally. "I think we are well positioned for the future," Mr

israel says. That helief stems partly from the expectation that foreign banks and international companies will continue to set up shop, taking advantage of Luxembourg's flexible regulatory structure and its centrally located, multi-lingual base. With some 200 banks already in the Grand Duchy, Mr Israel sees "quite a lot of potential

here in the securities field," Even without the new EC rnles integrating stock exchanges, he thinks the 1990s will be good for bourses; he anticipates a trend towards greater equity investment. The stock exchanges have a big role to play in ... convertlng short term cash into long-term investment, which will contribute to Europe's the

Total trading volume in

June rose to LFr23.34 bu, an increase of 22.49 per cent over the first 1992 period. Mr Israel predicts that volume wili continue its climbing pace. "By December 31 this year I would anticipate a growth of between 25 and 30 per cent over last

He also says that, thanks to Luxembourg's liberal trading tradition, the volume of trading off the exchange "exceeds hy far" that of on-exchange trading. Under the ISD, those transactions will have to be reported to a central authority, increasing the hourse staff's workload

Although he says the on-exchange turnover is "extremely satisfactory," it is still one of Europe's smallest, Mr Israel wants "to increase the transactions more substantially. That means computerising securities. While nearly 800 securities are now being traded electronically, traders complain that the computers are not always working.

Meanwhile, the old, open ontery system stili prevails. Trading floor activity is still limited to between 10.45am and 1.15pm - a disadvantage compared to Paris, which trades between 10am and 5pm. Plans to extend the Luxembourg exchange's hours have not yet borne fruit, hut Mr Israel says: "There's more than a fair chance that it will happen next year." No deci-sion has yet heen taken on which securities could be traded during extended hours.

Traders say that another feature ripe for change is the manner in which securities are called in succession on the exchange, allowing trading on a particular hond or share only when it has been called. Securities also come up one hy one on trading screens. "We absolutely must create a contlunons trading market throughout the working day," complains one Luxemhourg

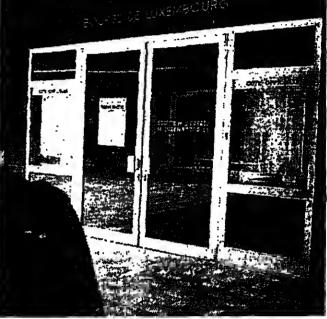
on its path towards making investment funds a speciality it lists 1,915 domestic and foreign funds. But bond trading constitutes the hulk of the exchange's activity, thanks mostly to listings by foreign companies. With 855 new honds listed since January, bond turnover reached LFr15.48b in June.

Mr Israel says that he expects to see growth in Luxembourg franc and Ecu-dominated bonds, as well as shares of "major international invest-ment funds" which he declined to identify. He also foresees growth in equities, "where next year the Eurolist shares could play a major role."

Though the Ecu remains the most traded currency, it has slipped as the bond denomination of choice, accounting for nearly half the bond volume a year ago, but not even a third

of its volume today.

Luxembourg franc-denominated bonds now represent 17



Trading floor activity is still only

per cent of total boud trading, followed by Canadian and US dollar bonds. And bonds have shrunk as a fraction of total trading volume, from 75 per cent last December to some 66 per cent in June.

Meanwhile, stocks and shares, which accounted for 26 per cent of total trading on the bourse in 1992, now constitute

Luxemhourg account for nearly 90 of stock trading. Of the exchange's 66 domestic shares and 202 foreign ones, the top 10 traded shares so far this year are all Luxembourg com-

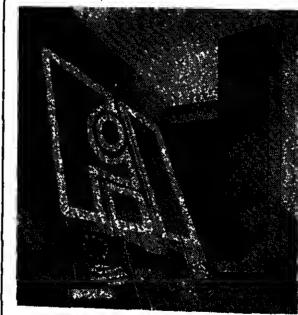
Those include Arhed, the

steelmaker, whose shares remained remarkably stable despite the announcement of heavy losses, and Audiofina, the holding company, whose shares rose to record heights. (Andiofina holds a controlling stake lu the Compagnie Luxembourgeoise de Telediffu-

Mr Israel's view is that domestic companies will remain the core husiness on exchange, but that - at least in Luxembourg - the drive for a European single market will "hring more players into the picture."

Elizabeth Wise

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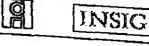
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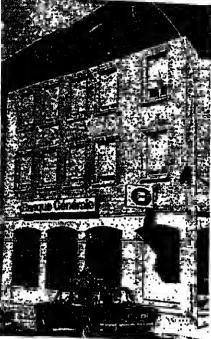






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HIS month's gala reception in the spa town of Mondorf-les-Bains was a glittering occasion for the Grand Duchy's leading bankers. Mr Jacques Santer, Luxembourg's prime minister, was present; so was Crown Prince Henri. The wine flowed almost as fast as the past

This has been an outstanding year for Luxembourg's banks. The industry proved much more resilent than expected in the face of increasing competition and the sharp economic downturn among its neighbours, particularly Germany.

Yet behind the story of steady expansion, there are nagging concerns. Fresh efforts to introduce an EC-wide withholding tax threaten one of the cornerstones of the industry. At the same time, there may be less to the surge in 1992 profits than meets the eye - it was almost certainly inflated by the influx of German savings seeking a safe haven from

the Bonn government's tax net.
The Luxembourg Bankers Association (ABBL), the principal organisation representing the industry, has grasped the danger of being branded a tax haven whose principal strength lies in exptoiting fiscal anomalies within the EC. It has come up with a three-pronged counter-attack.



The banks have proved resilient in the face of increasing competition, reports Lionel Barber

Last year's profits flowed like wine

First, the ABBL argues that the Grand Duchy may be ready to strike a deal on withholding tax, but only if the new arrangements cover OECD countries. This means Switzerland, as well as tax havens such as the Channel Islands, Gibraltar, Lichtenstein and Monaco.

Second, the ABBL has launched a campaign to convince the rest of the world that Luxembourg's investment in technology, innovation and training means that its status as a leading financial centre is secure, even if Europe's politicians choose to tinker with the tax rules.

Third, the Association is trying, with some success, to reduce the industry's high cost base. This means introducing much more fisxibility into salaries to reflect responsibility and performance and break the traditional link with inflation. Occasionally the campaign errs on the

over-optimistic side. A recent survey by Arthur Andersen, the international management consultants, concluded that Luxembourg's banking industry was entering a period of consolidation; but it also reported a remarkable confidence among executives working for the Grand Duchy's financial institutions.

Looking ahead to the year 2000, the survey cheerfully predicted that the amount



of funds under management could reach \$750bn; operating profits could amount to \$5.3bn; and staffing would be about 20,000. Meanwhile, the number of banks was likely to rise from the present 220 to more than 250. Yet the survey also acknowledged that these headline figures assumed an unchanged fiscal and regulatory envi-

Some may disagree that this is a "rea-sonable" assumption; others would concede, bowever, that the industry bas matured over the past 10 years as It has developed new services in private banking, custodial services, and financial instru-

During this period, there has been a steady move away from reliance on interest income, where margins are being squeezed by competition as a source of

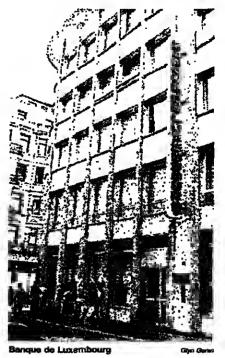
In 1992, net interest income grew by per cent only; it also dropped as a share of gross results to 70.8 per cent, the lowest level ever recorded - a shift which can be explained largely by highly profitable for-eign exchange and securities trading. Like London and New York, Luxembourg knew how to exploit the recent upheaval in the European Exchange Rate Mechanism.

Mr Chris Cottrell, head of the Fleming Flagship Fund, whose total net assets passed \$1bn this year, says that Luxembourg's chief attraction lies in its proximity to the French and German markets and its ability to implement legislation without delay. This was true of the investment fund law in 1989; but it will also apply to the new USITS unit trust legislation

scheduled to come into force next July. Flemings employs 120 staff from 14 dif-ferent countries. This same multilingual, multinational spirit infuses leading local banks such as Banque Generale de Luxembourg. "We hire good young people," says Mr Paul Meyers, a senior executive, "and we invest heavily in information technol-

Banque Generale's development shows how it has diversified from its more traditional business of supporting local indus-try, as shown by its continuing minority equity stake in Arbed, the steel-maker. The Luxembourg bank recently set up the Northumberland Group in the UK which employs 40 people specialising in Personal Equity Pensions; and it has expanded its expertise in fund administration to the point where it has 295 compartments managing more than 100 funds.

Among US banks in Luxembourg. Chase Manhattan offers an example of the development of private banking services. Chase's target market is the individual with a minimum of \$1 million capital. (Exceptions are made if the client has \$500,000 and has good prospects of quickly hitting the \$1m mark). Many of Chase's clients are owners of small and medium-



sized businesses in neighbouring Belgium

France and Germany. Mr Pierfranco de Vits, general manager of Chase's private banking branch, which reports to a head office in Geneva, says that clients are attracted at the prospect of being able to tap into Chase's other services such as corporate finance. "Most of the clients are already offshore, so it's not new money," he says, "but we are offering

all-round services." Chase's self-styled "Know Your Client" policy is a useful marketing tool in the wake of the collapse of the Bank of Credit and Commerce (BCCI), whose operations remained for s long time s mystery not only to Luxembourg authorities but also

to the Bank of England.

Mr Pierre Jaans, the head of the Luxembourg Monetary Institute, (IML) the Grand Duchy's financial regulstor, says the authorities are now much better equipped

to deal with rogue banks such as BCCi. Last April, the second EC banking directive and the money laundering directive passed into law - supported by IML circulars on solvency ratios and so-called "own funds". Mr Jaans argues that BCCI was a legacy of a much more lax regulatory environment in the 1970s, which was true of Europe as a whole.

The European Investment Bank

A listener who both lends and borrows big

S a founder member of the European Community, Luxembourg has never been shy of making a battling alongside budget rebate for Britain.

part of a 30-year-long career in Whitehall battling alongside EiB.

The new bank's new portfolio includes: pitch for a new EC institution. Its campaign to capture the future European central bank has drawn much attention, but this has tended to obscure the presence in the Grand Duchy of an increasingly powerful international financial institution in its own right: the European Investment Bank (EIB). The EIB's central task is to provide long-term finance to promots economic integration through the completion of the Single European market. But the bank is moving rapidly into new areas, ranging from the provision of funds for telecommunications networks in Bulgaria to the management of

Euratom money for making nuclear reactors safe in the former Soviet Union. Today, the EIB's lending and borrowing is bigger than the

It has a leading role in the European Commission's growth initiative to get tha and it has a forceful new president, Sir Brian Unwin, a former head of the UK Customs and Excise who spent the last

It is tempting to suggest that Sir Brian is a poacher-turnedgamekeeper. He prefers to describe himself as an EIB old boy, having earlier served as a British nominee to the EIB board. Insiders predict that this experience will make make him a good less circumspect about stamping his suthority on the institution and shaping relations with its political masters in Brussels.

"We need to be a mors active," said Sir Brian in an interview in late summer in his Luxembourg office. "Political control is in the European Community and the apex is the council of ministers. But it is very important to play an active role to shape the policy. The bank must be heard at all levels of the EC structures."

This suggests that the EIB has been to willing to play "the listening hank". Its lack of political punch was underlined three years ago, when Chancel-lor Helmnt Kohl bowed to French pressure and agreed to set up the Bank for European Bank for Reconstruction and Development in London, Many believe that the job would have

 Operation of the new Ecus 2bn package of subsidised loans and grants set up as part of the EC's deal with the Euro-pean Free Trade Area states known as in the European Eco-

Switzerland); • A key role in the new Cohesion fund for Greece, Ireland, Spain and Portugal, as well as the newly enlarged Structural funds agreed in the December 1992 seven-year EC budget

• Lead role in implementing the 1992 Edinburgh summit's growth package. This includes a temporary lending facility of Ecu 5 bn earmarked for trans-European networks in 1993 and 1994, particularly in telecoms, transport and energy.

The Edinburgh agreement also covers a new financial instrument: the European Investment Fund. This is a novel semi-government agency which will draw on public and private capital to funnel finance to small and medium-

Continued on next page

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Duty free: foreign residents know it is important to know the language

Just a little Letzebuergesch as she is spoke

ETZEBUERGESCH is the communication of Luxembourgers with each other. Foreign observers have always been at a loss to pigeon-hole the one language really spoken in Luxembourg by native

Luxembourgers.
At first sight, the country's linguistic situation seems to be a curious cocktail of three idioms mixed with a large foreign population - and influenced by the pragmatism of its inhabitants, much to the con-fusion of many Luxembourgers

Nowadays, when "Jos", "Pit" or "Mich" dials a number, he (or she) will first inquire whether the person on the other end of the line speaks Letzebuergesch or not. Half the time, be/she will not - nearly half of the working population

is foreign. In Parliament, official announcements are made in French but most of the debates are held in Letzebuergesch. Parliamentary documents and draft laws, as well as their published texts, are also in French. If they are destined for a wider public circulation, they are translated into German (and increasingly, into Portuguese).

Most newspapers are written in German, with some French articles, mainly in the arts Government offices use

French as far as possible, but re supposed to answer letters in the language of the inquirer, be it German, French or Letze

In church, German is the primary language. In the courts, French is the dominant language. (Lawyers who plead in Letzebuergesch

are still considered mavericks.) In primary schools and in the funior classes of the lycées. German tends to be the language of instruction - only to be replaced by French as the language of instruction for middle school and senior

Letzebuergesch will not norlanguage of everyday mally be used for teaching purposes, but teachers use it for informal conversation and pupils are always repri-manded in Letzebuergesch.

Nobody would ever speak French or German in public unless addressing a foreign

However, in many a high street, when ordering a beer in a bar or inquiring in a shop, you may wish to speak French because nowadays most staff come from France, Belgium or Portugal.

This seemingly intractable state of affairs is deeply rooted Up to 1839 the Duchy's territory was aituated on the divid-

ing line of the Germanic and

Roman languages; it consisted Novels and poetry are written in it, films are shot in it, local radio

thrives in it, Asterix and Tintin books for children are translated into it

of two geographical parts: one French and one Germanic (that is, Letzebuergesch) speaking

When the French-speaking region was incorporated into neighbouring Belgium in 1839. and Luxembourg was reduced to its present size, bilingualism still prevailed - with a strong preference for French, especially among the educated élites. Letzebuergesch remained the

language of everyday communication. German (as in Switzerland) was the written expression of a dialect rooted in peasant culture.

Increasingly, though, Luxembourgers now consider Letzebuergesch to have achieved the status of a language per se. For Letzebuergesch is alive and well, spoken by almost 100 per cent of the native population. Novels and poetry are written in it;, films are shot in it;



Ploated as an EC 'official' language, Letzebuergesch is alive and well

Asterix and Tintin - beloved heroes of children's stories are translated into it; local radio broadcasting is thriving in it. Since last year there has been a one-hour daily news bulletin in Letzebuergesch on

In a rapidly evolving Europe, Letzebuergesch bas become Luxembourg's one real symbol of national identity. This stems from the the second world war. A plebiscite was forced upon the country by the occupying forces; the Nazis implied that, in answer to the question asking which language was spoken, Luxembourgers should specify German. When it became clear that a whispering campaign was spreading the word that everyooe should apecify "Letzabuergesch", the Germans called off their

Since that time - as a reflection of its weariness about being bullied around by foreign powers - Letzebuergesch has come to personify the Lux-

embourg spirit. What, then, is Letzebuer-

For linguists it is the western-most hranch of Moselle Franconian (Moselfrankisch): it originated with the invasion of the Rhenish and North Sea Franks who began to settle around the river Moselle during the 3rd century AD.

In layman's terms, this

means that its consonants are roughly balfway between High German and Dutch. Its vowels are something else altogether. And there are syntactical particularities. To regard Letzebuergesch

simply as a predominantly Germanic dialect, however, is to tell only half the story. Even in its heyday - in the 15th century, when a Luxembourger sat on the throne of the Holy Roman Empire - the lands of the Dukes of Luxembourg contained more French than German speakers.

Luxembourg has therefore

always looked westwards, and this is reflected in its vocabulary ("d'fotell": le fauteuil in French: armchair), and in an enormous number of verbs ending in "-eieren" (for example: "proposeieren"), devised whenever Luxembourgers need a new word and do not want to look to Germany to find it. For most Laxembourgers, German

Thanks to its position as the language of a sovereign state, Letzebuergesch has managed to avoid the decline suffered by

is as much a foreign language

as French.

Official spelling had already been introduced in 1975, but most Luxembourgers do not

really care - they go on

writing phonetically

other "little" languages of Europe. By a law of 1984, it has officially hecome Luxembourg's national language. (An 'official" spelling had already been introduced in 1975 - but most Luxembourgers do not really care; they go on writing phonetically.

Foreign residents in Luxembourg know how important it is to know the language - be it only to catch bits of local gossip at the village stores. anguage courses are thriving. As a result of the sorry state of Luxembourg demographics, there may be fewer Luxembourgers, but there is an everincreasing number of Letzebuergesch speakers.

An important political party bas even considered whether Letzebuergesch should be elevated to the status of official language for the European Community - with the proviso that Luxembourg itself would refrain from insisting that it be used as a working language.

Jul Christophory is head of Luxembourg's National Library hling in 1993, and "dramatic

Elizabeth Wise investigates the multi-lingual insurance sector

Life business has* doubled in the past year

THE life insurance business has doubled in the past year and insurers are still arriving in force to join firms from Europe, Japan and the United

If Dublin's new status as an insurance paradise causes Luxembourg any worry, it doesn't show. Business is booming, says Mr Victor Rod, director of Luxembonrg's insurance commission, which serves as regulator and supervisor for 70 insurance companies and 185 reinsurers working in the country.

While the list of direct insurance companies includes well-known names - from Belgium's AssuBel to Switzerland's Winterthur – almost all

Dublin has been a challenge ever since Ireland cut its tax rate to 10 per cent for insurance firms coming before 1994

the reinsurance operating in Luxembourg are captives insurance wings of industrial companies, banks or commercial institutions set up to insure themselves. "All our names are big names", Mr Rod

"There are a couple of Britiab names extremely interested." he adds, but declines to name them - hinting that he is competing with Dublin.

Dublin has been a challenge ever since Ireland cut its tax rate to 10 per cent for insurance firms which would set up sbop in Dublin's docklands before 1994 and employ at least 10 workers. But the tax

break ends in 2004.

Mr Rod admits that the Grand Duchy may have lost some key prospective customers to the Irish capital, and Luxembourg applications have waned alightly. But he says that there is no serious threat from Dublin, adding: "They consider us much more as

competition than we do them". He feels the establishment of Europe's single market bas secured Luxembourg's position on the insurance map. As insurers seek to attract customers around the European continent, be predicts that they will opt for a branch in Luxembourg with a multilingual staff able to market prod-

nots in various countries. "Try to sell a policy written in English to a Frenchman, be challenges, arguing that a single, Luxembourgeois sales force can sell to clients in France, Germany and Belgium. He says that some Britisb insurers are considering forming subsidiaries in Luxembourg, because marketing to the rest of Europe might be

easier if it's oot "too British". Insurers from several EC states are forming joint ventures to win husiness their national regulations will not allow - or simply to win a not-so-domestic image palatable to foreign customers, Mr Rod says. They could do it from France or from Germany. But they prefer a nentral

Life insurance husiness in Luxembourg grew by 148 per cent in a single year, Mr Rod claims, as a result of the establishment of new, pan-European companies which use the (EC) free movement of services to serve clients in several countries. Life insurance premium income rose LFr14.6bn in 1992 from LFr5.9bn francs a year earlier.

vears". Non-life insurers took in LFr19.5bn francs last year. He also says that the new ventures are bringing new products to the market British-style, high-yield USITS, or investment fund linked policies, are finding their way on to the continent.

There is a healthy mir which could give some interesting cross ideas," says Mr Tim Yeates, managing director of the Luxembourg branch of Unisom Management, a comnany managing some 400 reinsurance companies worldwide. The tradition of discretion in banking also applies to insurance companies, and insurers

benefit - just as banks do -from the absence of withholding tax. But entering Luxembourg's insurance market costs more than in other choice spots. The minimum capital is LFr50m. 10 times what it costs to set up in Bermuda. And management must be domiciled in the Grand Duchy in order to avoid

what Mr Rod calls "letter box" business. Insurers come under Luxembourg's 39 per cent tax bracket, but they may put nearly all their profits into tax deductable "reserves", or savings for eventual payments in case of catastrophe. Taxable income, therefore, is next to nothing. "It's much more a tax boliday than a tax freedom, Mr Rod explains. Any reserves remaining when the insurance

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policy expires, are taxed. Insurance companies held LFr65bp in investments in Luxembourg last year, np from LFr48bn in deposits in 1991. Reinsurance firms bad LFr120bn worth of reserves deposted in 1991.

The drawback of putting profits into reserves is that firms may not dip into profits to pay dividends. Mr Rod admits that companies wanting quick returns might be better served in Duhlin, where firms see their profits each

But reserves keep companies from closing under the weight of catastrophe payments, be says, adding: "Those compa-

'Those companies which really are confronted with catastrophic exposure in

the long run have every interest in coming to Luxembourg'

nies which really are confronted with catastrophic exposure in the long run have every interest in coming to Luxembourg."

Luxembourg bas an interest in getting those companies. too. Insurance, maritime and stock exchange structures were set up to expand the financial centre. Banks here get a hig share of these investments" made by insurers, and because nearly two thirds of premium income is ploughed into bonds, the business is also good for Luxem-

bourg's stock exchange. Luxembourg may not win a reputation as an insurance capital, says Mr Rod. "The insurance community will never be as important as the banking community, but it's growing, and it's growing very

As for the Dublin challenge, Mr Yeates says that insurance services offered by the two cities need not detract from one another - and may be complementary. As for Mr Rod, he feels his country's position in the field is secure.

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PACIFIC

STERLING BOND

The EIB lends and borrows big Continoed from previous page business: the promotion of

At the latest count, some 30 banks are positively committed to subscribing to the target of 30 per cent of the subscribed capital of Ecus 2bn, with the rest supplied by the European Commission and the EIB itself. There is, however, another explanation for the EIB's

ligher profile. The EIB's shareholders - the 12 EC member states - have been less willing to fund new infrastructure projects directly. With growing budget deficits and increasing pressure to meet the Maastricht treaty's convergence criteria, the emphasis is on fiscal constraint

"We looked around and the EIB was the obvious source of capital," says one European Commission official.

The challenge is to ensure that his newly enlarged portfollo fits into the Bank's core

greater economic cohesion in the EC, mainly through highquality loans and underwriting capacity. These are still based on a triple A credit rating, which Sir Brian describes as the bank's most precious asset. Ten years ago, the only coun-

try outside the EC in which the EIB was involved was Yugoslavia. Today it lends to African, Caribbean and Pacific countries (ACP), as well as to Latin America, Asia and, increasingly, eastern Europe. The EIB has also arranged a lending programme for the Baltic states - its first move into the former Soviet Union. Lending outside the EC area

still accounts for only about 5 per cent of the total loan port-folio. But it comes amid a significant expansion in the EIB's overall activities. Between 1983 and 1992, lending has risen from Ecu 6bn to Ecu 17bn. This year it could exceed Ecu 20b.



Sir Brian Unwire toroeful new president at the EIB

As Sir Brian pointed out in his inaugural address to shareholders, this breakneck expansion has led to distortions. About one third of the staff, which is nearly 800 strong. works on less than 10 per cent of the EIB's lending. In other words, while lending has increased by 80 per cent over

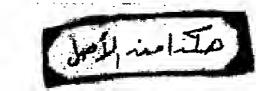
the past five years, staff numbers grew by only 12 per cent. And the bank, says Sir Brian, already has a formidable amount of business on its

It faces a tricky diplomatic task in relations with other EC agencies such as the European Bank for Reconstruction and Development (EBRD) and the European Commission; each has its own ideas on how best to promote the integration of Europe, east and west.

But Sir Brian, who calls himself "a lot of a European", has no intention of "going native" like some of his fellow countrymen on the continent. There is a strong practical edge to his character, coupled with a hardheaded optimism about the future prospects of the EC. This is a man committed to making the Community's often unwieldy institutions work.

Lionel Barber

WIN FUTURES AND



THE UK SERIES



LONDON STOCK EXCHANGE

Equities continue to hit new peaks

By Steve Thompson

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UK SHARE prices resumed their upward path yesterday, with the FT SE 100 Index bursting through into new territory and reaching fresh intraday and closing peaks.

The lateat upeurge was fuelled by encouraging economic newe, plus another general advance hy European bourses after Germany eased its money rete lower in the wake of satisfactory money supply data.

Adding to a very confident mood around the equity market was the exceptionally strong performance of gilt-edged etocks after news that there will be no gilts auction in November, which some market strategists said would release something like £3bn worth of institutional cash oth-

erwise earmarked for gilts.

Dealers said the market had been gripped by the improved chances of a series of European interest rate cuts, possibly starting today when the Bundesbank council meets to consider monetary policy in the wake of the money supply fig-

ures for September. The trading session in London was featured by a sharp increase in the number of trading programmes and basket trades being executed by the big securities houses. A large programme trade carried out by one of the big UK houses

was said to have been behind Tuesday's fall in UK share prices, but yesterday saw a flurry of buy programmes, and a significant amount of basket trading, where dealers arbltrage between the Footsie

future and cash market. Share prices began the day on a cautious note, with deal-ers marking the leaders lower after the largely uninspiring performance of Wall Street

overnight and concern over the day'e economic news.

But buyers quickly moved into the marketplace, gaining the upper hand and driving shares higher. They first made their presence felt in the futures market and the effects quickly filtered through into the cash market, where the FT-SE 100 saw an initial loss of around five points transformed into a 20-point plus rise in mid-

TRADING VOLUME IN MAJOR STOCKS

news had been digested. A dull start by Wall Street caused few problems for Lon-don and the FT-SE 100, having

reached an intraday high of 3,156.9, settled a net 26.7 stronger at 3,156.3. The FT-SE Mid 250 closed 20.3 up at 3,507.1. Turnover expanded rspidly throughout the session, even-

morning, after the September with non-Footsle stocks retail sales and money supply accounting for around 63 per with non-Footsle stocks cent of that total. The value of customer business transacted in London on Tuesday was a hefty £1.7bn, well ahead of usual levels and an indicator that the big institutions had

continued as aggressive purchasers of UK stocks. The widely held view among many senior traders in Londo tually reaching 744.1m shares. is that the Footsie could still have considerable upside, posslhly to 3,250, in the short | Description | Waltern Classing Day's | Walte term. "You cannot ignore the weight of money, but perhaps now might be the time to start to lock in profits," said one of the leading marketmakers at a UK house. Another was concerned that come of the "short-term US money" may

reason to pick the top of the market. Mr Nick Knight, strategist et Nomura and one of the market's biggest bulls, reaffirmed his message yesterday: "3,500 here we come."

move on to other European

markets. But all agreed that

the big UK institutions saw no

Accoun	t Dealing	Dates
"First Dealings: Oct 4	Oct 15	Nov 1
Option Declaration Oct 14	Oct 28	Nov 11
Last Desirgs: Oct 15	Oct 29	Nov 12
Oct 15 Account Days Oct 25	Oct 29 Nov 8	Nov 1

"First Dealogs: Oct 4	Oct 15	Nov 1
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Oct 14	Oct 28	Nov 11
Last Dealings:		
Oct 15	Oct 29	Nov 12
Account Days Oct 25		
Qct 25	Nov 8	Nov 22

Lasmo under pressure

STRONG speculetion . regarding board changes at Lasmo, the independent oil exploration group, left the shares trailing the market yesterday. They finished e turbu-lent session off 3% at 137%p, after 136p, as the company denied that the finance director was about to resign. A com-pany spokesman said: "There

is no truth at all in the story." The rumour of the departure of Mr Michael Pavia as Lasmo finance chief is said to have rumbled in market circuits for some time, but it was vesterday boosted by provincial brokers. Some market wetchers have dismissed the revival of the speculation as an effort to head off a good performance in the shares.

One industry watcher said thet the resignation of Mr Pavia would not be surprising and that the finance director was one of a couple of top exec-utives seen as vulnerable since Lasmo'e acquisition of Ultramar in late 1991. Although he added: "It would be a bit of a retrospective action."

Market talk in the summer that Mr John Walmsley, the former finance director of Enterprice Oil, could be attracted to such a position at Lasmo was given a new lease of life. Trading in Lasmo stock

WH Smith strong With the executive changes

was above average et 5m.

at W.H. Smith largely discounted prior to yesterday's agm, the probability of a share restructuring became the main

NEW HIGHS AND LOWS FOR 1993

NEW HIGHS (2009).

SHITTEN FAROS (40) OTHER FIDED INTEREST (6) AMERICANS (5) Belicouth, Dun & Brackster, BANKS (5) Asied Irish, Earts of Ireland, SHARES (5) Asied Irish, Earts of Ireland, SHARES (7) SASE, Bayer, Eart, Cabox, Color, Charles, Shares Sase, Shares (7) Asied Irish, Irish, Irish, Earth (7) Asied Irish, Iris

high-voting "B" shares immediately jumped to a hefty premium, with analysts reporting guarded comments from Smith directors to the effect that the dual structure will probably be reformed once the "B" shares regain a healthy premium to the "A" stock.
The "B"s have five times the

Based on the trading volume for a selection of Alpha sec rounded down. † Indicates an FT-SE 100 Index constitut

focus of investor interest. The

voting rights of the "A"s, with both prices generally reflecting this gap. However, the board hints over the "B"e sent the tightly traded category which has large tranches held by directors and family sharply forward, closing 6 ahead at 98p. The "A"e added 9 at 479p. Stores specialists said the retirement of Sir Simon Hornby and the top-level reshuffle that will follow is unlikely to have any effect on the Smith management style.

Guinness firm

International drinks group focus of ettention as NatWest Securities launched a £100m warrant, which gives investors the chance to buy the underlying ordinary shares. The move will go some way to shoring up investor confidence in the stock, which has recently been undermined by a series of negative stories. . .

Since its poor set of results last month, the shares have slumped 22 per cent on a raft of bearish rumours. Many of these have concerned Guinness'e relationship with LVMH, with speculation rife that a restructuring is likely to the companies' 24 per cent cross-holding. Talk of executive changes was last week rewarded with the departure of the head of United Distillers. Yesterday, old talk of an LVMH . rights offer was matched with rumours of a £400m Guinness bond issue. However, NatWest said yes-

terday that it believed thet Guinness represented "the best long-term growth stock in the drinks sector", and that the warrant had been driven by strong customer demand".

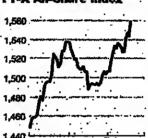
Profits npgradings after a better than expected set of full-year figures from aerospace and medical products group Smlths Industries drove the etock aharply forward to record one of the day's higgest advances in the market.

The shares closed 39 ahead at 394p on active trading of 3.8m, after Smiths reported a rise in profits from £102.2m to £104.6m, against market predictions of around £99m.

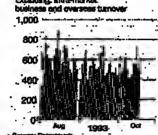
Strauss Turnbull raised its current year forecast by £5m to £110m, although many are predicting profits for this year of 2115m. Mr Mustapha Omar at Williams de Broe, a long-time bull of the stock, is sticking to his forecast at the top end of the range at £119m.

He said: "Even after today's share price move, Smiths' price/earnings ratio for the current year is still at a discount to the market. There is scope for a cyclical bounce in earnings in the industrial division which will benefit profits."

FT-A All-Share Index



Equity Shares Traded Tumover by volume (million) Excludings intra-market



shares advancing 11 to 636p. Brokers at Credit Lyonnais Laing were said to be positive on the stock, as are those at Smith New Court. Mr Steven Bird at Smith believes "the market continues to nndervalue its life operations and it

has yield attractions as well". The market trend helped to produce e bounce in the rest of the composites. General Accident put on 6 at 713p, while Royal Insurance finished 4 ahead at 323p, Sun Alliance gained 5 at 384p and Guardian Royal Exchange moved forward 5 to 216p.

Sentlment began strengthen around BP, and US buyers were reported to be active again in the stock. Kleinwort Benson also added their voice to the BP support with a buy note. The shares climbed 6 to 339%p.

Burmah Castrol moved ahead forcefully in e generally upbeat oil sector. The shares edded 15 at 775p a day after the announcement by BZW of an auction of just over 1m of the shares from the company's recent enhanced scrip divi-

Second line oil stocks again proved popular. Enterprise Oil firmed 4 to 503p and Hardy Oil put on 4 at 180p. Premier Consolidated Oilfields ended 2 np at 24%p on exploration news. Shell Transport went against

the sector trend and lost 2 to 706p. In Kleinwort's buy advice on BP it had urged a hold posi-

The etrong market trend helped international conglomerate BTR overcome a reported profits downgrade from agency broker James Capel. However, it was said to have remained positive on the stock. The shares hardened 4 to 366p in strong business of 7m.
Yield buyers were seen for

international group Hanson, belping the shares rise 4 to 273p in trade of 11m. Bank of Scotland appreciated 6 to 1920 after Kleinwort Benson advised investors to

huy the stock. Analysts at the securities bouse believe Its growth potential has been underestimated by the mar-Further profit-taking in Standard Chartered saw the shares

relinquish 14 to 1004p. Bargain hunters on the heck of the strong market trend brought a bounce to National Westminlifted Commercial Union, the ster shares, 3 higher et 562p. and Barclays, which gained 4 BT'e drive forward contin-

ued, with Hoare Govett voicing its enthusiasm in the wake of news of the group'e move into the potentially lucrative video market. The shares added 8 at 472p. Profit taking continued in Cable and Wireless, off 4 at 948p, and Vodafone, down 14 at 548p, with Lehman Brothers said to have downgraded profits expectations. There was lumpy turnover in

Scottish Power, up 7 at 410p, which reached 8.8m by the

Stores responded wall to the latest retail sales figures and continued hopes of an interest rate cut. Argos rose 5 to 349p. Body Shop 5 to 205p. Dixens 4 to 281p, Kingfisher 5 to 647p, Next 6 to 195p and Storehouse 2 to 206p. Marks and Spencer received an edditional boost from e Goldmen Sechs npgrade, climbing 6 to 406p. Engineering group FKI

bounced 4 to 173p after Nat-West Securities came out with a favourable note following the recent analysts' visit to the company's US operation.
NatWest said: "The group's ebility to improve margins,

generate a substantial amount of cash, and effectively redeploy that cash into bolt-on ecquisitions . . . means that we remain convinced that

FINANCIAL TIMES EQUITY INDICES Oct 20 Oct 19 Oct 18 Oct 15 Oct 14 ago 'High 'Low

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A clutch of recommendations **EQUITY FUTURES AND OPTIONS TRADING**

STRENGTH returned to the Footsie futures yesterday, with trading sending the December contract upwards for most of

the session, writes Christine Buckley. It opened a point no from the previous day's close at 3,149 and pushed on with a rally that gained momentum until it touched 3,183 at mid-

Traders were mainly in a positive mind with their sights set again on anticipated interest rate cuts. The retail sales figures further huoyed their

After lunch there was a small change of fortune, mainly triggered by selling from independent traders wishing to send the contract cash market which stands at lower. But with most investors

resisting similar action, it showed little signs of a downward intention, The independents then tried to recoup losses and began buy-

ing the contract. December finished at 3,177 - a gain of 28 on the day and just over 5 points ahead of its fair value premium to the about 15 points.

Volume was 9,149 - slightly above the average for recent

Traded options again saw a significant amount of action in the index options as traders hedge in anticipation of next month's Budget. Of the total of 35,965 lots dealt in traded options, 11,850 were in the PT-SE 100 option and 5,063 in

there is scope for further outperformance over the long

come of test results for its antiviral drug Valaciclovir saw the shares rise 111/2 to 7861/4p. A negative note from Goldman Sachs was said to have undermined Granada Gronp,

which slipped back 6 to 482p. Bass, up 5 at 481p. wae helped by reports of NatWest Securities moving from negative to neutral on the stock. ICI retreated 18 to 709p in moderate volume of 1.8m, with James Capel reaffirming its

MARKET REPORTERS: Joel Kibazo,

negative stance.

Christopher Price,

Christine Buckley.

FT-SE 100 FT-SE MID 250 FT-A ALL-SHARE 3156.3 +26.7 3507.1 +20.3 1557.69 +11.77 Oct 19 Oct 18 Oct 15 ago Ratio ytel FT-4E 100 3137.5 3120.6 2645.7 FT-6E MM 250 3479.8 2464.2 3481.5 2469.4 FT-SE Stid 250 ex les Trepts BS.44 1260.22 FT-6E-A 350 1556.8 1788.08 1573.1 1580.7 1551.0 1270.8 5.50 3.81 FT-SE SmallCap FT-SE SmallCap us her Trusts 1791.51 37.56 1356.87 1780,72 +0.2 1777,89 +0.8 1545.82 1777.18 1548.78 1774.38 1541.91 FT-A ALL-SHARE 1 CAPITAL GOODS(215)
2 Building Materials(25)
3 Contracting, Construction(29) 1196.42 +0.4 1191.78 1192.81 1182,36 721.43 1038.73 1038.16 604.23 2899.35 3024.69 1968.33 2907.82 2661.69 2046.60 Electricals(15) Electronics(35) 432,47 279,35 917,59 442,48 Engineering-Aerospace(7) Engineering-General(49) Metals & Metal Ferming(9) 484.43 303.81 443.09 311.22 9 Motora(20) 10 Other Industrials(15) 2098.73 2109.25 1803.91 +0.9 1708.07 1707.30 1897.80 1841.37 +1.3 1840.27 1844.44 1823.84 1956.20 +0.8 1355.86 1353.80 1353.02 1245.15 22 Browers and Dishilect/29 25 Food Menufacturing(24) 26 Food Retailing(17) 27 Houlth & Household(31) +1.9 2577.65 2594.64 2568.45 2681.59 +0.9 3741.44 3675.67 3638.57 4284.03 2627.22 29 Hotels and Letsure(20) 30 Medie(34) 31 Packaging and Paper(26) 34 Storee(36) 1423.56 1087.54 2144.72 1630.41 891.77 739.01 2175.25 892.92 +1.0 884.49 892.80 1314.18 1314.07 1310.40 1060.86 35 Tendlas(20) +1.2 848.35 848.34 854.67 676.46 356.18 40 OTHER GROUPS(144) 41 Business Services(2) 42 Chemicals(24) +0.4 1684.48 1698.11 1677.43 1320.19 +0.8 1675.95 1678.15 1678.29 1390.44 1682 (3 1567.12 -0.3 1571,41 1570,85 1562,68 1338,6T 43 Conglowerstes(11) 44 Transport(16) 1572.19 1343.41 +0.5 3258.02 3265.59 3259.70 2548.38 +0.1 2166.10 2180.05 2136.29 1395.38 3273.96 +0.7 2049.58 2051.40 2034.88 1528.91 -0.8 3890.34 3866.06 3882.22 3013.30 +0.7 2444.25 2480.84 2470.30 2235.65 3650.09 2480.42 +0.7 1549.31 1550.81 1543.79 1317.62 +0.7 2781.20 2741.74 2733.28 2118.60 AS INDUSTRIAL EROLENSIS 1565.83 2780.75 51 08 & Cas(17) 59 "500" SHAPE MODIQE16) 1886.81 +0.7 1654.57 1654.59 1647.48 1391.50 20.38 43.04 1137.43 61 FINANCIAL GROUP(91) +0.8 1202.19 1215.73 1210.27 789.95 121 1.51 1888.94 +0.7 1654.99 1685.42 1673.45 1074.22 737.64 882.90 726.93 853.76 844.03 735.05 853.18 740.84 569.77 845.86 701.39 845.34 475.31 Merchant Busin(6) 843.58 852.80 70 Other Finencial(23) 482.67 +0.4 460.69 482.75 459.55 248.21 19.22 1576.60 +1.1 1742.91 1740.79 1730.68 1184.61 1.87 71 Investment Trusts(111) 99 FT-A ALL-SHARESTA FT-SE 100 3120.1 3134.8 3135.9 3151.1 3132.8 3154.8 3153.1 3152.9 FT-SE 884 250 3480.0 3482.4 3500.8 3902.8 3505.4 3505.8 3505.7 FT-SE-A 360 1559.5 1563.0 1583.7 1570.5 1571.3 1572.3 1571.7 1571.8 3156.2 3508.4 1573.0 3123.9 3485.0 1558.7 Time of FT-SE 100 high: 4.16pm low: 8.40am FT-SE Actuaries 350 Industry Baskets

FT-SE Actuaries Share Indices

1135.5 1137.7 1602.8 1603.0 2023.4 2026.0 1136.2 1603.0 2024.9 1137.1

Additional information on the FT-SE Actuaries Share indices is published in Saturday Issues. Lies of constituents are available from The Financial Times Limited, One Southwest Bridge, London SSE IR-IL. The FT-SE Actuaries Share indices Service, which covers a range of electronic and paper-based products relating to these indices, is a smittable toom FINSTAT at the same address. The increases in the size of the FT-Actuaries Al-Share Index from January 4 1963 means that the FT 500 now contains more stocks. It has been renamed the FT "500" it Seaton PSF railes greater than 50 are not above. It Values are negative.

The FT-SE 100, the FT-SE Mid 250 and the FT-SE Actuaries 350 indices are compiled by the London Stock Exchange and the FT-Actuaries Al-Share Index is compiled by the Handon Stock Exchange and the FT-Actuaries Al-Share Index is compiled by the Reactive FT-SE Actuaries of ground relative of Actuaries and the Feacity of Actuaries under a standard state of ground relative of The International Stock Exchange of the United Middle International Stock Exchange of the United Middle International Stock Exchange of the United Middle International Stock Exchange and The Presided Times Limited. The FT-SE Actuaries Share Indices are accided by The Wild Compilery.

LONDON SHARE SERVICE BRITISH FUNDS - Cont. BRITISH FUNDS - Cont. **BRITISH FUNDS** | Sheete* | Lives up to Floe Years| | Irona 13 kpt 19351; | 1904 at | 1905 a 1995 Web hop by 122.6 1089, 8.29 1256 1165, 8.21 1458 474, 8.77 1164, 975 7.92 1165, 1057, 7.92 1166, 641, 7.92 1166, 641, 7.25 1166, 974, 7.86 1166, 974, 7.8 Over Fiftnes Years Trace 8pc 2008 \$\frac{1}{2}\$, \$\frac{4}{2}\$ 2008 \$\frac{1}{2}\$, \$\frac{4}{2}\$ 2008 \$\frac{1}{2}\$, \$\frac{4}{2}\$ 2011 \$\frac{1}{2}\$ \$\frac{1}\$ \$\frac{1} OTHER FIXED INTEREST Michael Dev 111s 2010. Antian Dev 101s 2010. Antian Dev 101s 2010. Filam 111spc 2012. Instant Cap 1836. 13pc 1915. 13pc 1 Fine to Fifteen Venes Tress 15 Jac. 1981; Each 12pc 1798 ... Tress 19-gc 1993; Tress 19-gc 1993; Tress 19-gc 1993 ... Tress 19-gc Continued on next page

CROSSWORD

No.8,285 Set by HIGHLANDER

1 Sleepy left and the cigar 1 Clear leadars of London want off (9)

want off (9)
6 Authentic married state (5)
9 Go slow on land hut not in water (5)
10 Of necessity, they say, uses hands to press mould (5,4)
11 Carried out after democratic leader is attacked (10)
12 Starts to find excuses to exploit garden party (4)
14 Waking up from topless drinking spree (7)
15 One travels to old Sumerian city first (7)
17 Needed for metabolism: after six in the morning can set outside (7)

set outside (7)
19 What's in National Gallery
is article made by skilled

Lots of paper about before midday (4)

22 Deterioration produces it, which involves politician and RAF (10)

25 Do needlework on brand outside – Dior perhaps? (9)

26 Heeds every year take place over (5)

27 The old rest

place over (5)
27 The old people in Arabia (5)
28 Literary collections pad

team (5) Vehicles ran on time to

game (9)
Everything identical? Nevertheless it's immaterial (3,3,4)
Regular soldier in charge of troops (7) Fine name for several pon-

tiffs (7)
Flower climbed out of bed (4) To provide entertainment one needs a source of inspi-

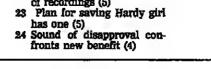
ration (5)
Decrepit relative basn't fin-ished with a round figure (4-5)

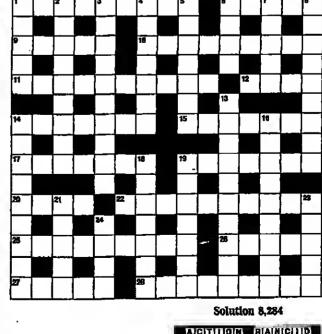
dering about Germany (7)

19 Replaced letters by two articles on weight (7)

21 A. Longbottom's collection of recordings (5)

23 Plan for saving Hardy girl has one (5)





JOTTER PAD

25 - 278.3 - 227 25 | 1127 | 130 13 | 222.8 | 107 73 | 40.1 | 1.1 - 178.9 | 22 - 174.9 | 08 04 | 364.3 | 7.8 303.6 | 35.2 | 1107 | 153 28 | 1107 | 153 29 | 153.4 | 12.9 09 | 54.8 | 27.5 27 | 125.8 | 22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -22.8 - 125.8 | -

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32 LONDON SHARE SERVICE HOTELS & LEISURE - Cont. NGINEERING-GENERAL - Cost. **AMERICANS** ELECTRICALS - Cont. **BUSINESS SERVICES** ### C200 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 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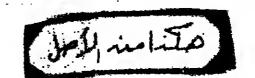
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THE PROPERTY OF THE FINANCIAL TIMES THURSDAY OCTOBER 21 1993 35 **MANAGED FUNDS SERVICE** ● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details. AND COME - OF THE PARTY PARTY - GRANT NA PRINT + IF YIME Mid Citier + ar Yould Pete Prior - Going | Service | 171.0 | 180.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.

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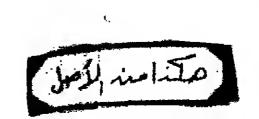
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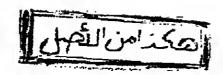
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CURRENCIES, MONEY A

FOREIGN EXCHANGE

DM suffers further weakness

dollar and was under pressure against several European currencies yesterday, in spite of signals which diverted attention away from rate cut hopes and, consequently, should have helped the currency, writes

Initially, German data gave some lift to the D-Mark, M3 money supply growth came in at 7 per cent for September against 7.2 per cent the previ-cus month but still above the market consensus of 6.9 per cent. As the Bundesbank has said it would not ent rates unless money supply was on target the slightly higher fig-ure saw the currency pick up by more than half a pfennig on

its close in New York. Then, the weekly securities repurchase was carried out with the lower level only reaching 6.77 per cent. There had been hopes that the Bund-esbank would accept bids as low as 6.65 per cent from the commercial banks and the higher figure was seen as dampening hopes of easier rates. The market ignored a higher than anticipated injection of liquidity.

However, this coincided with a large sale of D-Marks for dol-lars, believed to have come

Oct 20	Latest	Previous Close
Spot	1.4900-1.4910	1.4885 1.4895
1 months 12 months	0.34 · 0.33pm 0.90 · 0.89pm 2.73 · 2.68pm	0.37 0.36pm 0.91 0.89pm 2.01 2.74pm

		Oct 20	Previous
8.30	am	79.9	796
9 00	aun	79.9	79.9
10 00	am	79.9	79.9
11.03	70	79.9	79.8
Ploors		79.0	79.7
1.00	pan	79.9	79.6
2.00	pro	79.9	79 7
3.00	pm	80.0	79.7
4 00	pm	79.3	79.7

%	Drzmny Rights	Currency
Sterling	0.943319 1.40413 1.85977 16.1854 90.34500 2.29996 2.59996 2.5992 0.11784 2245.04 190.733 10.0925 185.593 MA	0.775540 1.19570 1.52761 13.3917 41.5418 7.72241 1.90344 2.14059 5.72273 5.722

Oct 20	Bank of England Index	Morgan Guaranty Changes %
Sterling U.5 Dollar Canadian Dollar Austrian Schilling Belgten Franc Darbeh Konne D-Mark Switss Franc Dutch Guilder Franc Lina Yen Peserta	79.9 65.6 91.2 115.4 110.1 113.1 126.2 114.9 120.7 108.1 78.0 180.3	-29.65 -11.80 -11.14 +17.21 -3.08 +7.66 +34.20 +24.52 +23.17 -9.17 -35.74 +121.70

Average 1965-100) "Rates are for Oct 18

OTHE	R CURREN	ICIES
Oct. 20	3	s
Argentina Australia	1.4880 - 1.4885 2.2340 - 2.2355	0.9995 - 1.000 1.5005 - 1.501
Britzii		158,300 - 158,3
Hora Kong	357.805 · 358.255 115135 - 11.5150	\$40.300 - 240.8
Korea(Sity	2357.10 - 2360.05 1204.75 - 1204.90	1583.00 - 1585.
Kurant	0.44455 · 0.44575 53.50 · 83.60	
Malaysia	3 7875 - 3.7890 4.6325 - 4.8340	25435 - 2544
N.Zealand	2.6705 · 2.6830 5.5845 - 5.6850	1,8020 - 1,803 3,7505 - 3,751
Singapore _	2.3500 - 2.3515 4.9910 - 4.9935	1.5780 - 1.579 3.3520 - 3.353
SA FTO	6.1345 - 6.1495 39.90 - 40.05	41200 - 4.130 25.00 - 26.90
WAE	5.4685 - 5.4680	3.6725 - 3.673

from a German corporation. That sell order set the tone of

trading range. But, Mr Avinash Persaud an down from 3.5320. economist with J.P. Morgan, reflected the considered view when he said: "It was a rally

largely built on sand." By the end of the day the D-Mark had recovered to DM1.8450 to the dollar, still down on the previous European close of DM1.6370.

The early fall in the D-Mark gave some respite for the beleaguered French and Belgian francs yesterday although any doubts on a German rate cut are bound to spill over into the franc economies which desperately need easier monetary policy to stimulate growth.

reached BFr21.784 to the the day and ensured that the D-Mark at best but worries US currancy rose above over the social pact on wages DM1.65, through its recent and jobs were not dispelled by details released on Tuesday There was a flurry of excitement that the dollar, further boosted by Tuesday's encouraging figures on housing had achieved a 'chart hreak-out'.

There was a flurry of excitement that the dollar, further boosted by Tuesday's encouraging figures on housing had achieved a 'chart hreak-out'.

D-Mark but closed at FFr3.5350, down from 3 5320 and the currency slipped back

Sterling received a boost from stronger retail sales fig-ures than the market had forecast. A rise of 0.5 per cent in the sales volume for September helped the pound against sev-eral currencies, although the three-quarter plennig rise against the D-Mark to DM2.45 was largely a manifestation of a weaker German currency. The pound rallied from a low of \$1.4850 to the dollar to \$1.49. against \$1.4920 previously. The against \$1.420 previously. The sterling exchange rate index, which measures the pound against a basket of leading cur-rencies rose from 79.7 to 79.9.

	Eg Con Rai	Arrabut 6	pont .	VS.	Spread De Westest in	rations) dicator\$
Dutch Guide D-Mark Spanish Peer Idsh Punt Portoguese E French Franc Belgian Franc Danish Krona	1.9 154 154 0.80 5cudo 133 6.5 40	9672 2,1405 964 1,9034 1,250 182,92 8628 0,81336 1,654 197,10 1,0683 6,7237 1,123 41,541 1,679 7,7224	4 -2.37 -0.86 0.58 5 2.20 3 2.81 0 3.31		6.56 6.35 4.74 1.60 1.90 0.62 0.00	- 6 -4 -15 -24 -24 -28
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Oct 20	Day's spread	Clase	One storeth	P.R.	Times months	% pa
rively	1,4845 - 1,4975 1,9650 - 1,9135 2,7456 - 2,7625 63,225 - 53,70 1,9170 - 9,9690 1,0415 - 1,9490 1,9410 - 1,949 222,30 - 254,90 196,10 - 1,97 65 2379,00 - 2399,50 8,5289 - 8,5760 11,7300 - 11,8330 158,95 - 160,85 17,16 - 17,27 2,1525 - 7,1725 1,2845 - 1,2940	10.7300 - 10.7480 8.6550 - 8.6650	4-1 lectes 1 le-2 lectes 1 le-2 lectes 1 le-3 lectes 1 le-1 lectes 1 le-4 lectes 0.16-0.20 etts	274 1.18 -0.55 -1.17 -0.99 -0.75 -0.99 -1.54 -1.54 -1.54 -1.54 -1.54 -1.57	0.90-0.87pm 0.60-0.46pm 39-40pm 79-57pm 0.20-0.25pm 288-310pm 17-15pm 17-15pm 17-15pm 13-15pm 15-15pm 15-15pm	1.08 -0.73 -1.23 -0.85 -0.95 -
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EMS EUROPEAN CURRENCY UNIT RATES

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MONEY MARKETS

Short sterling stronger

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Dec Mer Jun Sep

SHORT sterling yesterday shrugged off any implications, from a bigger than expected rise in retall sales, that base rates might not have to fall, writes Peter John,

The futures contract for December delivery concentrated on the view that an improvement in economic growth would make a tax hike at the budget more likely. Economists expect any increase in taxes to be cushioned by easier rates.

December futures hit a high of 94.66 yesterday and closed two basis points firmer on the day at 94.62. The closer the price gets to 100 the more it discounts lower three-month lending and base rates.

UK clearing bank base lending rate 6 per cent from January 26, 1993

Gains in the UK were at odds with the performance of the principal short-term interest rate futures contracts for continental Europe. The D-Mark contract for December slipped 0.7 point to 93.74 as German securities repurchase operations saw bids from the banks accepted at 6.77 per cent at the lowest level rather than 6.75 per cent as hoped.

Also, the latest German money supply data came in slightly higher than expected and dampened hopes of an

imminent cut in key German interest rates. A German cut is seen as the spark which will set off a general trend of much-needed interest rate reductions, particularly in France. The

1-mib. 3-mib. 6-mib. 12-mib. 1.4865 1.4811 1.4744 1.4630

French three-month contract was also weaker yesterday closing 0.7 lower at 93.47.
Operations in the UK money markets returned to a more comfortable level yesterday as a forecast liquidity shortage of £1.75bn was more or less dealt

with at the earliest opportunity.

Among the main factors affecting the shortage, which was later revised down to £1.7bn, were the take-up of Treasury Bills and paper maturing in official hands which drained £1.171bn from the system, bills for repurchase by the market, which took oot £231m, and Exchequer transactions, which drained £95m. A rise in note circulation took up another £125m while bankers balances below target

The Bank provided £1.553bn of bills at 52 per cent for resale to the market on November 9 and 10. It provided a further £75m of assistance at midday, via band one bank bills at the established 5% per cent rate. Finally, the Bank provided £106m in the afternoon, via bills at 5% per cent, bringing total help to £1.714bn.

removed £105m.

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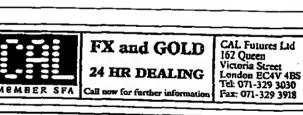
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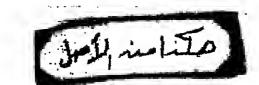
Market Myths and Duff Forecasts for 1993 The US dollar will move higher; precious metals have been onetized; Japanese equilles are not in a new bull trend. You aid

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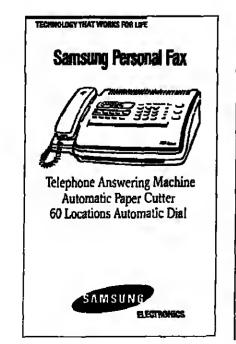
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AMERICA

Compaq and Digital send mixed messages

Wall Street

US share prices traded in a narrow range either side of opening values yesterday morning as the equity markets continued to digest the latest third quarter corporate earnings news, writes Patrick Harverson in New York.

At 1 pm, the Dow Jones Industrial Average was up 2.52 at 3,637.84. The more broadly based Standard & Poor's 500 was 0.93 lower at 465.28, while the Amex composite was up 0.45 at 476.55, and the Nasdaq composite up 0.09 at 768.80. Trading volume on the NYSE was 175m shares by 1 pm.

After several weeks of steady gains, and two days of beavy profit-taking, the markets pear to be at a crossroads. Yet, in the absence of fresb economic news, equity investors struggled to find a new direction yesterday. The bond market was in solid form - the yield oo the benchmark 30-year bond has dropped to 5.521 per cent – but it failed to provide stocks with much support.

Consequently, trading was uninspired and prices hovered around opening values throughout the morning. Overkets was largely ignored, and investors' attention was primarily fixed upon the latest batch of quarterly results.

Among those reporting yeslerday were two big technology companies, Digital Equipment and Compaq. The former announced a wider than expected quarterly loss, driving its shares down \$1 to \$351/4. Compaq, however, outdid analysts' forecasts with its own profits announcement, and its shares climbed \$1% to \$64.

AMR, parent of American Airlines, rose \$% to \$67% after the group reported net income of \$1.33 a share, a strong recovery from the \$1.32 e share loss incurred at the same stage a year ago. USAlr, bowever, eased \$\% to \$13\% as investors were left unimpressed by its third quarter loss of \$178m.

Bank stocks, bard hit by profit-taking and concerns about lower lending rates cutting into profit margins, rebounded handsomely. Citicorp rose \$1% to \$367%, JP Morgan added \$1% at \$73%, Wells Fargo firmed \$11/2 to \$120% and Chemical put on \$% at \$41%. BankAmerica eased \$% to \$42% after reporting flat third quarter earnings. Tobacco stocks were flat to decided upon a 75 cents-a-pack increase in the cigarette tax. Philip Morris eased \$1 to \$51%, American Brands gave up \$% at \$33% and RJR Nabsico was unchanged at \$5.

On the Nasdaq market, Microsoft rose initially, then fell back to stand \$% lower at \$79% as investors nervously awaited the its third quarter results, which were due out after the close.

TORONTO edged ahead in midday trading as strong gold issues continued to prop up declines in most other indices. The TSE-300 composite Index was up 4.62 to 4,179.30 in trade of 41.2m shares valued at C\$473m. Declining issues slipped past advances 309 to 298, with 302 issues holding

SOUTH AFRICA

GOLD stocks were in focus as the price of bullion climbed above \$370 an ounce. The golds index rose 21, or 1.2 per cent, to 1,771, while industri-als shed 8 to 4,511. The overall index lost 6 to 3,910. De Beers

weaker, undermined by reports eased 50 cents to R85.

ASIA PACIFIC Nikkei resumes advance as region consolidates

Tokyo

INDEX-LINKED buying by arbitrageurs and purchases of large-capital stocks by public funds lifted share prices, and the Nikkei average closed moderately bigber, writes Emiko Terazono in Tokyo.

The 225-issue average gained 103.51 at 20,173.42, having opened at the day's low of 20,054.21 before rising to the high for the session of 20,221.72

in late morning trading.

Volume amounted to 224m shares, against 206m. Traders said investors would remain quiet until Prime Minister Morihiro Hosokawa's political reform bill passed through parllament. "Once the bill is approved, the government will be able to concentrate on mea-sures to boost the economy." said one Japanese broker.

Overall falls retained a narrow lead over advances by 494 to 483, with 195 issues unchanged, but the Topix index of all first section stocks rose 3.40 to 1,647.86. In London the ISE/Nikkei 50 index put on 0.73 at 1,286.54.

Dealers said the Nikkei index has been stunted for the past few weeks due to selling by corporate investors, with small-lot buying support only coming from public funds and arbitrageurs. Mr Yasuo Ueki at Nikko Securities said: "Companies are expected to sell about Y1,000bn during the remainder of the fiscal year to March."

Among the large-capital stocks. Nippon Steel, the day's most active issue, firmed Y1 to

Industries gained Y4 at Y679. High-technology exporters were bought as beneficiaries of the yen's recent easing against the dollar. Sony advanced Y70 to Y4,830 and Matsushita Electric Industrial Y10 to Y1.510.

US Dollar Index

NATIONAL AND REGIONAL MARKETS

The World Index (2167)..... 169.75

Y332 and Mitsubisbi Heavy

second section which is currently under police investigation, fell Y500 to Y3,450. Other leisure-related stocks were also weak, with Sega Enterprises down Y120 to Y9,750.

Telecom linked shares continued to sag on profit-taking. Nippon Telegraph and Tele-phone slipped Y10,000 to Y884,000, and Fujitsu was off Y2 at Y861.

Railway linked stocks were higher ahead of the listing of East Japan Railway next Tuesday. Nippon Signal rose Y40 to Y1,550 and Keihin Electric Express Railway Y18 to Y753. In Osaka, the OSE average receded 43.83 to 22,156.12 in volume of 20.3m shares.

MANY of the Pacific Rim markets continued to consolidate. HONG KONG finished modestly ahead after a session that had seen the Hang Seng index swing between a 120-point deficit and a 100-point gain. The index finished 41.39 higher at 8.902.80 in turnover that sbrank to HK\$7.29bn from Tuesday's HK\$9.55bn.

Mr Michael Paterson of Asia Equity commented that hlue chips had been overbought and the market was broadening out into second liners and derivative instruments which had been left behind in the recent bull run. He thought that the current correction was very bealthy, adding that be did not see the index moving upwards very far from its current level

for the time being. HSBC, which topped the actives list, was down 50 cents at HK\$87, after slipping to a low of HK\$86 following news of a provision for its Samuel Montagu unit.
AUSTRALIA pulled back to

TUESDAY OCTOBER 19 1993

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193.14 131.52 64.16 43.71 183.65 125.08 325.97 221.98

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+1.2 215.38 -1.3 141.72 -0.9 205.91 -0.9 145.99 -0.6 188.13 -0.5 188.82

-0.7 160.06 -0.6 192.19 +0.1 159.30 -0.2 159.50 -0.5 185.11 -0.8 141.74 -0.5 229.12 -0.2 160.13 -0.3 166.80 -0.3 168.47 -0.5 179.36

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386.72 445.13 1548.67 6189.41 185.42 163.27 64.97 61.78 157.30 179.99

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137.09 132.23 164.61 197.87 138.44 112.78 136.60 128.66 158.57 185.56 121.42 131.10 196.25 213.26 137.15 130.83

142.87 145.36

154.79 181.83 151.39 129.24 233.64 121.52 166.55 133.78

FT-ACTUARIES WORLD INDICES Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Inatitute of Actuaries and the Faculty of Actuaries

tive day, and the All Ordinaries index finished 23.8 lower at 2,051.7 in turnover of

The All Industrials index fell 35.7 to 3.179.6 and the All Resources 14.8 to 1,190.1. BHP ended 22 cents cheaper at A\$17.40, while News Corp retreated 40 cents, or 3.4 per cent, to A\$11.26.

SEOUL was lower in continued reaction to recent advances, but renewed interest in some shares with low priceto-book ratios nentralised much of an early decline. The composite stock index lost a net 2.61 at 738.63 in turnover of

TAIWAN saw late selling after a minor technical rally and the weighted index ended 11.86 off at 3,958.32 in turnover

that fell to T\$19.52bn. SINGAPORE was easier on profit-taking, with sell-offs in selected index shares and some speculative issues dragging the market lower. The Straits Times Industrial index closed 12.42 down at 2.095.84, near the day's low of 2,093.07.

NEW ZEALAND lost ground, the NZSE-Capital index shedding 11.91 to 2,060.25. Telecom etill suffering from Merrill Lynch's change of recommen dation on the stock, declined 7 cents to NZ\$4.28.

MANILA, however, resumed its climb after Tuesday's respite, and the composite index appreciated 46.79 to a record 2,205,78

KARACHI kept up its forward momentum with a gain in the KSE-100 index of 28.14 to 1,478.57, writes Farhan Bokhari in Islamabad. The market was helped by the victory of Ms Benazir Bbutto'e PPP party in forming the government in the Punjab, Pakistan's largest and wealthiest province

3.32 155.21 153.61 105.42 1.01 184.47 182.57 125.29 4.29 152.91 151.34 103.85 2.68 129.97 129.63 88.27 1.07 235.98 233.53 160.27 0.71 122.49 121.23 83.20 3.05 168.55 165.82 114.47 1.85 135.79 134.40 92.24 2.98 357.10 353.42 242.54 3.28 172.24 170.47 118.99 1.96 72.09 71.35 48.96 0.90 152.80 151.23 103.78 1.56 447.05 442.45 303.63 1.56 447.05 442.45 303.63 1.50 1779.90 1761.59 1208.92 1 3.35 195.17 193.17 192.56

193,17 132,56 64,16 44,03 182,96 125,56 329,12 225,87

211.98 145.47 142.95 98.10 208.77 141.90 146.66 100.65 188.59 129.41 189.09 129.77

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137.24 184.56 135.48 136.10 158.42 121.61 195.94 136.57 142.41

195,17 64,82 184,88 332,55 214,16 144,44 208,92 148,19 190,55 191,06

162-24 194-54 160.19 160.91 167-26 143.73 231.62 161.45 166.34 170.11 181.47

Frankfurt, Zurich back at record highs

A mixture of performances were seen yesterday, writes Our Markets Staff.

FRANKFURT turned forward once again to set a new record close following the release of satisfactory M3 data and a slight easing in the repo rate. Nevertheless, the market is not anticipating a cut in the discount rate at the regular meeting of the Buba council today, belleving that the bank will wait for the release of inflation data before committing itself,

perhaps on November 4. The DAX index added 15.80

Daimler was DM3 stronger at DM743 by the close, with news that Deutsche Aerospace planned to make substantial job cuts by 1996 coming in the after market.

ZURICH returned to record breaking territory after Tues-day's brief consolidation and the SMI index added 7.7 to

Nestle, benefiting from the strength of the dollar, continued its advance, adding SFr9 to SFr1,183 in active trading.

PARIS was beset by technical problems during the session and the CAC-40 index

News that Cap-Gemini, Charceurs and Club Med were to be dropped from the index from November 17 depressed their prices: falling respectively by FFr13.40, FFr52 and FFr26 to FFr185.10, FFr1,145 and FFr358.

The replacements, BNP, CLF and Promodes, gained FFr1.80, FFr15.50 and FFr60 to FFr278.90, FFr439.50 and

MILAN remained preoccu-

pied with Piat although renewed interest emerged in the broader market and the Comit index edged 0.69 lower to 588.25.

Arbitrage trade between the shares and rights left Fiat L12

expects companies to provide

consistent earnings as well

as opportunities for specula-

tive capital gains. Capital-

hungry companies are finding

they can no longer ignore

FT-SE	Actu	arie	s Sh	are	Indi	ces		
October 20 Hourly changes	Open	11.30	12.00 13.00 1			15.00	e European se 00 16.00 Ca	
FT-SE Eurotrack 100 FT-SE Eurotrack 200	1349.12 1419.39	1350.46 1420.25	1350.50 1421.51	1351.84 1421.30	1350.88 1423.15	1421.20	[TE1.01	110
	Oct	19	Oct 16	00	15	Oct 14		ct 13
FT-SE Eurotrack 100 FT-SE Eurotrack 200	1346 1414		1347.38 1418.14		0.52 7.10	1315.5 1391.7	•	117.05 191.36

BCI rose L27 to 14,522 and Credito Italiano eased L14 to L2,301 as analysts awaited clarification of comments by the prime minister that a 3 per cent shareholder limit after the banks were privatised did not exclude the forming of "hard core" shareholder blocks. He

have to pay a premium for their stakes. Speculative buying took Montedison L15.70 higher to L854.60 in heavy volume of

Base value 1000 (25/10/90) Highway: 100 + 1552-17, 200 + 1424-18 Lawriter: 106 + 1348,15 200 + 1417,47 AMSTERDAM enjoyed another record breaking day with the CBS Tendency index finishing up 1.4 or 1 per cent at

KLM strengthened on US buying with the shares adding FI 1.70 to FI 42.50. The publishing sector was also firmer, with Elsevier up Fl 2.70 to Fl 149.20, belped by news that the UK had cleared its purchase of the Official Airlines added that investors wanting to take such positions would guide, VNU rising FI 3.20 to FI 145.80 and Wolters Kluwer up Fl 2.00 to Fl 106.50.

STOCKHOLM was pulled lower by Ericsson and Volvo. The Affarsvärlden general index closed down 11.5 at

Ericsson shed SKr17 to SKr440 while Volvo slipped SKr16 to SKr413 following its announcement of details of its buy-out for BCP. Procordia lost mainst B/

antitrust a

SKr6 to SKr230. MADRID finished near its highs for the day, lifted by an easing of one-year treasury bond yields, and the general index rose 2.93 to 303.1. Endesa added Pta180 to Pta6,000 in response to the company's forecast on Tuesday that group

cent in 1993. COPENHAGEN climbed to a new year's high with Nove Nordisk up DKr4 to DKr630 and the KFX index rising 1.16 to 101.95.

profit would rise by 5-10 per

Written and edited by John Pht

Argentina anticipates further strong growth

By John Barham

VERYTHING seems to be going right for Argentina. The economy is booming, inflation is at a record low and the political scene is stable, after the ruling Peroniet party swept to its fourth consecutive electoral victory in congressional elections on October 3.

The gods are even smiling on President Carlos Menem, Argentines once considered unlucky. He emerged unscathed from a helicopter crash earlier this month and is now recovering rapidly from emergency surgery last week.

The stock market is storming ahead in a hull run that bas driven prices up by a quarter this year. Although this compares poorly with developed country markets, much of the advance came during the last two months, with the Merval market index rising 13 per cent since mid-August.

Prices dipped suddenly last Thursday on the news that Mr Menem was undergoing surgery. The news broke just before the Buenos Aires mar ket closed, but was enough to depress prices in New York.

However, the market boimced back when it became clear that he was out of danger. But New York's reaction showed that investor confidence in Argentina still depends on two men: Mr Menem and Mr Domingo Cavallo, his economy minister.

Foreign investors' views are more important than ever. It international liquidity that is driving the market forward, not local factors. If capital inflows were to dry up, the market would go into

Corporete results are mediocre given that the economy is growing by 6 per cent, after expanding by 9 per cent in 1992. Ambito Financiero, a local business newspaper, commented this week that profits at the biggest listed companies rose only 7.5 per cent in the second quarter.

Luckily, overseas investors -mostly US and London-based emerging market fund manag ers - are looking further ahead. Many expect strong growth to continue in Argentina for some time.

Mr Steve Darch, managing director at Banco Mariva, a Buenos Aires merchant bank

302.07 354.19 357.10 218.82 251.35 145.89 168.25 174.50 129.28 132.17 60.98 85.50 78.93 53.79 55.06 129.27 103.78 165.91 100.75 105.59 378.13 437.92 455.41 251.66 254.55 150.557 6058.04 1619.65 1410.30 1383.45

152.55 162.97 198.25 194.54 113.07 168.80 128.96 162.85 186.54 167.68 131.34 143.73 214.84 231.62 131.07 162.89 145.84 168.66 149.26 129.46

DOLLAR INDEX

said investors "are huying where there is growth poten-	- Eul	POING M	ARKETS:	IFC WEE	KLY INVES	TABLE PRIC	E INDIC
tial and the potential is absolutely phenomenal. Look at a difficult industry like steel, which had to go through	Market	No. of	Oct 1S 1993	Dollar terms			% Chang over wee
a restructuring process: if you think the economy will continue growing, even a non- sexy industry like steel will grow too". Sectors attracting greatest	Latin America Argentina Brazil Chile Cotombia' Mexico Peru*	(11) (44) (20) (8) (58)	913.95 244.46 463.23 522.38 750.50 117.28	+5.1 +3.5 +0.8 +3.3 +5.6 +5.2	+40.3 +95.6 +10.7 +22.9 +11.1 +17.3	499,458.35 49,718,757.93 766.06 750.75 1,007.77 152.43	+5. +3. +0. +3. +5.
investor interest are energy,	Venezuela ³	(8)	625.39	+14.0	+20.4	1,403.32	+12.

e potential is				Dollar terms		L	ocal currency	terms
enomenal. Look t industry like ad to go through	Market	No. of stocks	Oct 1S 1993	% Change over week	% Change on Dec '92	Oct 1S 1993	% Change over week	% Change on Dec 122
ing process: if	Latin America					100 150 05	+5.1	+40.6
e economy will	Argentina	(11)	913.95	+5.1	+40.3	499,458.35	+3.6	+2,284.1
ing, even a non-	Brazil	(44)	244.46	+3.5	+95.6	49,718,757.93	8.0+	+2,204.1
ike steel will	Chife	(20)	463 <i>2</i> 3	+0.8	+10.7	766.06	+3.2	+22.5
	Colombia ¹	(B)	522.38	+3.3	+22.9	750.75	+5.5	+11.0
cting greatest	Mexico	(58)	750.SO	+5.6	+11.1	1,007.77 152.43	+4.6	+52.4
are energy,	Peru*	Ø	117.28	+5.2	+17.3	1,403.32	+12.8	+50.3
ns, food, con-	Venezuela ³	(8)	625.39	+14.0	+20.4	1,403.32	+12,0	7303
anking.	East Asia South Koreas	(130)	99.41	+2.7	+1.3	105.89	+2.6	44.1
tina's biggest	Philippines	(11)	211.97	+9.0	+58.7	297.48	+13.S	+84.0
xposure both	Talwan, Chinas	76	83.54	+5.8	+13.2	83.77	+4.7	+19.5
y and Argen-	South Asia	(10)	00.01					2
bought when	India ⁵	(61)	92.19	+1.9	-1.6	101.94	+1.9	+6.10 +68.5
in June have	Indonesia*	(31)	95.88	+3.6	+63.4	109.53	+3.5	+68.5
ly rewarded	Malaysia	(61)	264.64	+2.4	+61.9	248.36	+2.6	+57.A
	Pakistan*	(8)	236.29	+0.9	+18.0	320.85	+1.3	+38.4
nt rise to \$28	Sri Lanka*	(5)	133.29	+1.9	+33.3	142.24	+1.7	+42.2
	· Thailand	(52)	331.60	+5.0	+43.9	331.54	+4.7	+42.2
also encour-	Euro/Mid East	•						
cision at many	Greece	(17)	237.59	+1.4	+21.7	379.90	+2.6	+33.4
art paying cash	Jordan	(5)	173.89	+1.9	+48.8	246.38	+1.5	+48.8
	Portugal	(16)	110.96	+1.6	+43.8	127.78	+2.9	+63.9
portant cul-	Turkey*	(31)	182.33	-0.6	+172.7	1,059.57	-1.1	+295.1

minority shareholders.

a private pension fund system. Pension funds are unlikely But perhaps the most important event of the past month was congressional approval of But with time they should

broaden Argentina's narrow and volatile market and reduce

Thanks for the vote of confidence.



We've received two big ticks from investors over the last year.

The first is for the Three Month ECU futures contract itself. In the twelve months to September 1993, open interest is up 197% and volume 121%.

LIFFE's designated market maker scheme for the Three Month ECU contract has also worked very well, and has been one of the major reasons for this spectacular growth, together with LIFFE members' growing

First Chicago Futures Inc. (acting on behalf of First National Bank of Chicago)

Istituto Bancario San Paolo di Torino S.p.A. Kredietbank N.V.

Midland Global Futures/Div Midland Bank Plc (acting on behalf of Hong Kong & Shanghal Banking

involvement in the contract.

The six major institutions listed below ensure liquidity on request as designated market makers, and have renewed - indeed strengthened - that commitment

For further details on the ECU contract, the designated market maker scheme, the new commitment and a list of members who actively broke the contract, please contact LIFFE's Business Development Department.

nated market makers for the Three Month ECU: **NatWest Futures Limited**

(acting on behalf of National Westminster Bank Pfc) **UBS Futures & Options Limited** (acting on behalf of Union Bank of Switzerland)

The London emembers Principal Principal Putures and Options Exchange, Cannon Bridge, London EC4R 33CK. Tel: 071-248 5984.

